

7.13. QUARTERLY Q2 CAPITAL WORKS REPORT INFRASTRUCTURE, PLANNING AND DELIVERY (IP&D)

REPORT AUTHOR	Project Manager
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DEPARTMENT	Infrastructure Planning and Delivery
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RECOMMENDATION

That Council receives and notes the progress of the Capital Works Program for the period 1 October to 31 December 2025.

EXECUTIVE SUMMARY

The purpose of this report is to provide a progress update to Councillors and the community on the capital works projects for 2025-2026 financial year. Eleven projects were completed in the quarter. A further 33 projects have commenced.

PREVIOUS COUNCIL CONSIDERATIONS / RESOLUTIONS

Not Applicable

REPORT/BACKGROUND

Each year, the Council commits to upgrading its existing infrastructure as well as building new infrastructure. This is funded from several sources, being Council's own income and grant funding from the Queensland and Australian Governments via various government agencies.

Council adopted a revised budget for the delivery of capital works in the Shire for the 2025-2026 financial year. Below are a summary and Attachment 1 gives additional details of the program.

ISSUES

The main issues in delivering capital works projects during October through December quarter are:

- Vacancies and staff movements have resulted in delays in program delivery. Acceleration required in Q3 through engagement of additional resources to improved delivery speed.
- A continued challenge for project managers in delivering projects has been because of incomplete or limited project scope and project clarity. This issue has been reported previously and continues to represent an opportunity for the organisation to create greater visibility of multiyear project pipelines and project development before proceeding construction.

Work continues internally to reshape the way projects are initiated and progress from concept through to delivery which will assist in an improved project delivery approach. This is demonstrated through the preparation of the 26/27 capital works program in December of 2025 which will allow for improved project and procurement planning.

- In the overall market context, there remains significant demand for contractors, trades, and suppliers to fulfil current projects which is escalating project costs, especially for new projects with approved budgets going to market. This will impact costs on approved budgets after going to the market.

COMMENTS:

As mentioned earlier within the issues section of this report, given this is the second report for the financial year the projects completed are those that continued from the previous financial year. Below is a summary table of the overall status of capital projects and programs.

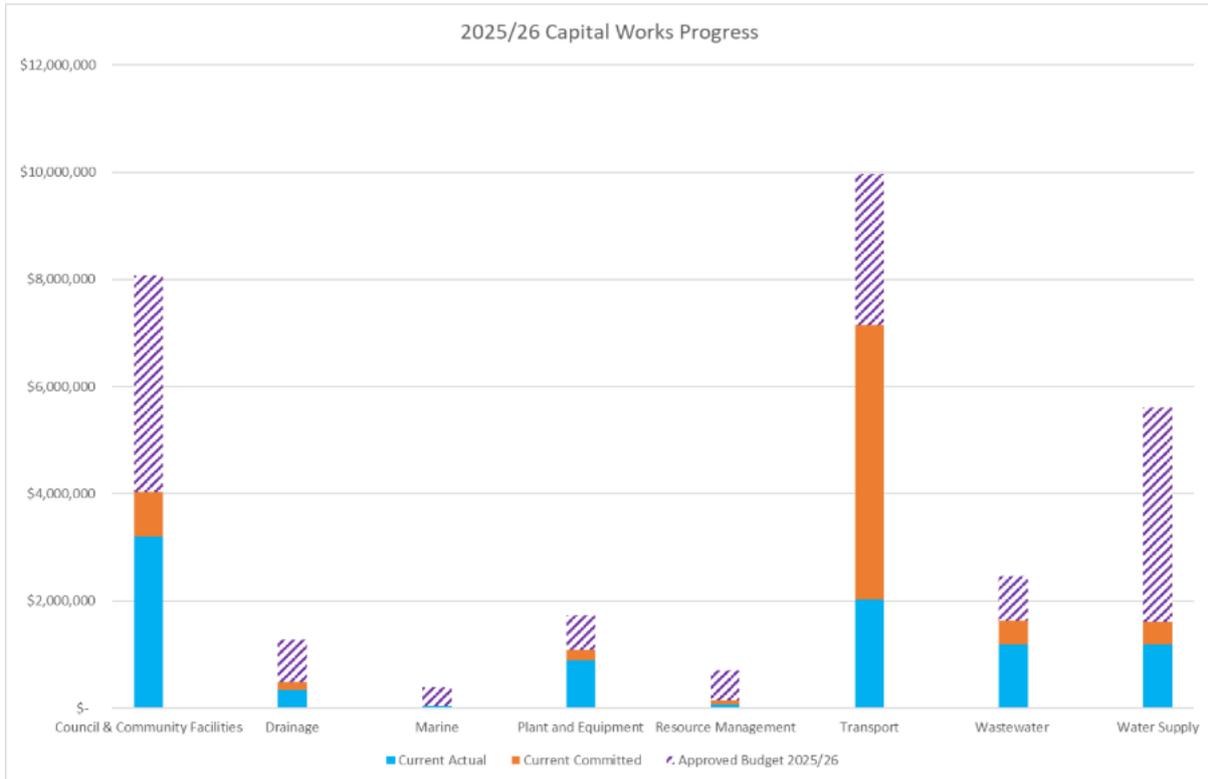
Description	Projects and Programs	Complete	Commenced	Not Yet Started
Budget Value	\$30,214,681			
Number of Projects	94	15	61	18
Actual Expenditure (\$)		\$3,558,850	\$4,290,736	\$1,123,250
Actual as a (%) of budget		11.78%	14.20%	4%
Budget Value of Projects (\$)		\$3,698,900	\$20,167,199	\$6,348,570
(%) of overall budget value		12.24%	66.75%	21.01%

Note 1: Projects where low actual costs have been allocated have been considered as not yet started for the purpose of the information provided in the table above

Note 2: Several projects that have been carried over from last financial year show an over-expenditure this financial year where the estimated expenditure split between years was not realised.

Note 3: The definition of completed projects for the purpose of this table is that on-ground works are complete (except for on-maintenance activities). Some additional costs may still be yet to be realised.

The progress by Budget Asset Class can be seen in the graph below.



Below are the projects that were completed in the 2nd quarter:

Work Order	Title	Comments
6426	Lou Prince Volleyball Court	Completed within project budget allocation
6626	Shed Extension- Mossman Works Depot	Completed within project budget allocation
6629	Land Resumption - 50-72 Johnston Road Mossman Gorge Drumsara Pty Ltd - Lot 94 on SP199692	Completed within project budget allocation
6183	Reynolds Rm - A/V Refresh	Completed within project budget allocation
5014	Daintree Ferry Landside Infrastructure Planning	Completed with costs exceeding the original project budget
6431	Kerb and Channel Program 2024/25	Completed within project budget allocation
6432	Pavement Renewal Program 2024/25	Completed within project budget allocation
6632	Anich's Bridge Flooding Review	Completed within project budget allocation
6772	Footpath Renewals 25/26	Completed with costs exceeding the original project budget
6634	Port Douglas RM Isolation & Air Valve Improvements	Completed within project budget allocation
6907	Daintree WTP- UF Renewal	Completed within project budget allocation

Major project summary:

Mossman River Intake

A Tender for design and construction of the intake was issued to 3 qualified suppliers. The Tender is to close late in November at which time a detailed review of the submissions will commence. Council is working with relevant agencies to align the intake project and 'Raw Water Storage' which forms part of the Disaster Recovery Funding Arrangements (DRFA) Water Program. As a result, there will be delays in the appointment of a successful tenderer as design challenges and adjustments to the program are made.

Daintree Ferry Landside Infrastructure

Landside infrastructure is on track with 100% design now complete. Several opportunities have been identified that will result in a better community outcome, including brining in scope the replacement of some existing infrastructure and undertaking a pavement full seal following project completion.

The project is working through cultural heritage considerations which will be addressed in Q3 and Q4.

Daintree Ferry

The contract with Birdon was signed in the first week of October for the service provider. Stage 1 Design for the new Ferry is underway which is primarily Concept design including hydraulic, electrical, plumbing and cooling systems. There are no foreseeable delays in the project at this time.

Overall Capital Works Program:

The use of the "traffic light" system to quickly draw attention to those projects that have been flagged by officers as having issues relating to either budget and/or scope of work and/or risks/delays/opportunities. This approach highlights areas for further resourcing or project d

Project Status	Green	Yellow	Red
Budget	64	13	10
Program Status	67	11	7
Risk/Delays/Opportunities	60	16	8

A total of 35 projects out of 94 have had either one, two or all three items identified as either needing attention or possibly needing attention in the future.

Program Status

Refinement and finalisation of the full scope of the project is one of the key identified issues that is impacting the program status of several projects. Another issue identified is the delay due to preconstruction activities needing to be resolved prior to the planned work being able to be initiated on site.

Significant progress has been made in these areas over the last Quarter, with additional resourcing to be allocated to progressing projects.

FINANCIAL AND RESOURCE IMPLICATIONS

Key items identified relate to adjustments relating to estimated carryovers for projects that relate to previous year's budgets that require adjustment due to reduced completed works for last financial year where funds are still required. With some requiring additional funds because of costs to complete the full scope of work, either because of increased costs or non-allowance of project management and on-site work outside of the contracted portion of the project.

RISK MANAGEMENT IMPLICATIONS

Most items identified within the possible missed opportunities relate to mainly scope definition. Within the risk aspect, there are also some items identified because of the need for further preconstruction activities to occur. Both of which may lead to overall project delays.

ENVIRONMENTAL IMPLICATIONS

Failing to maintain assets can lead to environmental impacts through the release of materials to the environment outside of licence conditions. Poorly maintained assets can also have impacts on energy and resource use.

SOCIAL IMPLICATIONS

Communities expect assets such as roads, bridges and water/wastewater systems to be safe and maintained to necessary standards.

CORPORATE AND OPERATIONAL PLAN

This report has been prepared in accordance with the following:

Corporate Plan 2025-2030 Initiatives:

Theme 2 - Prosperity

Council plans, builds and maintains the infrastructure required to improve our lifestyle and promote economic growth, working actively to support local businesses.

2.1 - Deliver a new Daintree ferry.

Theme 3 - Service Delivery

We deliver Council services effectively and efficiently to meet community expectations, focusing on the wellbeing of both the community and our employees.

3.4 - Ensure capital and maintenance programs for infrastructure/open spaces are prioritised and delivered on time.

Operational Plan 2025-2026 Actions:

1.1.1 - Deliver the Port Douglas Splash Park.

1.4.2 - Deliver year 2 of the 3-year Port Douglas Principle Cycle Network in accordance with funding allocated.

2.1.1 - Engage a contractor to own and operate a new Daintree River ferry.

2.1.2 - Upgrade landside infrastructure to meet the requirements of the new ferry and reduce waiting times.

3.4.1 - Deliver asset renewal programs through focus on asset renewal works.

LEGISLATION AND POLICY

Not applicable

CONSULTATION

Not applicable

CONCLUSION

An update detailing the delivery status of Council's 2025–2026 Infrastructure Capital Works Program has been provided for information purposes.

ATTACHMENTS

1. C Works OCM Q 2 report [7.13.1 - 1 page]

	New/ Renewal/ Upgrade (N/R/U)	Approved Budget 2025/26	Current WIP (Actual + Committed)	Current Committed	Current Actual	% Complete (based on WIP)	% Complete (based on Actual)
Council & Community Facilities							
Grant Funding - Port Douglas Splash Park	N	\$ 2,350,000	\$ 2,277,756	\$ 8,735	\$ 2,269,021	97%	97%
Land Purchases	N	\$ 811,000	\$ -	\$ 1,000	\$ 1,000	0%	0%
Grant Funding - Reef Guardian 2024-2025 - Solar Installation	N	\$ 236,308	\$ 4,758	\$ -	\$ 4,758	2%	2%
Council Facilities renewal Program 25/26	R	\$ 683,188	\$ 422,308	\$ 147,693	\$ 274,615	62%	40%
Community Facilities renewal Program 25/26	R	\$ 938,800	\$ 427,833	\$ 57,546	\$ 370,287	46%	39%
Parks Renewal Program 25/26	R	\$ 555,211	\$ 500,019	\$ 459,655	\$ 40,364	90%	7%
Sugar Wharf Building Repairs	R	\$ 365,385	\$ 15,246	\$ 1,800	\$ 13,446	4%	4%
Asbestos Mitigation Program 25/26	R	\$ 350,000	\$ 12,784	\$ -	\$ 12,784	4%	4%
Community Facility Improvements	N	\$ 200,381	\$ 19,808	\$ 14,501	\$ 5,306	10%	3%
Council Facilities Improvements	U	\$ 27,050	\$ 27,041	\$ -	\$ 27,041	100%	100%
NQRP - Community Resilience Improvements	N	\$ 1,074,210	\$ 215,142	\$ 91,521	\$ 123,621	20%	12%
Streetscape Improvement	R	\$ 110,000	\$ 110,299	\$ 59,032	\$ 51,267	100%	47%
Grant Funding- CCTV Systems for Mossman & Port Douglas	N	\$ 367,005	\$ 69	\$ -	\$ 69	0%	0%
Council & Community Facilities		\$ 8,068,538	\$ 4,033,063	\$ 839,483	\$ 3,193,580	50%	40%
Drainage							
Drainage Renewal Program 25/26	R	\$ 400,000	\$ 250,769	\$ 21,474	\$ 229,295	63%	57%
NQRP - Flood Resilience Improvements	U	\$ 880,000	\$ 241,327	\$ 130,650	\$ 110,677	27%	13%
Drainage		\$ 1,280,000	\$ 492,097	\$ 152,124	\$ 339,972	38%	27%
Marine							
Ferry Vessel Maintenance/Renewals	R	\$ 100,000	\$ 52,124	\$ -	\$ 52,124	52%	52%
Sugar Wharf Renewal	R	\$ 100,000	\$ 259	\$ -	\$ 259	0%	0%
Grant Funding- Cooper Creek Boat Ramp	N	\$ 200,000	\$ -	\$ -	\$ -	0%	0%
Marine		\$ 400,000	\$ 52,384	\$ -	\$ 52,384	13%	13%
Plant and Equipment							
Fleet renewal program	R	\$ 1,019,994	\$ 803,164	\$ 41,312	\$ 761,852	79%	75%
ICT Infrastructure Renewal	R	\$ 298,000	\$ 159,379	\$ 141,394	\$ 17,985	53%	6%
ICT Infrastructure Upgrades	U	\$ 164,788	\$ 66,379	\$ 6,722	\$ 59,658	40%	36%
Fleet New Purchases Program	N	\$ 250,000	\$ 57,201	\$ -	\$ 57,201	23%	23%
Plant and Equipment		\$ 1,732,782	\$ 1,086,124	\$ 189,428	\$ 896,696	63%	52%
Resource Management							
Sanitary Depot - Closure Monitoring	R	\$ 63,000	\$ 27,185	\$ 15,951	\$ 11,233	43%	18%
Newell Landfill - Capping	R	\$ 195,000	\$ 80,247	\$ 38,223	\$ 42,024	41%	22%
Killaloe Landfill - Closure Monitoring	R	\$ 295,000	\$ 30,340	\$ 11,321	\$ 19,019	10%	6%
Killaloe Landfill- Capping	R	\$ 150,669	\$ 10,612	\$ 8,424	\$ 2,188	7%	1%
Resource Management		\$ 703,669	\$ 148,384	\$ 73,920	\$ 74,464	21%	11%
Transport							
Daintree Ferry - Landside Infrastructure	U	\$ 4,784,548	\$ 5,634,622	\$ 4,830,601	\$ 804,021	118%	17%
Grant Funded - Port Douglas Road Principle Cycle Network Upgrade	U	\$ 858,440	\$ 9,820	\$ -	\$ 9,820	1%	1%
Pavement Renewal Program	R	\$ 617,755	\$ 50,186	\$ -	\$ 50,186	8%	8%
Road Reseal / AC Overlay Renewal Program	R	\$ 1,773,023	\$ 940,549	\$ 25,050	\$ 915,500	53%	52%
Gravel Road resheet program	R	\$ 250,000	\$ 16,331	\$ 6,516	\$ 9,815	7%	4%
Footpath & Road Lighting Program	U	\$ 640,000	\$ 133,869	\$ 29,016	\$ 104,854	21%	16%
Kerb and Channel Program	R	\$ 458,746	\$ 218,405	\$ 148,958	\$ 69,447	48%	15%
Road Upgrades	U	\$ 325,000	\$ 74,221	\$ 68,250	\$ 5,971	23%	2%
Grant Funding- Barrier Street Safety Upgrades	U	\$ 150,000	\$ 890	\$ -	\$ 890	1%	1%
Footpath Improvements	N	\$ 65,000	\$ 33,616	\$ 13,122	\$ 20,495	52%	32%
Bridge Flooding Review	R	\$ 17,350	\$ 17,350	\$ -	\$ 17,350	100%	100%
NQRP - Improve resupply access points - north of Daintree River	N	\$ 25,000	\$ 23,567	\$ 6,750	\$ 16,817	94%	67%
Transport		\$ 9,964,862	\$ 7,153,427	\$ 5,128,262	\$ 2,025,164	72%	20%
Wastewater							
Sewerage Treatment Renewals	R	\$ 1,726,000	\$ 1,070,796	\$ 183,115	\$ 887,682	62%	51%
Sewerage Pump renewals	R	\$ 367,673	\$ 313,474	\$ 129,728	\$ 183,746	85%	50%
Sewerage Forklift Purchase	N	\$ 41,157	\$ 23,889	\$ -	\$ 23,889	58%	58%
Sewerage Main Renewals	R	\$ 330,000	\$ 214,605	\$ 113,733	\$ 100,871	65%	31%
Wastewater		\$ 2,464,830	\$ 1,622,764	\$ 426,577	\$ 1,196,187	66%	49%
Water Supply							
Grant Funding - Cooya Beach Reservoir - Connect & Commission	U	\$ 1,200,000	\$ 49,798	\$ 1,690	\$ 48,108	4%	4%
Grant Funding - WISER Program - Mossman River Intake	N	\$ 2,000,000	\$ 413,306	\$ 262,150	\$ 151,156	21%	8%
Water Treatment Improvements	U	\$ 160,000	\$ 20,934	\$ 9,750	\$ 11,184	13%	7%
Water Treatment and Storage renewals	R	\$ 730,000	\$ 88,744	\$ 3,667	\$ 85,077	12%	12%
Water Main Renewals	R	\$ 1,450,000	\$ 1,010,837	\$ 135,827	\$ 875,009	70%	60%
Water Pump Renewals	R	\$ 20,000	\$ -	\$ -	\$ -	0%	0%
Mossman WTP - Bulk Water Standpipe	N	\$ 40,000	\$ 30,867	\$ 7,039	\$ 23,828	77%	60%
Water Supply		\$ 5,600,000	\$ 1,614,485	\$ 420,122	\$ 1,194,363	29%	21%
Total BAU Capital Works		\$ 30,214,681	\$ 16,202,727	\$ 7,229,916	\$ 8,972,811	54%	30%