

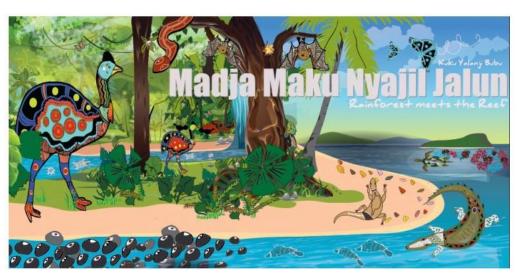
### DOUGLAS SHIRE COUNCIL

# **ANNUAL BUDGET**

**2024 - 202**5

BUDGETED FINANCIAL STATEMENTS AND SUPPORTING INFORMATION





Douglas Shire Council would like to show its appreciation by acknowledging local indigenous artists Lenice Schonenberger, Loretta Pierce (Lenoy) and Ronald Bamboo for providing the cover artwork entitled "Daintree Ferry"

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### Douglas Shire Council - Budgeted Statement of Income and Expenditure For the period ending 30 June 2025

For the period ending 30 June 2025	2024/25	2025/26	2026/27
	\$	\$	\$
Operating Revenue			
Rates and utility charges	44,406,802	46,923,772	48,954,570
Less: Pensioner remissions / Rebates	(634,601)	(666,332)	(694,317
Less: Discounts	0	0	(
Net rates and utility charges	43,772,201	46,257,440	48,260,253
Fees and charges	8,302,506	9,126,304	9,482,229
Grants and subsidies	8,901,163	7,123,692	7,301,785
Interest received	1,755,458	1,755,458	1,655,458
Other operating revenue	1,524,650	1,555,143	1,586,245
TOTAL OPERATING REVENUE	64,255,977	65,818,037	68,285,970
Operating Expenses			
Employee benefits	21,849,076	22,548,246	23,269,790
Materials and services	26,094,988	27,008,312	27,953,603
Depreciation and amortisation	15,941,566	16,419,813	16,912,407
Finance costs	98,599_	98,599	98,599
TOTAL OPERATING EXPENDITURE	63,984,228	66,074,970	68,234,399
Operating Surplus / (Deficit)	271,749	(256,933)	51,571
Capital Income			
Grants and subsidies	15,028,000	716,542	521,242
Contributions from developers	250,000	250,000	250,000
TOTAL CAPITAL INCOME	15,278,000	966,542	771,242
Net Result	15,549,749	709,609	822,813
TOTAL COMPREHENSIVE INCOME	15,549,749	709,609	822,813

# Douglas Shire Council - Budgeted Statement of Financial Position For the period ending 30 June 2025

	2024/25	2025/26	2026/27
	\$	\$	\$
Current Assets			
Cash assets and equivalents	8,149,568	8,649,568	9,149,568
Investments	15,060,000	15,060,000	15,060,000
Receivables & contract assets	9,403,664	9,403,664	9,403,664
Inventory	150,190	150,190	150,190
	32,763,422	33,263,422	33,763,422
Non-Current Assets			
Property, plant and equipment	534,103,074	534,312,683	534,635,496
Intangibles	52,634	52,634	52,634
	534,155,708	534,365,317	534,688,130
TOTAL ASSETS	566,919,131	567,628,740	568,451,552
Current Liabilities			
Trade and other payables, contract liabilities	7,091,224	7,091,224	7,091,224
Borrowings	0	0	C
Provisions and Unearned Revenue	5,554,800	5,554,800	5,554,800
	12,646,024	12,646,024	12,646,024
Jon-Current Liabilities			
Borrowings	0	0	0
Provisions and Unearned Revenue	4,819,240	4,819,240	4,819,240
	4,819,240	4,819,240	4,819,240
TOTAL LIABILITIES	17,465,264	17,465,264	17,465,264
IET COMMUNITY ASSETS	549,453,867	550,163,476	550,986,288
Community Equity			
Community Equity  General reserves	2.537.292	3.037.292	3,537,292
	2,537,292 546,916,575	3,037,292 547,126,184	3,537,292 547,448,996

## Douglas Shire Council - Budgeted Statement of Cash Flow For the period ending 30 June 2025

For the period ending 30 Julie 2025	2024/25	2025/26	2026/27
	\$	\$	\$
Cash flows from operating activities			
Receipts			
Net rates and utility charges	43,772,201	46,257,440	48,260,253
Fees and charges	8,302,506	9,126,304	9,482,229
Grants, subsidies, contributions and donations	8,901,163	7,123,692	7,301,785
Interest received	1,755,458	1,755,458	1,655,458
Other operating revenue	1,524,650	1,555,143	1,586,245
	64,255,977	65,818,037	68,285,970
Payments			
Employee benefits	(21,849,076)	(22,548,246)	(23,269,790
Materials and services	(26,094,988)	(27,008,312)	(27,953,603
Finance costs	(98,599)	(98,599)	(98,599
	(48,042,662)	(49,655,157)	(51,321,992
Net cash inflow (outflow) from operating activities	16,213,315	16,162,880	16,963,978
Cash flows from investing activities			
Receipts			
•	110,000	110,000	110,000
Proceeds from sale of property plant and equipment	•	•	•
Grants, subsidies, contributions and donations	15,278,000	966,542	771,242
	15,388,000	1,076,542	881,242
Payments			
Payments for property, plant and equipment	(31,220,021)	(16,739,422)	(17,345,220)
Net cash inflow (outflow) from investing activities	(15,832,021)	(15,662,880)	(16,463,978)
Cash flows from financing activities			
Net cash inflow (outflow) from financing activities			0
rect cash filliow (outflow) from mancing activities			
Net increase (decrease) in cash and cash equivalents held	381,294	500,000	500,000
Cash and cash equivalents at the beginning of the financial year	22,828,274	23,209,568	23,709,568
Cash and cash equivalents/investments at the end of the financial year	23,209,568	23,709,568	24,209,568

### Douglas Shire Council - Budgeted Statement of Changes in Equity For the period ending 30 June 2025

For the period ending 30 June 2025	2024/25	2025/26	2026/27
	\$	\$	\$
GENERAL RESERVES			
Balance as at 1 July	2,155,998	2,537,292	3,037,292
Transfers to and from reserves			
Transfers to reserves	1,253,805	1,350,000	1,350,000
Transfers from reserves	(872,511)	(850,000)	(850,000)
Total transfers to and from reserves	381,294	500,000	500,000
Balance as at 30 June	2,537,292	3,037,292	3,537,292
ACCUMULATED SURPLUS / (DEFICIT)			
Balance as at 1 July	531,748,120	546,916,575	547,126,184
Net result	15,549,749	709,609	822,813
Total comprehensive income for the year	15,549,749	709,609	822,813
Transfers to and from reserves			
Transfers to reserves	(1,253,805)	(1,350,000)	(1,350,000)
Transfers from reserves	872,511	850,000	850,000
Total transfers to and from reserves	(381,294)	(500,000)	(500,000)
Balance as at 30 June	546,916,575	547,126,184	547,448,996
TOTAL COMMUNITY EQUITY	549,453,867	550,163,476	550,986,288

### Douglas Shire Council - Long Term Financial Forecast For the period ending 30 June 2025

For the period ending 30 June 2025	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2020/24	2024/22	2032/33	2022/24
	2024/25 \$	\$	\$	\$	\$	2029/30 \$	2030/31 \$	2031/32 \$	\$	2033/34 \$
	<u> </u>	•	Ť	•	Ť	•	•	<b>.</b>	•	•
Occupation Bases										
Operating Revenue										
Rates and utility charges	43,772,201	46,257,440	48,260,253	50,202,403	52,220,297	54,316,888	56,277,980	58,307,708	60,408,478	62,582,775
Fees and charges	8,302,506	9,126,304	9,482,229	9,852,036	10,236,266	10,635,480	11,007,722	11,392,992	11,791,747	12,204,458
Grants and subsidies	8,901,163	7,123,692	7,301,785	7,484,329	7,671,437	7,863,223	8,059,804	8,261,299	8,467,831	8,679,527
Interest received	1,755,458	1,755,458	1,655,458	1,505,458	1,205,458	905,458	905,458	905,458	905,458	905,458
Other operating revenue	1,524,650	1,555,143	1,586,245	1,617,970	1,650,330	1,683,336	1,717,003	1,751,343	1,786,370	1,822,097
TOTAL OPERATING REVENUE	64,255,977	65,818,037	68,285,970	70,662,197	72,983,787	75,404,386	77,967,966	80,618,800	83,359,884	86,194,316
Operating Expenses										
Employee benefits	21,849,076	22,548,246	23,269,790	24,014,423	24,782,885	25,575,937	26,394,367	27,238,987	28,110,634	29,010,175
Materials and services	26,094,988	27,008,312	27,953,603	29,061,979	29,949,149	30,997,369	32,082,277	33,205,156	34,367,337	35,570,194
Depreciation and amortisation	15,941,566	16,419,813	16,912,407	17,419,780	17,942,373	18,480,644	19,035,064	19,606,115	20,194,299	20,800,128
Finance costs	98,599	98,599	98,599	98,599	98,599	98,599	98,599	98,599	98,599	98,599
TOTAL OPERATING EXPENDITURE	63,984,228	66,074,970	68,234,399	70,594,781	72,773,005	75,152,549	77,610,306	80,148,858	82,770,869	85,479,095
Operating Surplus / (Deficit)	271,749	(256,933)	51,571	67,416	210,782	251,837	357,660	469,943	589,015	715,221
Operating Surplus / (Dentity		(230,333)	31,371	07,410	210,762	231,837	337,000	405,543	383,013	713,221
Capital Income										
Grants and subsidies	15,028,000	716,542	521,242	548,675	548,675	548,675	548,675	548,675	548,675	548,675
Contributions from developers	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL CAPITAL INCOME	15,278,000	966,542	771,242	798,675	798,675	798,675	798,675	798,675	798,675	798,675
Net Result	15,549,749	709,609	822,813	866,091	1,009,457	1,050,512	1,156,335	1,268,618	1,387,690	1,513,896
Sources of capital funding										
Funded depreciation	15,209,510	15,062,880	15,863,978	16,387,195	17,053,155	17,632,481	18,292,723	18,976,059	20,042,402	20,800,128
Constrained works reserve	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Daintree ferry reserve	872,511	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Proceeds from sale of assets	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capital grants	15,028,000	716,542	521,242	548,675	548,675	548,675	548,675	548,675	548,675	548,675
General revenue	0	0	0	0	0	0	0	0	0	57,610
Total sources of capital funding	31,220,021	16,739,422	17,345,220	17,895,870	18,561,830	19,141,156	19,801,398	20,484,734	21,551,077	22,366,413
Application of capital funding										
Capital Works expenditure	31,220,021	16,739,422	17,345,220	17,895,870	18,561,830	19,141,156	19,801,399	20,484,734	21,551,077	22,366,413
Total application of capital funding	31,220,021	16,739,422	17,345,220	17,895,870	18,561,830	19,141,156	19,801,398	20,484,734	21,551,077	22,366,413
COMMUNITY ASSETS										
Total Assets	566,919,131	567,628,740	568,451,552	569,317,643	570,327,100	571,377,612	572,533,947	573,802,565	575,190,255	576,704,151
Total Liabilities	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264	17,465,264
					17,403,204					

#### **Douglas Shire Council - Measures of Financial Sustainability**

For the period ending 30 June 2025

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	
%	%	%	%	%	%	%	%	%	%	

Council's expected performance at 30 June against key financial ratios and targets:

#### **Basis of Preparation**

The current year financial sustainability statement is prepared in accordance with the requirements of the Local Government Regulation 2012 and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the reported measures are prepared on an accrual basis and are drawn from the council's audited general purpose financial statements for the year ended 30 June 2024.

Ratio	How the measure is calculated	Target										
1. Council Controlled Revenue Ratio	Net Rates, Levies and Charges add Fees and Charges  Total Operating Revenue	No Target	81.0%	84.1%	84.6%	85.0%	85.6%	86.1%	86.3%	86.5%	86.6%	86.8%
2. Population Growth Ratio	Prior year estimated population  Previous year estimated population	No Target	0.9%	0.9%	0.9%	1.0%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%
3. Operating surplus ratio	Operating Result Total Operating Revenue	Greater than -2%	0.4%	-0.4%	0.1%	0.1%	0.3%	0.3%	0.5%	0.6%	0.7%	0.8%
4. Operating Cash Ratio	Operating Result add Depreciation and Amortisation add Finance Costs Total Operating Revenue	Greater than 0%	25.4%	24.7%	25.0%	24.9%	25.0%	25.0%	25.0%	25.0%	25.1%	25.1%
5. Unrestricted Cash Expense Cover Ratio	(Total Cash and Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash)  (Total Operating Expenditure less Depreciation and Amortisation less Finance Costs)	Greater than 4 months	5.5	5.4	5.3	5.1	5.0	5.5	4.8	4.7	4.6	5.0
6. Asset Sustainability Ratio	Capital Expenditure on Replacement of Infrastructure Assets (Renewals)  Depreciation Expenditure on Infrastructure Assets	Greater than 90%	150.8%	94.0%	94.6%	93.7%	93.3%	92.4%	91.8%	93.2%	95.2%	95.9%
7. Asset Consumption Ratio	Written Down Replacement Cost of Depreciable Infrastructure Assets Current Replacement Cost of Depreciable Infrastructure Assets	Greater than 60%	66.5%	66.4%	66.3%	66.2%	66.1%	66.0%	65.9%	65.8%	65.8%	65.8%
8. Asset Renewal Funding Ratio	Total of Planned Capital Expenditure on Infrastructure Asset Renewals over 10 years  Total of Required Capital Expenditure on Infrastructure Asset Renewals over 10 years	<ul> <li>No Target</li> </ul>	217.9%	179.1%	84.7%	240.9%	158.4%	151.7%	123.0%	93.6%	425.8%	441.9%
9. Leverage ratio	Book Value of Debt  Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation	0 - 3 times	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

#### **Douglas Shire Council - Budgeted Sources and Application of Capital Funding**

For the period ending 30 June 2025

	2024/25	2025/26	2026/27
	\$	\$	\$
Sources of capital funding			
Funded depreciation	15,209,510	15,062,880	15,863,978
Constrained works reserve	0	250,000	250,000
Daintree ferry reserve	872,511	600,000	600,000
Proceeds from sale of assets	110,000	110,000	110,000
Capital grants	15,028,000	716,542	521,242
General revenue	0	0	0
Total sources of capital funding	31,220,021	16,739,422	17,345,220
Application of capital funding			
Capital Works expenditure	31,220,021	16,739,422	17,345,220
Total application of capital funding	31,220,021	16,739,422	17,345,220
* Application of funds from Constrained works reserve			
Road / Transport Network			
Public Spaces			
Parking			
Water	0		
Wastewater			

#### **Douglas Shire Council - Budgeted Movement in Reserves**

For the period ending 30 June 2025

	2024/25	2025/26	2026/27
	\$	\$	\$
RESERVES			
Constrained works reserve			
Balance as at 1 July	1,928,204	2,178,204	2,178,204
Transfers to reserve	250,000	250,000	250,000
Transfers from reserve	0	(250,000)	(250,000)
Balance as at 30 June	2,178,204	2,178,204	2,178,204
Daintree ferry reserve			
Balance as at 1 July	227,794	359,088	859,088
Transfers to reserve	1,003,805	1,100,000	1,100,000
Transfers from reserve	(872,511)	(600,000)	(600,000)
Balance as at 30 June	359,088	859,088	1,359,088

#### Douglas Shire Council - Budgeted Rates and Utility Charges - Value of Change

For the period ending 30 June 2025

	2023/24	2024/25	Change	Change
	\$	\$	\$	%
Rates and utility charges	41,916,255	44,406,802	2,490,547	5.94

#### Basis of Preparation

This information is provided in accordance with the requirements of the  $\it Local$   $\it Government$   $\it Regulation$  2012.

The change in \$ amount / percentage includes rates and utility charges levied on additional assessments, connections and services added since the previous financial year and a revised estimate of the value of utility charges for water consumption.

## Douglas Shire Council - Capital Works Program For the period ending 30 June 2025

For the period ending 30 June 2025	New/	
	Renewal/	
	Upgrade (N/R/U)	2024/25 \$
Council & Community Facilities	(N/N/O)	Ψ
Asbestos Renewal Program	R	70,000
Streetscape Improvement	R	70,000
Parks Renewal Program	R	610,000
Building & Facities renewal Program	R	600,000
Grant Funding - Port Douglas Splash Park	N	1,555,350
Sugar Wharf -Stage Two improvements	R	240,000
Grant Funding - Public Toilet Upgrade - Grant Street, Port Douglas, Accessable toilets for Mossman Caravan Park	U	286,000
Lou Prince Volleyball Court	N	50,000
Mossman Showgrounds Land	Ν _	410,000 <b>3,891,350</b>
<u>Drainage</u>	_	
Drainage Renewal Program	R _	350,000 350,000
<u>Marine</u>	_	
Sugar Wharf - Concrete Jetty	R	100,000
Ferry Vessel Maintenance/Renewals	R _	150,000
Plant and Fundament	_	250,000
Plant and Equipment		05.000
Reynolds Rm -A/V Refresh  Network Infrastructure	U	35,000
Fleet renewal program	R R	120,000
Fleet reflewal program	K –	650,000 <b>805,000</b>
Resource Management	_	
Sanitary Depot Final Capping	R	60,000
Landfill Capping - Newell	R	140,000
Killaloe Landfill - Final Capping	R _	360,000 <b>560,000</b>
Transport	_	
Daintree Ferry - Landside Infrastructure	U	800,000
Kerb and Channel Program	R	360,000
Pavement Renewal Program	R	700,000
Road Reseal / AC Overlay Renewal Program	R	700,000
Gravel Road resheet program	R	400,000
DRFA - REPA Unsealed Roads - South of Daintree River	R	3,318,610
DRFA - REPA Unsealed Roads - Daintree to Cape Tribulation	R	8,101,291
Grant Funding - STIP - PD State School Path	N	345,000
Grant Funding - STIP - Alexandra Bay State School Path	N _	361,500 <b>15,086,401</b>
<u>Wastewater</u>		
Port Douglas WWTP - Inlet Works Renewal	R	800,000
Sewerage Treatment Renewals Sewerage Pump renewals	R	550,000
PDWWTP UV unit	R R	600,000 750,000
Sewerage Main Renewals	R	450,000
Cewerage Main Neriewals		3,150,000
Water Supply		
Grant Funding - Cooya Beach Reservoir - Connect & Commission	U	2,500,000
Daintree WTP - Safe Access	U	35,000
District metering and pressure management  Mossman WTP - Pre-filter Renewal	U	650,000
Water Treatment renewals	R R	750,000 892,270
Water Main Renewals	R R	2,100,000
Water Pump Renewals	R	50,000
	., –	6,977,270
Emergent Emergent Capital Works	N	150,000
Emergent Capital Works	in _	150,000
Total Canital Works	_	24 220 024
Total Capital Works	_	31,220,021

## Douglas Shire Council - Capital Works Program For the period ending 30 June 2025

	New/ Renewal/ Upgrade	2024/25 \$
	(N/R/U)	
PROJECTS APPROVED SUBJECT TO SUCCESSFUL GRANT APPLICATION		
Council & Community Facilities		
Cape Tribulation Alternate Access - Investigation	N	90,000
Degarra Community Shed - Design	N	80,000
Disaster Management Coordination Centre	N	3,000,000
Port Douglas Skate park	R	418,000
Places of refuge Generators	N	140,000
	_	3,728,000
Transport		
Grant Funded - Noah Creek Bridge	R	4,000,000
Grant Funded - Lees Bridge Renewal	R	6,847,560
Grant Funded - Alex Range Site 1	R	4,201,782
Grant Funded - Noah's Range slip descaling	R	4,251,06
Grant Funded - Taylor's Crossing	R	2,000,000
Whyanbeel Road Drainage Upgrades and surfacing	U	870,000
	_	22,170,403
Water Supply		
Mossman River Intake	N	3,619,000
District metering and pressure management	U	600,000
Mossman/Port Douglas - Bulk Water Standpipe - Design	N	40,000
Whyanbeel Trunk Water Main Upgrade	U	6,000,000
Whyanbeel Raw Water Storage	N	2,000,000
Water Main Renewals	R _	1,000,000
	_	13,259,000
Total Capital Works (subject to Grant Funding)	_	39,157,403