

5.6. CAPITAL WORKS PROGRESS REPORT FOR FIRST QUARTER 2021/22

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RECOMMENDATION

That Council receives and notes the progress of the Capital Works Program to 30 September 2021 for the 2021/22 financial year.

EXECUTIVE SUMMARY

The current capital works delivery program consists of 107 projects valued at \$32.869M contained within the 2021/22 delivery program. Seven projects have been completed to date and \$18.224M expended or committed to the market. Overall financial progress is 55% for the total program and 58% for the current financial year program valued at \$31.381M

Progress was ahead of target with a 55% financial work in progress metric (WIP) being achieved, against the target of 40% though this consisted mainly of progress against last year's projects with a 84% WIP when compared to this year's projects having a 32% WIP.

BACKGROUND

To better manage our ongoing Capital Projects, a Capital Tracking Project Control Group (PCG) has been established to oversee the delivery and reporting of all capital works projects across all departments within Council.

The PCG meets regularly to review project progress which is documented by staff in a constantly updated tracking report.

A condensed version of this report is included as update to Councillors and the public and it shows financial and risk and timeline performance.

A traffic light approach is applied to these indicators to show project performance, namely:

Performance Indicators ● Satisfactory ● Marginal ● Unsatisfactory

COMMENT

Refer to Attachment 1 which summarises the performance of the capital works delivery program in the first quarter of 2021/22.

For the period the target financial performance is to achieve 40% WIP (Actual and Committed) expenditure. The achieved WIP for all projects was 55%. However, performance is somewhat skewed by the following:

Forty-two projects worth \$15.087M were carried forward from the previous financial year. Six of these projects are completed and \$12.618M expended or committed or 84% Work in Progress (WIP).

One project is anticipated not being completed by 30 June 2022. This project has a budget of \$1.488M, which means that excluding them from the metrics results in a WIP of 93% for carried forward projects.

Sixty-three projects worth \$17.752M were approved in the current 2021/22 financial year budget, of which one has been completed and a WIP of 32% achieved. All projects are anticipated at this time to be completed by 30th June 2022.

Two additional projects worth \$0.030M will assigned in the budget review in November 2021, being successful grant applications. Current WIP is 0%, indicating their recent addition to the capital works program and not yet having commenced delivery activities.

No other capital works projects have been added so far this financial year

In summary there are currently 107 projects valued at \$32.869M contained within the 2021/22 delivery program. Seven projects have been completed to date and \$18.224M expended or committed to the market. Overall financial progress is 55% for the total program and 58% for the current financial year program valued at \$31.381M

During the reporting period, forty-seven projects were completed, namely:

1. Mossman Pool Lighting Design & Installation
2. Mossman Showgrounds – Disability access to toilets
3. Junction Pedestrian Bridge
4. Mossman Streetscape Improvement Program
5. Port Douglas WWTP UV Disinfection Upgrade
6. UF Cartridge Renewals Program 20/21
7. Mossman Pool Design

A detailed summary of each project is contained within Attachment 2.

PROPOSAL

That Council receives and notes the progress of the Capital Works Program to 30 September 2021 for the 2021/22 financial year.

FINANCIAL/RESOURCE IMPLICATIONS

Delivery of a capital works program within budget is essential to ensure that Council is financially sustainable, and that Council's assets are maintained and developed to meet the needs of communities within Douglas. All areas of Council's Operations Department are now developing ten-year capital works programs which provide a clear strategy for delivery of capital works projects and allow for the necessary planning and financing to occur.

RISK MANAGEMENT IMPLICATIONS

Council must plan and deliver a suitable capital works program to ensure that its assets are able to service the needs of the communities within Douglas Shire. Council has a statutory obligation as a service provider to ensure it is able to provide water and wastewater services to customers.

Council's reputation and the community's amenity would suffer if it is unable to maintain assets and service levels at necessary standards. The consequence of inadequate maintenance and upgrade of capital assets will be increased costs in the future.

SUSTAINABILITY IMPLICATIONS

- Economic:** Financial sustainability of the Council would be at risk if capital works programs are not kept within budget or are not undertaken.
- Environmental:** Failing to maintain assets can lead to environmental impacts through the release of materials to the environment outside of licence conditions. Poorly maintained assets can also have impacts on energy and resource use.
- Social:** Communities expect assets such as roads, bridges and water/wastewater systems to be safe and maintained to necessary standards.

CORPORATE/OPERATIONAL PLAN, POLICY REFERENCE

This report has been prepared in accordance with the following:

Corporate Plan 2019-2024 Initiatives:

Theme 2 - Fostering Sustainable Economic Growth

A robust economy is at the heart of a thriving community and enables investment in environmental protection. While our remoteness is a key attribute, it also presents challenges for attracting new business and investment. We must also meet the challenges of fierce competition in the tourism sector.

Council will partner with industry to build, diversify and promote the Douglas economy. Council will design and deliver infrastructure, strategies and services that support the local economy and businesses.

Goal 1 - We will build appropriate infrastructure and deliver services that connect and support businesses.

Theme 5 - Robust Governance and Efficient Service Delivery

Strong governance and financial management are the foundations of the way in which Council will conduct its business and implement the initiatives of the Corporate Plan.

Goal 1 - We will conduct Council business in an open and transparent manner with strong oversight and open reporting.

COUNCIL'S ROLE

Council can play a number of different roles in certain circumstances and it is important to be clear about which role is appropriate for a specific purpose or circumstance. The implementation of actions will be a collective effort and Council's involvement will vary from information only through to full responsibility for delivery.

The following areas outline where Council has a clear responsibility to act:

Builder/Owner Council makes a significant investment every year in the infrastructure that underpins the Shire through its capital works program. Council will manage its assets with appropriate frameworks and deliver its projects through robust project management.

CONSULTATION

Internal: Consultation has been undertaken with the Managers and Coordinators within the Operations Department and with the Management Team.

External: Nil.

ATTACHMENTS

1. Attachment 1 Q 1 F Y 21 22 CWPR [5.6.1 - 1 page]
2. Attachment 2 Q 1 F Y 21 22 CWPR [5.6.2 - 6 pages]

| SUMMARY | | | | | | | | | | | | | | |
|-----------------------------------|--------------------|--------------------|-------------------------|----------------------|----------------------|---------------------|---------------------|------------------|----------------------------------|--------------|----------------------------|---|----------------------|--|
| Project Year | Number of Projects | Completed Projects | Project Completion Rate | Current 21/22 Budget | Committals | Committals / Budget | 21/22 Actuals | Actuals / Budget | 21/22 WIP (Actuals + Committals) | WIP / Budget | Remaining Budget Available | Anticipated 21/22 budget removing FY2022/23 portion of budget | Revised WIP / Budget | Number of projects not scheduled to be completed in current FY |
| PRIOR BUDGET YEAR(S) | 42 | 6 | 14% | \$ 15,087,428 | \$ 9,552,165 | 63% | \$ 3,066,356 | 20% | \$ 12,618,520 | 84% | \$ 2,468,908 | \$ 13,599,598 | 93% | 1 |
| CURRENT BUDGET YEAR | 63 | 1 | 2% | \$ 17,752,367 | \$ 3,651,741 | 21% | \$ 1,954,134 | 11% | \$ 5,605,875 | 32% | \$ 12,146,492 | \$ 17,752,367 | 32% | - |
| BUDGET REVIEW PROJECTS | 2 | - | 0% | \$ 30,000 | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 30,000 | \$ 30,000 | 0% | - |
| PROJECTS NOT ADOPTED IN BUDGET(S) | - | - | | \$ - | \$ - | | \$ - | | \$ - | | \$ - | \$ - | | - |
| TOTAL | 107 | 7 | 7% | \$ 32,869,796 | \$ 13,203,905 | 40% | \$ 5,020,490 | 15% | \$ 18,224,395 | 55% | \$ 14,645,400 | \$ 31,381,966 | 58% | 1 |
| CURRENT ADOPTED BUDGET | 107 | 7 | 7% | \$ 32,869,796 | \$ 13,203,905 | 40% | \$ 5,020,490 | 15% | \$ 18,224,395 | 55% | \$ 14,645,400 | \$ 31,381,966 | 58% | 1 |

| Previous Year(s) Carry Over Projects | | | | | | | | | | |
|--------------------------------------|--|-----------|---------|------------|----------------------------|---------------------|--|---|--|--|
| | Project Name | Budget | Actuals | Committals | WIP (Actuals & Committals) | Percentage Complete | Budget Status | Program Status | Other Risk Items Status | |
| Community Development | | | | | | | | | | |
| 1 | Grant Funding - COVID W4Q - Mossman Caravan Park and Pool Upgrades 20/21 | (58,396) | 174,577 | 4,489 | 179,066 | 99% | Project work complete. Piping rectification work and PM fees booked to this project. | All work complete apart from minor touchups and fencing | Low risk. EOT for this project has been approved to 31 Aug | |
| 2 | Grant Funding- Safe Places Emergency Accommodation | 752,689 | 15,002 | - | 15,002 | 8% | PCG engaging potential providers to operate. PMO to progress to design phase. | Grant received in October 2020, initial planning phase begun. Land purchased. PCG formed on design and operations model. | High | |
| 3 | Port Douglas Pool and Splash Park- Masterplan, Concept & Detailed Designs | 461,056 | - | - | - | 10% | To tender | Tender for concept and detailed design with A/CEO for approval before tendering | Low | |
| 4 | Mossman Pool Lighting Design & Installation | 116,525 | 93,385 | 28,095 | 121,480 | 100% | Over budget | Project complete | Complete | |
| Property Services | | | | | | | | | | |
| 5 | Mossman Showgrounds - Disability access to toilets | (4,844) | - | - | - | 100% | Wages only being capitalised to Project Manage. RFT in progress for builder. | Ammenities Block completed and operational. Renee to finalise agreements with user groups. | Med risk - building material supply delays. | |
| 6 | Wonga Beach Caravan Park Grey Water System | 119,559 | 2,852 | 900 | 3,752 | 5% | Expected to be on budget | Scope of works to be developed in early FY21/22. | Low | |
| 7 | Upgrades to Mossman Golf Club | 45,701 | 3,940 | - | 3,940 | 60% | Expected to be on budget | Under planning consideration. Timeframe unknown. When application is approved works can start immediately. Construction time 4 weeks weather permitting | Low | |
| 8 | Wonga Beach Caravan Park Caretaker Residence | 140,000 | - | 135,455 | 135,455 | 5% | Expected to be over budget by \$30,000 | Contract awarded. An additional \$30,000 will be required for the septic tank and electrical connections. Also to furnish unit out. | Low | |
| ICT Services | | | | | | | | | | |
| 9 | ICT Mossman Computer Room Equipment Refresh | 262,955 | 338 | 338 | - | 95% | May be some unexpected costs when the Disaster Recovery environment is built. | System went live 20 November 2020. Remaining work / scope = Cloud Disaster Recovery Site - in build stage. | Medium risk. Remaining work yet to be built. | |
| 10 | Video Streaming Room Setup | 7,491 | 1,742 | 1,742 | - | 90% | Expected to be on or under budget | Audio Equipment installed. Video equipment installed but waiting on vendor to finish configuration. | Low risk | |
| 11 | Desk Phone System - Call Recording | 22,938 | - | - | - | 0% | Scope changed to include all of Council. Design not done, therefore budget requirements not known. | Not yet commenced, waiting on vendor to allocate resources. Expect to start by Jan-22 | Low risk | |
| Building Facilities | | | | | | | | | | |
| 12 | Grant Funding BOR - Sugar Wharf- New Toilets, Track Lights, Fans | 49,916 | 156 | 71,676 | 71,832 | 70% | Project expected to be over budget due to structural issues needing to be rectified. | Toilets complete, electrical works have started with works to take place around existing bookings. | Project delays due to structural issues, film crew and high number of existing bookings. | |
| 13 | Sugar Wharf- Concrete Jetty | 35,816 | 150 | 34,929 | 35,079 | 75% | Expected to be on budget | Contractor engaged with works to commence on 7 September. | Works will be impacted by tide times with work intervals of only a few hours at a time. | |
| Civil Works | | | | | | | | | | |
| 14 | Grant Funding - Construction - PCN Junction Bridge - Mossman to Cooya Beach Stage 1 (PCB245 - Cyclist & Pedestrian Bridge Cooya Beach Road Proposed project to include a 2 mtr negotiable wide bridge) | 124,716 | 149,074 | 36,207 | 185,281 | 100% | Over budget due to variations to include future sewage main upgrades. | Project complete | Complete | |
| 15 | Warner Street Phase 2- Drainage and Footpaths Finalisation | 138,487 | 1,813 | - | 1,813 | 60% | Expected to be on budget | Works to be delayed into 2021/22 financial year | Weather, site constraints, community, Covid-19 | |
| 16 | Grant Funding - Noah Creek Bridge - Construction | 1,502,859 | 4,000 | 1,243,905 | 1,247,905 | 25% | Delays impacting budget | Environmental permits received, land purchase delayed. | Land purchase, Cultural Heritage, funding | |
| 17 | Grant Funding - Design - PCN North Mossman to Newell Beach 2019-20 | 55,551 | 1,120 | 22,705 | 23,825 | 90% | Expected to be on budget | Works to be delayed into 21/22 financial year due to TMR upgrade changing original design. | Low risk | |
| 18 | Mossman Streetscape Improvement Program | (42,979) | 66,975 | 800 | 67,775 | 100% | Over budget | Project complete | Complete | |
| 19 | Grant Funding - Wharf Street Port Douglas Floodgates - QRRF - DoSC.0032.1920M.QRF | 92,380 | - | - | - | 60% | Expected to be under budget | Funding arrangement ends end of June 2022. Project to be completed end of November 2021 | Issues with DAF, Communicating with funding body to find alternative solutions. | |
| Public Spaces | | | | | | | | | | |
| 20 | Diggers park | 55,075 | 53,724 | 4,000 | 57,724 | 95% | Expected to be on budget | Construction completed and waiting invoice. Handrail design nearly complete. | Low | |
| Environment Planning | | | | | | | | | | |
| 21 | PCBF436 2018-19 Solar Power Generation on Council Buildings | 9,711 | - | - | - | 100% | Expected to be on budget | Proposal plan completed and property submitted paperwork for 50 yr lease of land to DNRM. Information sent to DNR to rule out Native Title. Discontinue project due to inability to secure required land. | Land currently owned by DNRM | |
| 22 | CHAS Outcomes- Beach Monitoring Systems | 23,996 | - | 23,392 | 23,392 | 90% | Expected to be on budget | Coastal photo monitoring points installed at 5 locations. CoastSnap application has been finalised. New signage is being designed to instruct how to use CoastSnap application. | Low risk | |

| | Project Name | Budget | Actuals | Committals | WIP (Actuals & Committals) | Percentage Complete | Budget Status | Program Status | Other Risk Items Status |
|----------------------------|--|-----------|-----------|------------|----------------------------|---------------------|---|--|--|
| 23 | Grant Funding - Reef Assist Program - Dune Rehabilitation in the Douglas Shire | 241,011 | 87,635 | 224,349 | 311,984 | 50% | Expected to be on budget | Assistant Nursery Technician employed for 12 months. Foreshore Management Plan Drafts finalised, booked in for Council workshop 24 August. Fencing and revegetation works contractor appointed. 8 outsourced labour staff have been trained for coastal revegetation duties. On-ground revegetation works commenced 29.04.21 | Low risk |
| Disaster Management | | | | | | | | | |
| 24 | Grant Funding - DRFA FWINP CREB TRACK | 48,885 | 200 | 21,578 | 21,778 | 35% | Expected to be on budget | Contract signed. Site work to commence Feb 22 | Low risk |
| 25 | Grant Funding - DRFA FWINP McDowall Range | 17,463 | 144 | 17,413 | 17,557 | 35% | Expected to be on budget | Contract signed. Site work to commence Feb 22 | Low risk |
| 26 | Grant Funding - DRFA FWINP Stewart Creek Valley | 18,939 | 144 | 17,413 | 17,557 | 35% | Expected to be on budget | Contract signed. Site work to commence Feb 22 | Low risk |
| 27 | Grant Funding - DRFA FWINP Mossman TP | 18,939 | 234 | 17,413 | 17,647 | 35% | Expected to be on budget | Contract signed. Site work to commence Feb 22 | Low risk |
| 28 | Grant Funding - DRFA FWINP Rex Creek Intake | 18,939 | 200 | 17,413 | 17,613 | 35% | Expected to be on budget | Contract signed. Site work to commence Feb 22 | Low risk |
| Wastewater | | | | | | | | | |
| 31 | Port Douglas WWTP - UV Disinfection | 3,587 | 10,856 | - | 10,856 | 100% | Over budget due to new finger weir | Project complete | Complete |
| 32 | Grant Funding - COVID W4Q - PDWWTP Aerators & Diffusers | 158,662 | 162,417 | 6,840 | 169,257 | 99% | Additional COVID funding reallocation covering project costs. | Minor punchlist including paint touchups required. Holding back % of final invoice until rectified. | EOT accepted for COVID funding |
| Water Quality | | | | | | | | | |
| 31 | WWTP Residual Plant Design & Construction | (39,054) | 10,438 | - | 10,438 | 90% | Design complete within budget. Cost savings from another project have been utilised to create construction budget. Operational compliance are separate to scope, this will exceed budget. | Construction fast tracked and in progress. Pavement improvements / Bitumen coat seal remaining. | Medium risk |
| 32 | Craiglie Reservoir Upgrades - Chlorination | (7,182) | 14,921 | - | 14,921 | 99% | Over budget. Once final invoice for scada and AC is submitted, project will be capitalised. | Project works complete. Tank filled and tested. Distribution valve on site to be installed. | 0 |
| 33 | UF Cartridges Renewals Program 20/21 | 33,668 | 9,415 | - | 9,415 | 100% | Under budget | Project complete | Complete |
| 34 | Security & Disaster Response Strengthening Program | 74,930 | 14,500 | 79,349 | 93,850 | 80% | Expected to be within budget | Roll out of new security access cards is underway. W&W sites and Admin. | Availability of components due to COVID delays |
| 35 | MWTP Raw Water Line Repairs | 123,578 | 5,886 | 94,871 | 100,757 | 90% | Expected to be on budget | All internal steel works complete, contractor trial fitment complete, awaiting confirmation of sealant prior to final works | Undertaking repair to raw water main. Limited options to resolve. |
| 36 | MWTP Electrochlorination Project | 306,987 | 68,768 | 9,950 | 78,718 | 30% | Project expected to be over budget by \$265,000 with current plan. Possible redesign will be required or additional funding committed. Potential return of purchased units for refund or credit | Project at 30%. Need to review approach. Consultant engaged to review risks of current installation and provide potential mitigation plans. | Medium Risk - Essential/Critical infrastructure, Safety in design risk, operational risk. |
| Water Reticulation | | | | | | | | | |
| 37 | Reservoir Access Renewals | 14,613 | 789 | 27,136 | 27,924 | 75% | Over budget due to additional fabrication required to meet compliance requirements. | Code/compliance complete. Cost savings on design - fabrication company to be completed in house design. In progress. | Minimal risk - scope requires code compliance assessment, works won't affect reservoir operation |
| 38 | Water Main Renewal Program 20/21 | 103,822 | 20,225 | 68,568 | 88,793 | 70% | Expected to be on budget | Survey Works completed. Contractor completing design on Grant St. Contractor has completed assessment on relining pipework. Scope has had to be reduced by eliminating Cassowary Hydraulic Assessment. | Low risk - Design work |
| 39 | 2017-18 Additional Water Extraction Site Design Finalisation (Drumsara) P- 2018-026 AM - PCWR005 | 23,326 | 405 | - | 405 | 61% | Adequate to cover limited in-house works to progress at this stage. | Part 1 completed. Part 2 being worked on in-house. | Water allocation |
| Disaster Recovery | | | | | | | | | |
| 40 | Donovans Range Betterment - Cape Tribulation Bloomfield Rd - Cat D Funding | 3,439,069 | 1,037,581 | 1,741,271 | 2,778,852 | 70% | Under budget | Expected to be completed prior to PC | Quality |
| 41 | Cape Tribulation Bloomfield Rd (Wujal Wujal)-Cat D Betterment Funding | 3,396,563 | 637,784 | 2,786,374 | 3,424,158 | 35% | Over budget - however reallocation from WO5040 allowed | Progress to date has been slow | Labour and materials |
| 42 | Zig Zag Rd Betterment -Category D Betterment Funding | 3,179,681 | 414,965 | 2,815,676 | 3,230,642 | 35% | Over budget - however reallocation from WO5040 allowed | Progress to date has been slow | Labour and materials |

| Original Budget June 2021 - 2021/2022 Delivery | | | | | | | | | | | |
|--|---|-----------|---------|------------|----------------------------|---------------------|---|--|---|---|--|
| | Project Name | Budget | Actuals | Committals | WIP (Actuals & Committals) | Percentage Complete | | Budget Status | Program Status | Other Risk Items Status | |
| | Community Development | | | | | | | | | | |
| 1 | Sports Master Plan Implementation for Port Douglas and Mossman | 427,366 | 1,329 | 3,948 | 5,277 | 0% | 🟢 | Expected to be on budget | 🟢 Not yet commenced | 🟢 community expectations | |
| 2 | Douglas Indigenous Signage Program | 33,530 | - | - | - | 0% | 🟢 | Expected to be on budget | 🟢 Not yet commenced | 🟢 community expectations | |
| | Property Services | | | | | | | | | | |
| 3 | Mossman Pool - Design | 150,000 | - | - | - | 100% | 🟢 | Budget to be reallocated to WO5316 to pay for pool repairs. | 🟢 Project complete | 🟢 Complete | |
| 4 | Purchase Road Reserve to Accommodate Reef Bank | 109,989 | - | - | - | 0% | 🟡 | Insufficient budget due to State land valuation | 🔴 Stalled due to inability to purchase land | 🟡 Loss of opportunities for funding | |
| | ICT Services | | | | | | | | | | |
| 5 | Asset Management System Feasibility & Data Prep | 236,977 | 764 | - | 764 | 10% | 🟢 | Expected to be on budget | 🟢 Negotiating staged implementation with vendor. | 🟢 Med Risk. Many scope / design issues to be resolved during build. | |
| 6 | Evidence Management System | 15,832 | - | - | - | 0% | 🟢 | Expected to be on budget | 🟢 Local Laws - evaluating new BodyCams | 🟢 Low risk. Relatively simple design. | |
| 7 | Authority Online Timesheets | 30,000 | - | - | - | 0% | 🟢 | Expected to be on budget | 🟢 Scope changed to internal staff only to test as a pilot | 🟢 TBA. Will determine risk profile once project approach and scope is finalised. | |
| 8 | Infopert Public Portal | 17,000 | - | - | - | 0% | 🟢 | Expected to be on budget | 🟢 Not yet commenced | 🟢 Low risk. Relatively simple design. | |
| 9 | SCADA- Cyber Security Refresh | 126,000 | 401 | 25,395 | 25,796 | 5% | 🔴 | Original budget submission was done without vendor input. Rough quote from vendor much more than expected. | 🟢 Design Phase commenced in September - expect to take 8 weeks. | 🟡 On completion of scoping stage - will have detailed costings and scope - minimising ongoing risk. | |
| | Building Facilities | | | | | | | | | | |
| 10 | Building & Facilities Renewal Program | 279,815 | 11,372 | 65,617 | 76,989 | 10% | 🟢 | Project expected to be on budget. | 🟢 Works underway. Seeking quotes for Library fence and Daintree toilet | 🟢 Low Risk | |
| 11 | Infrastructure Lighting Renewal Program | 40,000 | - | - | - | 5% | 🟢 | Project expected to be on budget. | 🟢 Investigations being undertaken on Coronation Park lighting upgrade. Works to be rolled out upon requests from user groups. | 🟢 Low Risk | |
| 12 | Mossman Depot Auto Gates | 30,000 | 113 | - | 113 | 15% | 🟢 | Project expected to be on budget. | 🟢 Quoting to be finalised and contractor engaged by end of September. | 🟢 Low Risk - to be compatible with new security system | |
| 13 | Diwan Health Clinic Generator Compound Renewal | 75,000 | 1,316 | 909 | 2,225 | 30% | 🟢 | Project expected to be on budget. | 🟢 Preparing plans for compound. Waiting on Engineering certification. | 🟢 Low Risk | |
| 14 | Security System Access Refresh | 45,000 | - | - | - | 0% | 🟢 | Project expected to be on budget. Charges currently coming out of committals in WO5337 | 🟢 Security refresh to be rolled out over next few months after completion of stage 1 (WO5337). Stage 2 - Mossman depot, community halls and library. | 🟢 Low Risk | |
| | Fleet | | | | | | | | | | |
| 15 | Fleet Renewal Program- 2021/22 Heavy Plant | 650,000 | 4,408 | 167,361 | 171,769 | 25% | 🟢 | Expected to be on budget | 🟢 Expected to be on time | 🟡 Worldwide supply chain constraints | |
| | Civil Works | | | | | | | | | | |
| 16 | Grant Funding - Timber Bridge and Boardwalk Renewal - LRCI2 | 79,893 | 2,083 | 48,750 | 50,833 | 60% | 🟢 | Expected to be on budget | 🟢 Renewal of Sagiba Ave foot bridge, bridge on order, awaiting delivery. | 🟢 Low Risk | |
| 17 | Grant Funding - Disability Infrastructure Upgrades 21/22- LRCI2 | 100,000 | 4,074 | - | 4,074 | 15% | 🟢 | Expected to be on budget | 🟢 Requesting RFQ's | 🟢 Low Risk | |
| 18 | Grant Funding - W4Q 2021-24 - Road Reseal Program 21/22 | 600,000 | 15,345 | 236,950 | 252,295 | 45% | 🟢 | Expected to be on budget | 🟢 Contractor due on site 5 October 2021 | 🟢 Low Risk | |
| 19 | Pavement Renewal Program 21/22 | 250,000 | 6,247 | 187,260 | 193,507 | 70% | 🟢 | Expected to be on budget | 🟢 Contractor due on site 5 October 2021 | 🟢 Low Risk | |
| 20 | Grant Funding - W4Q 2021-24 - Gravel Road Renewal Program 21/22 | 450,000 | 160,687 | - | 160,687 | 70% | 🟢 | Expected to be on budget | 🟢 All roads south of Cape Tribulation Road completed. | 🟢 Low Risk | |
| 21 | Grant Funding - Footpath Renewal Program 21/22 - LRCI2 | 150,000 | 32,124 | 76,160 | 108,284 | 65% | 🟢 | Expected to be on budget | 🟢 Contractor due on site 5 October 2021 | 🟢 Low Risk | |
| 22 | Kerb & Channel Program 21/22 | 200,000 | 144,021 | 27,701 | 171,722 | 80% | 🟢 | Expected to be on budget | 🟢 Works commenced in July | 🟢 Low Risk | |
| 23 | Footpath & Road Lighting Program 21/22 | 350,000 | 4,501 | 28,640 | 33,142 | 15% | 🟢 | Expected to be on budget | 🟢 Requesting RFQ's | 🟢 Low Risk | |
| 24 | Craiglie Residential Estate Trunk Infrastructure | 1,000,000 | - | 1,000,000 | 1,000,000 | 0% | 🟢 | Expected to be on budget | 🟢 Expected to be on time | 🟢 Low Risk | |
| 25 | Grant Funding - Construction - PCN Stage 2 Cooya Beach Cycleway | 2,493,392 | 41,483 | 153,413 | 194,896 | 10% | 🟢 | Expected to be on budget | 🟢 Finalising Design Deliverables due to changes requested by TMR. | 🟢 Finalise Land Acquisition | |
| 26 | Warners Bridge Renewal Construction 2021/22 | 991,205 | 172,034 | - | 172,034 | 30% | 🟢 | Expected to be on budget | 🟢 Works to commence in October | 🟢 Early wet season | |
| 27 | Anich's Bridge Renewal Construction 2021/22 | 843,964 | 380,015 | 142,520 | 522,534 | 55% | 🟢 | Expected to be on budget | 🟢 Works to commence September - dependent on cane growers. | 🟢 Early wet season | |
| 28 | Realign Douglas Creek Road | 148,307 | 36,391 | - | 36,391 | 70% | 🟢 | Expected to be on budget | 🟢 Doing final tidy up and waiting for final invoices to arrive | 🟢 Low Risk | |
| 29 | Daintree Ferry - Design Works | 357,311 | 19,195 | - | 19,195 | 10% | 🟢 | Expected to be on budget | 🟡 To be workshopped with Councilors on 19 October | 🟡 Community Expectations | |
| 30 | Drainage Program- 21/22 | 300,000 | 14,687 | 64,146 | 78,833 | 25% | 🟢 | Expected to be on budget | 🟢 Drainage renewals as per drainage program register | 🟢 Low Risk | |
| | Public Spaces | | | | | | | | | | |
| 31 | Grant Funding - Parks Renewal Program 21/22 - LRCI2 | 450,000 | 59,783 | 95,024 | 154,807 | 30% | 🟢 | Expected to be on budget | 🟢 On track. Report to Council on 24 August 2021 detailing schedule of projects. | 🟡 Consultation; supply of equipment | |
| 32 | Rex Smeal Playground | 100,000 | 4,847 | - | 4,847 | 5% | 🟢 | Expected to be on budget | 🟢 Consultation commenced. Waiting direction on State Land and ability to acquire. | 🟡 Subject to consultation outcomes; State Land discussion delays. | |
| | Environment & Planning | | | | | | | | | | |
| 33 | Refurbish Pile Moorings PD Boat Harbour | 43,491 | - | - | - | 0% | 🟢 | Expected to be on budget | 🟢 Developing scope for RFQ to engage marine surveyor/engineer to check the integrity of the pile moorings. Preparing scope for RFQ - feasibility and design of additional mooring capacity. | 🟢 Latent conditions | |
| | Resource Management | | | | | | | | | | |

| | Project Name | Budget | Actuals | Committals | WIP (Actuals & Committals) | Percentage Complete | Budget Status | Program Status | Other Risk Items Status |
|---------------------------|---|---------|---------|------------|----------------------------|---------------------|--|--|--|
| 34 | Landfill Capping- Newell | 154,000 | 1,301 | 13,771 | 15,072 | 15% | On budget | Commenced. Ongoing works. | Low risk |
| 35 | Killaloe Transfer Station Amenities & Crib Room | 91,678 | - | 52,725 | 52,725 | 40% | On budget | Commenced. Awaiting delivery of demountable. Power and wastewater contractors secured. Pad preparation complete. Building approval commenced. | Low risk |
| 36 | Killaloe Interim Capping | 290,000 | 34,086 | 44,756 | 78,842 | 15% | On budget | Commenced. Interim material available onsite. Site to be interim capped for wet season in late Nov/early Dec. | Low risk |
| 37 | Sanitary Depot Final Capping | 233,000 | 6,291 | 14,203 | 20,494 | 15% | On budget | Commenced. Ongoing works. On site monitoring equipment adjustments scheduled in September | Low risk |
| 38 | Cow Bay Transfer Station Communications & Safety | 20,000 | 365 | - | 365 | 5% | On budget | Commenced. Internal stakeholder planning. Procurement underway. | Low risk |
| 39 | Cow Bay Transfer Station Ramp | 20,000 | - | - | - | 0% | On budget | Not Commenced | Low risk |
| 40 | Killaloe Transfer Station Site Security | 10,000 | - | - | - | 5% | On budget | Commenced. | Low risk |
| 41 | Grant Funding - W4Q3.04 - Resource Recovery Shed at Killaloe Transfer Station - Capital Works Project 2019/21 | 235,514 | 292,675 | 151,703 | 444,378 | 90% | Over Budget Variations for earthworks & Hydraulics to be added to Current FY Committals | Building Complete. Hydraulics 95% complete firemain at 95% completion | Low risk |
| Wastewater | | | | | | | | | |
| 42 | Manhole Raise & Reseal Program 21/22 | 60,000 | 7,662 | - | 7,662 | 15% | Expected to be within budget | Some items ordered and Cooya Beach location identified. Letter to be sent out in two weeks to households for an October start. | Low risk |
| 43 | Manhole Condition Assessment- Refurb Program 21/22 | 50,000 | 1,857 | - | 1,857 | 10% | Expected to be within budget | Review and rectification works will be on going for financial year from flow pro 2020/21 report. | Low risk |
| 44 | PDWWTP Air Compressor Renewals 21/22 | 52,000 | 2,134 | 47,486 | 49,620 | 35% | Expected to be within budget | Contract awarded, will be complete by end of November. | Low risk |
| 45 | Auto- Samplers 21/22 | 14,000 | 2,819 | 10,478 | 13,297 | 75% | Expected to be within budget | Delivery received and contractor running power to the unit so raw composite sampler can be run. | Low |
| 46 | RTU & Switchboard Renewal | 436,315 | 11,281 | 94,465 | 105,746 | 25% | Expected to be within budget. | Contract awarded at September Council meeting. Server upgrades likely to go into 2022. | RTU upgrades awaiting server upgrades from IT department |
| 47 | Tertiary Filters Media Sand Replacement and Inspections/ Repairs | 45,000 | 6,457 | 19,506 | 25,963 | 35% | Expected to be within budget | Contract awarded for supply and delivery. | Low risk |
| 48 | PDWWTP Odour Control Unit Renewal | 100,000 | 2,460 | - | 2,460 | 5% | Expected to be over budget | Tender submissions closed on 2 September. Price has more than doubled so a revised program of works is occurring. Quotes to be sourced and project to be managed in-house. | Potential to be over budget |
| 49 | Wastewater Network Renewal Program | 150,000 | 15,485 | 51,973 | 67,458 | 5% | Expected to be within budget | RFT commenced for L1 rising main. | Low risk |
| Water Quality | | | | | | | | | |
| 50 | Chemical WHS WTP Works | 139,837 | 57 | - | 57 | 40% | Expected to be within budget | Internal draft of drawing chem area alterations completed. Costings estimate underway prior to RFT. | Safety incident |
| 51 | CIP Filter Replacement Program 21/22 | 6,000 | - | - | - | 25% | Expected to be within budget | Scoping of the works started. | low risk |
| 52 | Process Control Renewal Program 21/22 | 110,000 | 57 | - | 57 | 30% | Expected to be within budget | Place order turbidity, pH meter intake replacement, scope alternate process membranes and equipment. | Low risk |
| 53 | UF Cartridges Renewals Program 21/22 | 315,000 | 57 | - | 57 | 0% | Expected to be within budget | Contract approved at August Council Meeting. Hold up with warranty Australian Supplier. | Design issue - waiting on confirmation from supplier |
| 54 | Protective Roof Turbidity Meter Cabinet | 15,000 | - | - | - | 20% | Expected to be within budget | Currently obtaining quotes | Low risk |
| 55 | RTU & Switchboard Renewals for Water Quality | 323,759 | 22,106 | 52,975 | 75,081 | 30% | Expected to be within budget. | Minor engineering works ongoing. RTUs to be upgraded post server upgrades and likely to roll into 2022. | Interruption of service |
| 56 | Grant Funding- NQRRG- Water Infrastructure Upgrade | 80,000 | - | - | - | 0% | Expected to be within budget | Yet to commence | Unknown |
| 57 | UV Unit Renewals | 70,000 | 57 | - | 57 | 30% | Expected to be within budget | Researching current best practice supplier and existing UV history | Low risk |
| Water Reticulation | | | | | | | | | |
| 58 | Water Main Fire Fighting Compliance | 100,000 | 1,368 | - | 1,368 | 1% | Expected to be on budget | Identifying and programming works. | Non compliance |
| 59 | Water Network Service Renewals Program | 748,660 | 205,541 | 51,198 | 256,740 | 8% | Budget expected to be insufficient. | Ongoing mains repairs. | Major mains failure |
| 60 | Grant Funding - W4Q 2021-24 - Smart Meter Program (initially COVID W4Q) | 783,101 | 15,662 | 671,510 | 687,172 | 25% | Contract approved based on partial rollout. | Contract awarded, to commence 29 September. | Delivery rollout |
| 61 | Water Main Renewal Program 21/22 | 550,000 | 1,370 | - | 1,370 | 5% | Expected to be on budget | PMO designing and costing Grant St and Whyanbeel. | Low risk |
| 62 | Bulk Raw Water Storage Reservoir | 149,772 | 225 | - | 225 | 5% | On track | Progressing concepts and business case. | Future funding of preferred option. |
| 63 | BBRF Grant Application- Council Contribution | 477,000 | - | - | - | 0% | Only \$154,220 of this budget is for W&WW project, balance is Infrastructure | Awaiting outcome of BBRF grant. | Unsuccessful at grant bid |

| Budget Review Additional Projects | | | | | | | | | | |
|-----------------------------------|--|--------|---------|------------|----------------------------|---------------------|-------------------------------------|----------------------------------|---|--|
| | Project Name | Budget | Actuals | Committals | WIP (Actuals & Committals) | Percentage Complete | Budget Status | | Program Status | Other Risk Items Status |
| | Community Development | | | | | | | | | |
| 1 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 2 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Property Services | | | | | | | | | |
| 3 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 4 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | ICT Services | | | | | | | | | |
| 5 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 6 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Building Facilities | | | | | | | | | |
| 7 | Grant Funding - QRA - QRRRF 20-21 - Diwan - Remote Power Monitoring | 15,000 | - | - | - | 30% | <input checked="" type="checkbox"/> | Project expected to be on budget | <input checked="" type="checkbox"/> Preparing RFO for Vendor panel. Contractor to be engaged by end of September. | <input checked="" type="checkbox"/> Low Risk |
| 8 | Grant Funding - QRA - QRRRF 20-21 - Flagstaff Hill - Remote Power Monitoring | 15,000 | - | - | - | 30% | <input checked="" type="checkbox"/> | Project expected to be on budget | <input checked="" type="checkbox"/> Preparing RFO for Vendor panel. Contractor to be engaged by end of September. | <input checked="" type="checkbox"/> Low Risk |
| | Fleet | | | | | | | | | |
| 9 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 10 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Civil Works | | | | | | | | | |
| 11 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 12 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Public Spaces | | | | | | | | | |
| 13 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 14 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Environmental Planning | | | | | | | | | |
| 15 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 16 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Resource Management | | | | | | | | | |
| 17 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 18 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Disaster Management | | | | | | | | | |
| 19 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 20 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Wastewater | | | | | | | | | |
| 21 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 22 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Water Quality | | | | | | | | | |
| 23 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 24 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Water Reticulation | | | | | | | | | |
| 25 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 26 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| | Disaster Recovery | | | | | | | | | |
| 27 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |
| 28 | Future Works | - | - | - | - | 0% | <input checked="" type="checkbox"/> | 0 | <input checked="" type="checkbox"/> | 0 |

| Projects Not Adopted In Budgets | | | | | | | | | |
|---------------------------------|------------------------------|--------|----------------------------------|------------------------|---------------|----------------|-------------------------|--|---|
| | Project Name | Budget | WIP (Actuals & Committals) | Percentage Complete | Budget Status | Program Status | Other Risk Items Status | | |
| | Community Development | | | | | | | | |
| 1 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 2 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Property Services | | | | | | | | |
| 3 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 4 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | ICT Services | | | | | | | | |
| 5 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 6 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Building Facilities | | | | | | | | |
| 7 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 8 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Fleet | | | | | | | | |
| 9 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 10 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Civil Works | | | | | | | | |
| 11 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 12 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Public Spaces | | | | | | | | |
| 13 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 14 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Environment Planning | | | | | | | | |
| 15 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 16 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Resource Management | | | | | | | | |
| 17 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 18 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Disaster Management | | | | | | | | |
| 19 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 20 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Wastewater | | | | | | | | |
| 21 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 22 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Water Quality | | | | | | | | |
| 23 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 24 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Water Reticulation | | | | | | | | |
| 25 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 26 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| | Disaster Recovery | | | | | | | | |
| 27 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |
| 28 | Future Works | 0 | 0 | 0% | | 0 | 0 | | 0 |