

7.12. QUARTERLY CAPITAL WORKS REPORT - INFRASTRUCTURE PLANNING & DELIVERY

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DEPARTMENT Infrastructure Planning and Delivery

RECOMMENDATION

That Council receive and note the progress of the Capital Works Program for the period 1 July to 30 September 2025.

EXECUTIVE SUMMARY

The purpose of this report is to provide a progress update to Councillors and the community on the capital works projects for 2025-2026 financial year. Four projects were completed in the quarter with all of these being projects started during the previous financial year. A further 39 projects have commenced.

BACKGROUND

Each year, Council commits to upgrading its existing infrastructure as well as building new infrastructure. This is funded from several sources, being Council's own income and grant funding from the Queensland and Australian Governments via various government agencies.

Council adopted a revised budget for the delivery of capital works in the Shire for the 2025-2026 financial year. Attachment 1 gives a summary and detail of the progress of the capital works program for the 2025-2026 financial year.

COMMENTS

Given this is the first quarter report for the financial year the projects completed are those that continued from the previous financial year. Below is a summary table of the overall status of capital projects and programs.

Description	Projects and Programs	Project and Program Status		
		Complete	Commenced	Not Yet Started
Number	78	4	39	35
Budget Value	\$37,530,852			
Actual Expenditure (to 30 September)		\$2,914,832	\$1,383,899	
Percentage of overall budget value (actual)		7.77%	3.69%	0%
Budget Value of Projects		\$2,880,000	\$28,817,000	\$5,833,852

Percentage of overall budget value		7.67%	76.78%	15.54%
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Note 1: Projects where low actual costs have been allocated have been considered as not yet started for the purpose of the information provided in the table above

Note 2: Several projects that have been carried over from last financial year show an over-expenditure this financial year where the estimated expenditure split between years was not realised.

Note: 3 The definition of completed projects for the purpose of this table is that on-ground works are complete (except for on-maintenance activities). Some additional costs may still be yet to be realised.

Below are the projects that were completed in the 1st quarter:

Work Order	Title	Comments
6425	Grant Funding - LRCI 4 - Public Toilet Upgrade - Grant Street, Port Douglas, Accessible toilets for Mossman Caravan Park	Completed with costs exceeding the original project budget
6469	Grant Funding - W4Q 24-27 - Port Douglas Splash Park - Stage 2	Completed within project budget allocation
6581	Switch Boards - SPS SO, S2 & A Including Generator	Completed within project budget allocation
6433	Road Reseal / AC Overlay Renewal Program 2024/25	Completed within project budget allocation

Major project summary:

Port Douglas Splash Park

The Port Douglas Splash Park was opened on 20 September. The opening event was well attended and supported by the community. There are a couple of minor defects that are covered under the contract defects period at no cost to Council.

Mossman River Intake

A Tender for design and construction of the intake was issued to 3 qualified suppliers. The Tender closes late in November at which time a detailed review of the submissions will commence with the proposed successful Tenderer brought to Council for a decision at the February 2026, Ordinary Meeting of Council.

Daintree Ferry Landside Infrastructure

As at the end of September, Council officers were awaiting a preliminary Design (30% design) of the Ferry Landside Infrastructure layout for review and to provide input. Plans were received on 1 October from Durack Civil Pty Ltd, for Council officers to review.

Daintree Ferry

Contract negotiations continued during this first quarter of the year for the Daintree River Ferry Services. The contract with Birdon's was signed during the first week of October.

Overall Capital Works Program:

A copy of the overall Capital works program is attached for reference. Please note, the use of the “traffic light” system to quickly draw attention to those projects that have been flagged by officers as having issues relating to either budget and/or scope of work and or risks/delays/opportunities.

Project Status	Green	Yellow	Red
Budget	70	6	2
Program Status	69	9	0
Risk/Delays/Opportunities	69	6	3

A total of 14 projects out of 78 have had either one, two or all three items identified as either needing attention or possibly needing attention in the future.

Program Status

Refinement and finalisation of the full scope of the project is one of the key identified issues that is impacting the program status of several projects. Another issue identified is the delay due to preconstruction activities needing to be resolved prior to the planned work being able to be initiated on site.

PROPOSAL

That Council receives and notes the progress of the Capital Works Program for the period July 2025 to September 2025.

FINANCIAL/RESOURCE IMPLICATIONS

Key items identified relate to adjustments relating to estimated carryovers for projects that relate to previous year's budgets that require adjustment due to reduced completed works for last financial year where funds are still required. With some requiring additional funds because of costs to complete the full scope of work, either because of increased costs or non-allowance of project management and on-site work outside of the contracted portion of the project.

RISK MANAGEMENT IMPLICATIONS

Most items identified within the possible missed opportunities relate to mainly scope definition. Within the risk aspect also there are some items identified because of the need for further preconstruction activities to occur. Both of which may lead to overall project delays.

SUSTAINABILITY IMPLICATIONS

Economic: Financial sustainability of the Council would be at risk if capital works programs are not kept within budget or are not undertaken.

Environmental: Failing to maintain assets can lead to environmental impacts through the release of materials to the environment outside of licence conditions. Poorly maintained assets can also have impacts on energy and resource use.

Social: Communities expect assets such as roads, bridges and water/wastewater systems to be safe and maintained to necessary standards.

CORPORATE/OPERATIONAL PLAN, POLICY REFERENCE

This report has been prepared in accordance with the following:

Corporate Plan 2025-2030 Initiatives:

Theme 1 - Liveability

To deliver community activities to promote safe, healthy, inclusive and socially engaged communities with an environmental conscious.

1.5 - Keep the community informed.

Theme 2 - Prosperity

Council plans, builds and maintains the infrastructure required to improve our lifestyle and promote economic growth, working actively to support local businesses.

2.3 - Advocate for/promote economic growth opportunities and economic transition.

Theme 3 - Service Delivery

We deliver Council services effectively and efficiently to meet community expectations, focusing on the wellbeing of both the community and our employees.

3.1 - Deliver the Corporate Plan, Operational Plan and Budget.

Theme 4 - Recovery and Resilience

To partner with community to build resilience against natural disasters creating a strong sense of social capital.

4.2 - Deliver infrastructure asset restoration and betterment.

Operational Plan 2025-2026 Actions:

Deliver the Port Douglas Splash Park.

Engage a contractor to own and operate a new Daintree River ferry.

Upgrade landside infrastructure to meet the requirements of the new ferry and reduce waiting times.

Deliver asset renewal programs through focus on asset renewal works.

COUNCIL'S ROLE

Council can play several different roles in certain circumstances and it is important to be clear about which role is appropriate for a specific purpose or circumstance. The implementation of actions will be a collective effort and Council's involvement will vary from information only through to full responsibility for delivery.

The following areas outline where Council has a clear responsibility to act:

Agent	On occasion, Council delivers services or builds infrastructure on behalf of other levels of government or organisations.
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CONSULTATION

Internal:	Appropriate officers Management Councillors
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External: Nil

COMMUNITY ENGAGEMENT

N/A

ATTACHMENTS

1. 2026 Capital Works Tracking Document (10) (version 1) [**7.12.1** - 2 pages]



2025/2026 CAPITAL WORKS TRACKING (CONTROL)
DOCUMENT
APPROVED PROJECTS

Project Name (brief description)	FY26 Approved Budget	FY26 WIP (Actuals + Committals)	Remaining uncommitted budget for FY26	FY26 Budget Expended	Current FY Actuals	Forecast Spend at 30 June 2026	Percentage Complete	Budget Comments		Program Status		Risks / Delays / Opportunities		Project Start Date	Funding Source	Forecast Project Completion Date
Council & Commuinity Facilities	7,527,388	3,327,907	4,199,481	44%	2,376,977	-	32%									
Grant Funding - Reef Guardian 2024-2025 - Solar Installation	221,388	-	\$ 221,388	0%	-	-									Reef Guardian	
Newell Beach Placemaking - Councillors Discretionary Funds	49,000	-	\$ 49,000	0%	-	-										
Building & Facilities renewal Program 2024/2025	150,000	59,136	\$ 90,864	39%	18,636	-	40%							01/07/25		
Grant Funding - LRCI 4 - Public Toilet Upgrade - Grant Street, Port Douglas, Accessable toilets for Mossman Caravan Park	200,000	239,091	\$ (39,091)	120%	238,521	-	50%							1/09/2024	LRCI4	
Mossman Showgrounds Land Purchase	410,000	-	\$ 410,000	0%	-	-										
Grant Funding - W4Q 24-27 - Port Douglas Splash Park - Stage 2	2,300,000	2,256,486	\$ 43,514	98%	1,958,766	2,300,000	85%							01/07/24	W4Q - 25%	30/11/2025
Ferry House	114,000	131,679	\$ (17,679)	116%	8,187	131,328	60%		To complete the original scope of works additional budget is required					4/03/2025		30/10/2025
Land Resumption - 50-72 Johnston Road Mossman Gorge Drumsara Pty Ltd - Lot 94 on SP199692	13,000	1,000	\$ 12,000	8%	1,000	-										
Grant Funding- NQRP- Retrofitting a Community Resilience Hub, North of the Daintree	250,000	7,397	\$ 242,603	3%	7,397	-	0%				The New Health Clinic has opened, and the old health clinic building is being repaired. The full scope of this work is yet to be finalised.		Poor overall project scoping may lead to a missed opportunity for the community		NQRP	
Grant Funding- NQRP NRI.89 -Construct a Resilience Meeting Hub for Degarra	250,000	1,834	\$ 248,166	1%	1,834	-	0%				Initial community consultation has commenced to identifying land options. Finalised site yet to be determined.		Site visit required, site location to be confirmed. And ruling re grant funding		NQRP	
Grant Funding- NQRP- Community Resilience and Wellness Arts Program incl. Indigenous Interpretation- CAPITAL	100,000	2,964	\$ 97,036	3%	2,964	-									NQRP	
Grant Funding- NQRP- Retrofit Current Places of Refuge and the Local Disaster Coordination Centre	365,000	476	\$ 364,524	0%	476	-	0%				Scope to be confirmed to enable programming of work.		Missed opportunities if scope definition is delayed		NQRP	
Land Purchase - Mossman WTP - Land	600,000	-	\$ 600,000	0%	-	-									QRA	
Council Facilities Renewal Program 25/26	550,000	155,986	\$ 394,014	28%	78,257	-	10%							01/07/2025		30/06/2026
Community Facilities Renewal Program 25/26	550,000	20,063	\$ 529,937	4%	12,963	-	2%							1/09/2025		30/06/2026
Parks Renewal Program 25/26	550,000	405,676	\$ 144,324	74%	21,001	-	30%							01/07/25		30/06/2026
Grant Funding- NQRP- Mossman Library Asset Resilience	50,000	34,628	\$ 15,372	69%	15,485	-									NQRP	
Sugar Wharf Building Repairs	350,000	-	\$ 350,000	0%	-	-					Review Structural Inspection and compiling appropriate scope of works for the project is taking some additional time.		Separate immediate and 0-6 months repairs to be done first			
Asbestos Mitigation Program 25/26	350,000	8,303	\$ 341,697	2%	8,303	-	2%							1/09/2025		30/06/2026
Park Security CCTV Installation	25,000	3,188	\$ 21,813	13%	3,188	-	2%							1/09/2025		30/06/2026
Hydraulic All-access Lift – Mossman Pool	80,000	-	\$ 80,000	0%	-	80,000	0%		Likely insufficient budget to complete full scope of work.Budget review required.					01/07/25		30/06/2026
Drainage	1,280,000	296,385	983,615	23%	81,835	400,000	6%									
Grant Funding- NQRP-Upgrade Early Warning Infrastructure	400,000	39,434	\$ 360,566	10%	34	400,000			Scope yet to be finalised		Delay in scoping the project will impact the program of work involved.		Delay in confirming scope may lead to missed opportunities	Nil	NQRP	Nil
Grant Funding- NQRP- Upgrading Mitigation Infrastructure- Extension of Flood Levee Bank, Marrs Creek	480,000	139,444	\$ 340,556	29%	1,614	-	30%							11/08/2025	NQRP	
Drainage Renewal Program 25/26	400,000	117,508	\$ 282,492	29%	80,188	-	30%							1/07/2025		
Marine	200,000	22,708	177,292	11%	-	-	0%									
Sugar Wharf- Concrete Jetty 2024/25	100,000	-	\$ 100,000	0%	-	-			Potential of requirement of additional funds. Dependant on ongoing investigations		Options for Sugar Wharf will be presented to Council		The structures condtion may impact it's use			
Ferry Vessel Maintenance/Renewals 25/26	100,000	22,708	\$ 77,292	23%	-	-	25%							1/10/2025		30/06/2026
Plant & Equipment	1,471,994	814,171	657,823	55%	124,514	-	8%									
Reynolds Rm - A/V Refresh	250,000	135,788	\$ 114,212	54%	59,658	-	100%							6/09/2023		Oct-25
Fleet Renewal Program 2024/25	174,994	41,312	\$ 133,682	24%	-	-										
Fleet Renewal Program 25/26	800,000	634,317	\$ 165,683	79%	62,103	-										
ICT Infrastructure Refresh Project 25/26	230,000	2,753	\$ 227,247	1%	2,753	-										
Council Continuity Plan	17,000	-	\$ 17,000	0%	-	-										
Resource Management	593,000	119,138	473,862	20%	25,355	-	4%									
Sanitary Depot Final Capping	63,000	25,936	\$ 37,064	41%	5,236	-	45%									
Landfill Capping- Newell	295,000	67,775	\$ 227,225	23%	11,266	-	25%									
Killaloe Landfill - Post Closure Care and Remediation	235,000	25,427	\$ 209,573	11%	8,853	-										
Transport	7,593,440	5,863,148	1,730,292	77%	964,019	1,210,000	13%									
Grant Funded - Daintree Ferry Landside Infrastructure Delivery (TIDS- CAL)	2,605,000	4,627,533	\$ (2,022,533)	178%	292,703	-	5%							1/07/2025		31/12/2027
Footpath & Road Lighting Program - 2022/2023 & 23/24	115,000	59,539	\$ 55,461	52%	21,805	60,000	80%									
Road Reseal / AC Overlay Renewal Program 2024/25	300,000	676,591	\$ (376,591)	226%	573,023	-			Carry-over budget adjustment required							
Grant Funding- NQRP- Resupply Access Points- North of Daintree River- CAPITAL	25,000	17,663	\$ 7,337	71%	988	-										
Grant Funded - ATF and R2R - Port Douglas Road Principle Cycle Network Upgrade	858,440	574	\$ 857,866	0%	574	850,000	10%							1/07/2025	DSC 25% R2R 25%	1/03/2028
Pavement Renewal Program 25/26	610,000	57,015	\$ 552,985	9%	22,736	-	10%							1/07/2025		



2025/2026 CAPITAL WORKS TRACKING (CONTROL)
DOCUMENT
APPROVED PROJECTS

Project Name (brief description)	FY26 Approved Budget	FY26 WIP (Actuals + Committals)	Remaining uncommitted budget for FY26	FY26 Budget Expended	Current FY Actuals	Forecast Spend at 30 June 2026	Percentage Complete	Budget Comments	Program Status	Risks / Delays / Opportunities	Project Start Date	Funding Source	Forecast Project Completion Date
Road Reseal / AC Overlay Renewal Program 25/26	1,200,000	328,948	\$ 871,052	27%	2,619	-	0%				1/07/2025		
Gravel Road Resheet Program 25/26	450,000	10,730	\$ 439,270	2%	2,598	-	5%				1/07/2025		
Footpath & Road Lighting Program 25/26	450,000	2,559	\$ 447,441	1%	2,559	300,000	20%						
Kerb and Channel Program 25/26	400,000	-	\$ 400,000	0%	-	-	0%				1/07/2025		
Streetscape Improvement 25/26	90,000	81,962	\$ 8,038	91%	44,380	-	40%				1/07/2025		30/06/2026
Toll Gate Rd Upgrade	250,000	-	\$ 250,000	0%	-	-							
Barrier Street Safety Upgrades	150,000	-	\$ 150,000	0%	-	-	0%					TWIR Black	
Footpath Renewals 25/26	90,000	34	\$ 89,966	0%	34	-	0%				1/07/2025		
Wastewater	2,304,000	985,620	1,318,380	43%	259,130	1,145,786	11%						
Port Douglas WWTP - Inlet Works Upgrade	600,000	696,884	\$ (96,884)	116%	12,163	555,786	30%	To complete the original scope of works additional budget is required.		An opportunity exists to ensure all aspects of projects are considered when budgeting for projects.	7/10/2025		1.12.25
PDWWTP Control Room and Reactive Improvements	50,000	239	\$ 49,761	0%	239	-							
PDWWTP Grit Chamber Renewal	550,000	2,244	\$ 547,756	0%	2,244	550,000	10%				1/07/2025		30/06/2026
Switch Boards - SPS SO, S2 & A Including Generator	80,000	142,450	\$ (62,450)	10%	136,335	40,000	90%	Overall project is within project budget allocation. Requires adjustment of previously unspent 2024 2025 budget allocation.			30/05/2025		30.9.25
Sewer Pump Station Internal Pipework MA	80,000	101	\$ 79,899	0%	101	-							
MWWTP Biosolids Loading - design	50,000	4,680	\$ 45,320	9%	4,680	-							
Sewer Treatment Reactive Renewals 25/26	150,000	74,452	\$ 75,548	50%	47,174	-							
Sewerage Treatment Renewals 25/26 - PDWWTP Main Switchboard	120,000	4,680	\$ 115,320	4%	4,680	-							
Sewerage Pump Renewals 25/26	224,000	16,257	\$ 207,743	7%	13,981	-							
Sewerage Main Renewals 25/26	250,000	-	\$ 250,000	0%	-	-							
PDWW Rising Main Valve Replacements 25/26	50,000	10,000	\$ 40,000	20%	3,900	-							
Sewerage Main Renewals 25/26 - HCB Replacements	100,000	33,633	\$ 66,367	34%	33,633	-							
Water	19,011,030	1,018,008	17,993,022	5%	466,901	1,446,100	2%						
Whyanbeel Daintree WTP - WHS Hazard Rectification Works - 2022/2023	160,000	5,972	\$ 154,028	4%	1,652	150,000			Clarification required to finalise scope of work and ensure compliance with regulation applicable.				
District Metering and Pressure Management	500,000	60,413	\$ 439,587	12%	42,580	300,000	40%						MULTI
Grant Funding - W4Q 24-27 - Cooya Beach Reservoir - Connect & Commission	2,217,530	35,922	\$ 2,181,608	2%	25,477	32,152			Pre-construction activities have slowed the program of this project.	Opportunity: Understand when developing the scope of a project any time delays that may be attributed to pre-construction activities.			30/10/2026
Rex Creek - Civil	450,000	9,796	\$ 440,204	2%	9,796	540,472							30/06/2026
Grant Funding - WISER Program - Mossman River Intake	10,304,000	294,878	\$ 10,009,122	3%	68,401	335,000	2%				1/07/2025		30/06/2028
Rex Creek - Electrical	150,000	11,829	\$ 138,171	8%	1,226	-		To complete the original scope of works additional budget is required.	Delayed due to staging of other works.	Delayed due to staging of other works.			30/06/2026
Mars Ck scour line upgrade	99,500	3,973	\$ 95,527	4%	3,973	88,476					2/10/2025		16/12/2025
Mossman WTP Ultraspin	450,000	12,392	\$ 437,608	3%	3,363	-	0%				1/07/2025		
Water Treatment Renewals 25/26	280,000	46,947	\$ 233,053	100%	-	-							
Water Treatment Renewals - Whyanbeel Residual Disinfection Management	100,000	7,786	\$ 92,214	8%	-	-							
Reservoir Renewals 25/26	340,000	-	\$ 340,000	99%	-	-							
Water Main Renewals 25-26 - Mossman / Port Douglas - Water Mains Program- Reactive Maintenance	850,000	326,166	\$ 523,834	38%	241,500	-							
Water Main Renewals 25-26 - Whyanbeel - Water Mains Program- Reactive Maintenance	250,000	90,969	\$ 159,031	36%	39,390	-							
Water Main Renewals 25-26 - Daintree/ De Meio's - Water Mains Program- Reactive Maintenance	22,000	8,384	\$ 13,616	38%	5,384	-							
Water Main Renewals 25-26 - Material Orders - Water Mains Program- Reactive Maintenance	295,000	80,593	\$ 214,407	27%	23,524	-							
Water Main Renewals 25-26 - Water Mag Flow Meters- Water Mains Program- Reactive Maintenance	33,000	1,121	\$ 31,879	3%	634	-							
Water Main Renewals 25-26 - Major Main replacements	2,300,000	-	\$ 2,300,000	0%	-	-						QRA	
Water Main Renewals 25-26 - PIPA – Leak detection Whyanbeel DN 225	150,000	-	\$ 150,000	0%	-	-						QRA	
Water Pump Renewals 25/26	20,000	-	\$ 20,000	0%	-	-							
Mossman WTP - Bulk Water Standpipe	40,000	20,867	\$ 19,133	52%	-	-							