

7.13. CAPITAL WORKS QUARTERLY REPORTS

REPORT AUTHOR	Project Manager
MANAGER	General Manager Infrastructure
DEPARTMENT	Infrastructure Planning and Delivery
DATE	26 May 2026

RECOMMENDATION

That Council receives and notes the progress of the Capital Works Program for the period 3 January to 31 March 2026.

EXECUTIVE SUMMARY

The purpose of this report is to provide a progress update on the capital works projects for 2025-2026 financial year. Four projects were completed in the quarter with all of these being projects started during the previous financial year. A further 39 projects have commenced.

PREVIOUS COUNCIL CONSIDERATIONS / RESOLUTIONS

Not applicable

REPORT/BACKGROUND

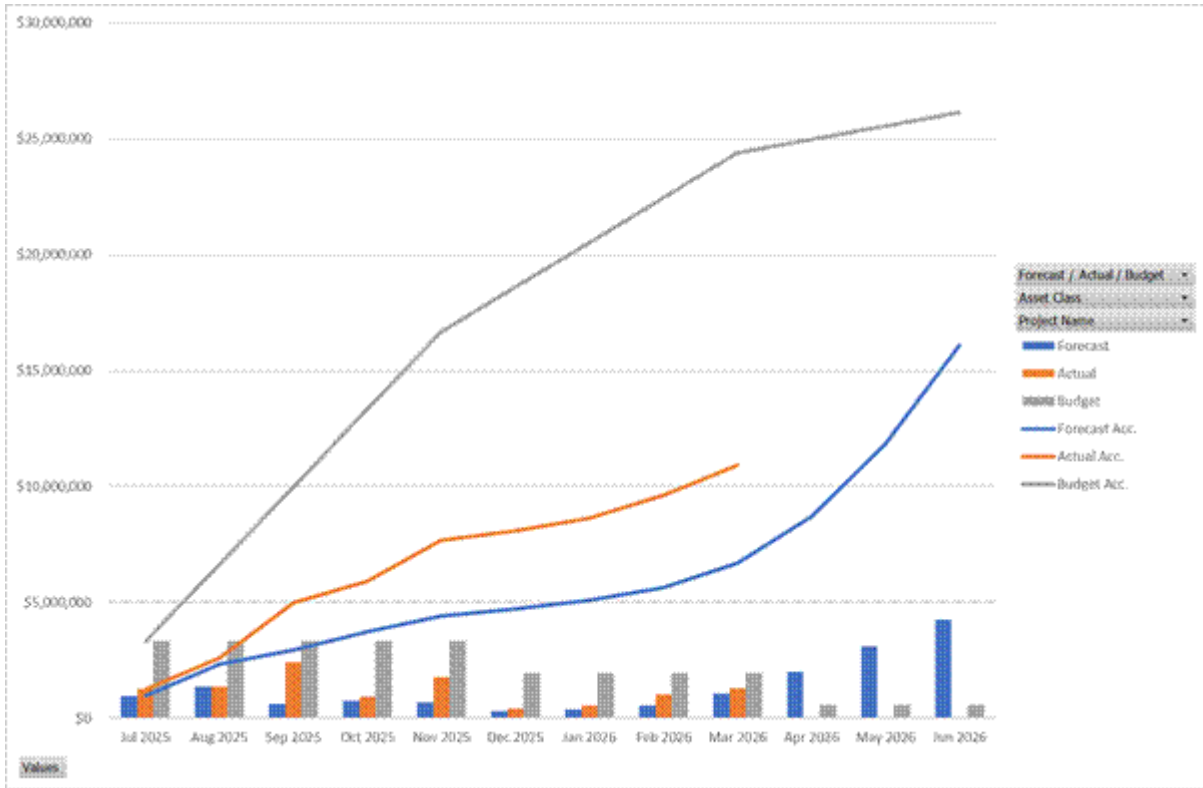
Each year, the Council commits to upgrading its existing infrastructure as well as building new infrastructure. This is funded from several sources, being Council's own income and grant funding from the Queensland and Australian Governments via various government agencies.

Council adopted a revised budget for the delivery of capital works in the Shire for the 2025-2026 financial year. Attachment 1 gives a summary and detail of the progress of the capital works program for the 2025-2026 financial year.

Description	Projects and Programs	Complete	Commenced	Not Yet Started
Budget Value	\$26,137,560			
Number of Projects	98	20	58	20
Actual Expenditure (\$)		\$3,705,568	\$6,575,692	\$207,766
Actual as a (%) of budget		14.2%	25.2%	1.0%
Budget Value of Projects (\$)		\$4,030,135	\$19,123,472	\$2,943,953
(%) of overall budget value		15.4%	73.3%	11.3%

The progress is shown in the graph below noting that forecasting has recently been introduced to better inform management decision making.

Rapid acceleration in the program is expected in Q4, however, the issues addressed below will lead to some projects being commenced but not complete or requiring retendering due to lack of market response.



Major Projects:

Mossman River Intake

Council has achieved agreement with relevant agencies to align the intake project and 'Raw Water Storage' which forms part of the Disaster Recovery Funding Arrangements (DRFA) Water Program.

The project program has now been agreed with the added scope, giving confidence in our ability to meet milestones attached to grant funding and deliver a high-quality outcome for the community

The major challenge of adding scope to a project already out to tender, redefining the projects design parameters and re-releasing the program to market has occurred, representing a significant advancement in this project. Q4 will see the evaluation of tenders, in preparation for contract award in Q1 of 26/27 FY.

This is a large driver of capital spend not matching forecast spend, as the changes to program above will delay spend but achieve a better project outcome.

Daintree Ferry Landside Infrastructure

The Landside Infrastructure Issued for Construction drawings were issued in Q3. There will be some adjustments due to the interface requirements of the Ferry Design.

All environmental approvals have now been resolved.
A Cultural Heritage Agreement has been signed by all parties.

Council have engaged a consulting civil engineer project manager to assist in the design review and quantity checks.

Q4 will see the commencement of this significant project for the community.

Daintree Ferry

Design is well progressed with the program still on track to deliver the new ferry for December 2027

Overall Capital Works Program:

A copy of the overall Capital works program is attached for reference. This layout is for information purposes only and not for distribution as it contains some sensitive information regarding direct capital allocation.

Please note the use of the “traffic light” system to quickly draw attention to those projects that have been flagged by officers as having issues relating to either budget and or scope of work and or risks/delays/opportunities.

Work Order Status	Green	Yellow	Red	Total
Budget	68	19	11	98
Program Status	75	15	8	98
Risks/Delays/Opportunities	69	23	6	98

Program Status:

Significant progress has been made in these areas over the last Quarter, with additional resourcing to be allocated to progressing projects.

ISSUES

The main issues and challenges in delivering the capital works projects during January through to March quarter are:

- Vacancies and staff movements have resulted in some project delays in the program's delivery.
- There remains significant demand for contractors, trades and suppliers in the market which has led to some procurements having no responses after going to market. Project managers have followed up with contractors to understand the reasons for non-responses which have included workloads and resourcing issues.
- The delayed wet season has also delayed several projects. Where projects are grant funded, submissions for Extensions of Time have been submitted to funding bodies to ensure that grant funding is maximised for these projects affected. Additional mitigations include procurement of materials and long lead items to allow construction commencement immediately when water levels in creeks have subsided.
- Recent global fuel price escalation has also factored in delay in executing contracts. This has also led to escalation in project costs not factored in at the time of tender prior to the global fuel price increase. Negotiations have been ongoing with contractors to ensure contractors' concerns have been addressed.

FINANCIAL AND RESOURCE IMPLICATIONS

Recent global fuel price escalation will affect budgets including material and labour cost increases. Grant funded projects will also be affected as most of these were already budgeted before the crisis.

RISK MANAGEMENT IMPLICATIONS

Financial Sustainability – monitor forward estimates due global fuel crisis and impact on costs.

ENVIRONMENTAL IMPLICATIONS

Environmental Approvals have progressed slowly which have delayed some projects

SOCIAL IMPLICATIONS

NIL

CORPORATE AND OPERATIONAL PLAN

This report has been prepared in accordance with the following:

Corporate Plan 2025-2030 Initiatives:

Theme 1 - Liveability

To deliver community activities to promote safe, healthy, inclusive and socially engaged communities with environmental conscious.

1.1 - Deliver community initiatives that support healthy, inclusive and socially engaged communities.

1.5 - Keep the community informed.

Theme 2 - Prosperity

Council plans, builds and maintains the infrastructure required to improve our lifestyle and promote economic growth, working actively to support local businesses.

2.1 - Deliver a new Daintree ferry.

Theme 3 - Service Delivery

We deliver Council services effectively and efficiently to meet community expectations, focusing on the wellbeing of both the community and our employees.

3.1 - Deliver the Corporate Plan, Operational Plan and Budget.

3.6 - Deliver Council services to meet community expectations.

3.9 - Preserve, protect and improve our unique environment.

Theme 4 - Recovery and Resilience

To partner with community to build resilience against natural disasters creating a strong sense of social capital.

4.2 - Deliver infrastructure asset restoration and betterment.

Operational Plan 2025-2026 Actions:

1.1.1 - Deliver the Port Douglas Splash Park.

1.4.2 - Deliver year 2 of the 3-year Port Douglas Principle Cycle Network in accordance with funding allocated.

1.8.1 - Re-design of water supply systems at the Mossman River Intake to deliver improved

resilience for longer term water security for the Douglas Shire community.

2.1.2 - Upgrade landside infrastructure to meet the requirements of the new ferry and reduce waiting times.

3.4.1 - Deliver asset renewal programs through focus on asset renewal works.

LEGISLATION AND POLICY

Local Government Act 2009, Planning Act 2016

Local Government Regulation 2012

Douglas Shire Council Procurement Policy

CONSULTATION

Community Reference Group meetings for the Landside Infrastructure and Road Network

Environmental Application with DETSI and SARA for Ferry Landside Infrastructure.

Cultural Heritage meetings with Claimants for Northern and Southern sides of the Landside Infrastructure Project.

CONCLUSION

That council notes the progress of the capital works program for the period January 2026 to March 2026.

ATTACHMENTS

1. Q 3 Capital Works Progress [7.13.1 - 2 pages]

	New/ Renewal/ Upgrade (N/R/U)	Approved Budget 2025/26	Current WIP (Actual + Committed)	Current Committed	Current Actual	% Complete (based on WIP)	% Complete (based on Actual)
Council & Community Facilities							
Grant Funding - Port Douglas Splash Park	N	\$ 2,300,000	\$ 2,227,266	\$ 6,719	\$ 2,220,547	97%	97%
Land Purchases	N	\$ 810,000	\$ 37,780	\$ -	\$ 37,780	5%	5%
Grant Funding - Reef Guardian 2024-2025 - Solar Installation	N	\$ 236,308	\$ 210,493	\$ 193,548	\$ 16,945	89%	7%
Council Facilities renewal Program 25/26	R	\$ 653,188	\$ 430,930	\$ 143,714	\$ 287,216	66%	44%
Community Facilities renewal Program 25/26	R	\$ 977,010	\$ 486,115	\$ 35,427	\$ 450,688	50%	46%
Parks Renewal Program 25/26	R	\$ 555,211	\$ 511,519	\$ 443,742	\$ 67,777	92%	12%
Sugar Wharf Building Repairs	R	\$ 65,385	\$ 20,246	\$ 6,800	\$ 13,446	31%	21%
Asbestos Mitigation Program 25/26	R	\$ 50,000	\$ 16,114	\$ 3,330	\$ 12,784	32%	26%
Community Facility Improvements	N	\$ 200,381	\$ 24,901	\$ -	\$ 24,901	12%	12%
Council Facilities Improvements	U	\$ 27,050	\$ 27,041	\$ -	\$ 27,041	100%	100%
NQRP - Community Resilience Improvements	N	\$ 370,577	\$ 233,750	\$ 31,576	\$ 202,174	63%	55%
Streetscape Improvement	R	\$ 121,881	\$ 127,994	\$ 45,906	\$ 82,088	105%	67%
Grant Funding- Alex Bay SES Shed Upgrades	R	\$ 69,562	\$ -	\$ -	\$ -	0%	0%
Grant Funding- CCTV Systems for Mossman & Port Douglas	N	\$ 367,005	\$ 69	\$ -	\$ 69	0%	0%
Council & Community Facilities		\$ 6,803,558	\$ 4,354,218	\$ 910,762	\$ 3,443,456	64%	51%
Drainage							
Drainage Renewal Program 25/26	R	\$ 400,000	\$ 268,008	\$ 13,818	\$ 254,190	67%	64%
NQRP - Flood Resilience Improvements	U	\$ 583,448	\$ 258,780	\$ 122,964	\$ 135,816	44%	23%
Drainage		\$ 983,448	\$ 526,788	\$ 136,782	\$ 390,007	54%	40%
Marine							
Ferry Vessel Maintenance/Renewals	R	\$ 100,000	\$ 52,124	\$ -	\$ 52,124	52%	52%
Sugar Wharf Renewal	R	\$ 183	\$ 259	\$ -	\$ 259	142%	142%
Grant Funding- Cooper Creek Boat Ramp	N	\$ 50,000	\$ 15,125	\$ -	\$ 15,125	30%	30%
Marine		\$ 150,183	\$ 67,509	\$ -	\$ 67,509	45%	45%
Plant and Equipment							
Fleet renewal program	R	\$ 845,000	\$ 808,205	\$ 31,818	\$ 776,387	96%	92%
ICT Infrastructure Renewal	R	\$ 298,000	\$ 159,379	\$ 4,176	\$ 155,203	53%	52%
ICT Infrastructure Upgrades	U	\$ 88,658	\$ 66,379	\$ -	\$ 66,379	75%	75%
Fleet New Purchases Program	N	\$ 250,000	\$ 57,201	\$ -	\$ 57,201	23%	23%
Key Cabinets x2	N	\$ 40,000	\$ -	\$ -	\$ -	0%	0%
Plant and Equipment		\$ 1,521,658	\$ 1,091,165	\$ 35,995	\$ 1,055,170	72%	69%
Resource Management							
Sanitary Depot - Closure Monitoring	R	\$ 63,000	\$ 31,768	\$ 16,026	\$ 15,742	50%	25%
Newell Landfill - Capping	R	\$ 195,000	\$ 91,154	\$ 41,827	\$ 49,327	47%	25%
Killaloe Landfill - Closure Monitoring	R	\$ 378,415	\$ 191,505	\$ 79,503	\$ 112,001	51%	30%
Resource Management		\$ 636,415	\$ 314,427	\$ 137,357	\$ 177,070	49%	28%
Transport							
Daintree Ferry - Landside Infrastructure	U	\$ 4,776,806	\$ 5,693,181	\$ 4,626,614	\$ 1,066,568	119%	22%
Grant Funded - Port Douglas Road Principle Cycle Network Upgrade	U	\$ 858,440	\$ 74,964	\$ 60,000	\$ 14,964	9%	2%
Pavement Renewal Program	R	\$ 617,755	\$ 46,955	\$ -	\$ 46,955	8%	8%
Road Reseal / AC Overlay Renewal Program	R	\$ 1,773,023	\$ 923,803	\$ 25,050	\$ 898,753	52%	51%
Gravel Road resheet program	R	\$ 250,000	\$ 10,410	\$ -	\$ 10,410	4%	4%
Footpath & Road Lighting Program	U	\$ 265,000	\$ 152,575	\$ 22,074	\$ 130,501	58%	49%
Kerb and Channel Program	R	\$ 458,746	\$ 358,790	\$ 279,798	\$ 78,992	78%	17%
Road Upgrades	U	\$ 291,897	\$ 77,701	\$ 54,045	\$ 23,656	27%	8%
Grant Funding- Barrier Street Safety Upgrades	U	\$ 890	\$ 890	\$ -	\$ 890	100%	100%

Attachment 7.13.1

Footpath Improvements	N	\$ 86,300	\$ 83,401	\$ 10,015	\$ 73,386	97%	85%
Bridge Flooding Review	R	\$ 17,350	-\$ 43,580	\$ -	\$ 43,580	-251%	-251%
Capital Repairs from Low 29U	R	\$ 1,146,741	\$ 15,125	\$ -	\$ 15,125	1%	1%
NQRP - Improve resupply access points - north of Daintree River	N	\$ 25,000	\$ 10,793	\$ -	\$ 10,793	43%	43%
<u>Transport</u>		\$ 10,567,948	\$ 7,405,007	\$ 5,077,595	\$ 2,327,412	70%	22%
<u>Wastewater</u>							
Sewerage Treatment Renewals	R	\$ 1,361,000	\$ 1,387,830	\$ 365,124	\$ 1,022,706	102%	75%
Sewerage Pump renewals	R	\$ 447,673	\$ 433,802	\$ 95,321	\$ 338,481	97%	76%
Sewerage Forklift Purchase	N	\$ 41,157	\$ 23,889	\$ -	\$ 23,889	58%	58%
Sewerage Main Renewals	R	\$ 300,000	\$ 137,939	\$ 31,886	\$ 106,054	46%	35%
<u>Wastewater</u>		\$ 2,149,830	\$ 1,983,461	\$ 492,331	\$ 1,491,130	92%	69%
<u>Water Supply</u>							
Grant Funding - Cooya Beach Reservoir - Connect & Commission	U	\$ 139,165	\$ 166,304	\$ 116,890	\$ 49,414	120%	36%
Grant Funding - WISER Program - Mossman River Intake	N	\$ 1,256,703	\$ 483,926	\$ 264,250	\$ 219,676	39%	17%
Water Treatment Improvements	U	\$ 67,786	\$ 22,368	\$ 9,750	\$ 12,618	33%	19%
Water Treatment and Storage renewals	R	\$ 380,000	\$ 128,130	\$ 29,790	\$ 98,340	34%	26%
Water Main Renewals	R	\$ 1,370,866	\$ 1,291,591	\$ 165,263	\$ 1,126,328	94%	82%
Water Pump Renewals	R	\$ 70,000	\$ -	\$ -	\$ -	0%	0%
Mossman WTP - Bulk Water Standpipe	N	\$ 40,000	\$ 30,897	\$ 0	\$ 30,897	77%	77%
<u>Water Supply</u>		\$ 3,324,520	\$ 2,123,216	\$ 585,944	\$ 1,537,272	64%	46%
Total BAU Capital Works		\$ 26,137,560	\$ 17,865,790	\$ 7,376,764	\$ 10,489,026	68%	40%