

7.7. 2025 NOVEMBER FINANCIAL REPORTS

REPORT AUTHOR	Interim Chief Financial Officer
MANAGER	General Manager TC Jasper, Corporate and Communities
DEPARTMENT	Corporate and Communities

RECOMMENDATION

That Council note the Statement of Comprehensive Income, Statement of Financial Position and Statement of Cashflows for November 2025.

EXECUTIVE SUMMARY

The Statement of Comprehensive Income, Statement of Financial Position, and Statement of Cashflows detail progress against the 2025-2026 budget for the period ended 30 November 2025.

Key points to note include the following:

- Operating revenue is above budget by \$463k
- Expenditure is below budget \$1.8m
- The operating surplus is \$2.3m above budget (Actual of \$4.3m compared to Budget of \$2.1 m)

BACKGROUND

In accordance with s204 of the *Local Government Regulation 2012* the Chief Executive Officer must present to Council a financial report, which states the progress that has been made in relation to the current financial year's budget. This report must be presented to Council on a monthly basis and cover the period up to a day as near as practicable to the end of the preceding month.

COMMENTS

The 2025-2026 annual budget was adopted on 1st July 2025 and revised on the 25th November. The attached financial report details progress against the revised budget for the period ended 30 November 2025.

FINANCIAL REPORT – Statement of Comprehensive Income

Operating Revenue

The Statement of Comprehensive income provided has been updated to now include information based on a Council "Business as Usual" position and information on the impact of the "Disaster Unit", along with the consolidated report.

Operating revenue is currently above budget, with variations occurring within the categories as follows:

- Rates and utility charges are above budget by \$317k. This is primarily due to the timing of issuing Water notices.
- Fees and charges are below budget by (\$110k), this includes:
 - o Daintree Ferry revenue is \$44k below budget expectations, November appears to have been a particularly quiet month.
 - o Revenue from license fees is \$10k above budget
 - o Refuse tipping fees are (\$8k) below budget
 - o Building and property related fees are \$10k above budget.
 - o Other fees and charges are (\$78k) below budget - includes Cemetery fees (\$3k) Port Douglas Markets (\$8k) Van Parks (\$9k), Facility Hire is also below expectations (\$8k). Infringements issued are below budget (\$38k)
- Grants and subsidies are \$322k above budget
- Interest earned is below budget (7k)
- Other recurrent income is (\$60k) below budget – primarily due to the timing of DTMR works which are (\$92k) below budget at this stage.

The below graph proportionately represents Council's sources of operational revenue:

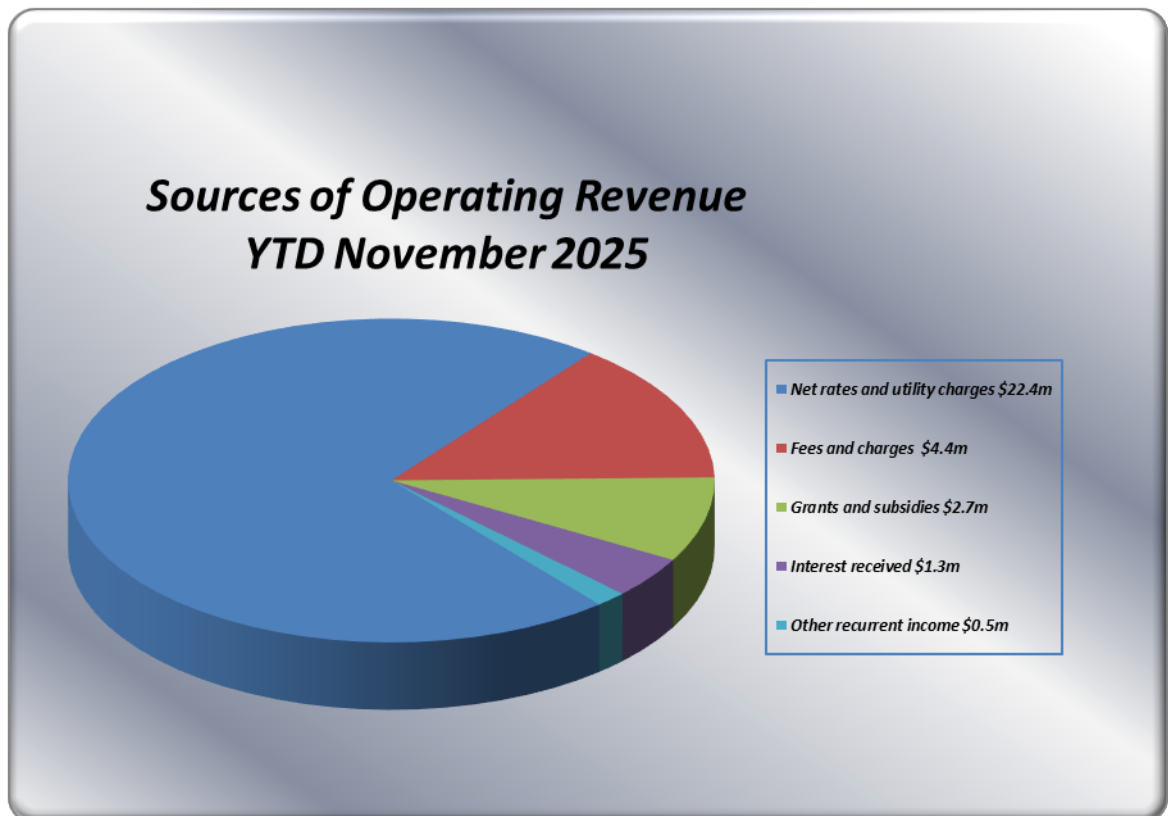


Figure 1.

Operating Expenditure

Year-to-date expenditure is currently below budget, with variations occurring within the categories as follows:

- Employee benefits expenditure is currently (\$273k) below budget. This can be subject to the timing of various unfilled vacancies but is partly offset by the increase in temporary and contract staff expenditure.
- Materials and services expenditure is currently below budget expectations by (\$1.8m). This is primarily caused by the timing of work performed and supplier invoices received. Budgets are allocated earlier in the year to ensure it is available to expend, if the resources are available. The Disaster Unit is currently (\$323k) below budget.
- Depreciation expense is (\$36k) below budget, however this is regarded as a timing difference only at this stage as projects are still to be finalised and capitalised.
- Finance charges are \$8k above budget.

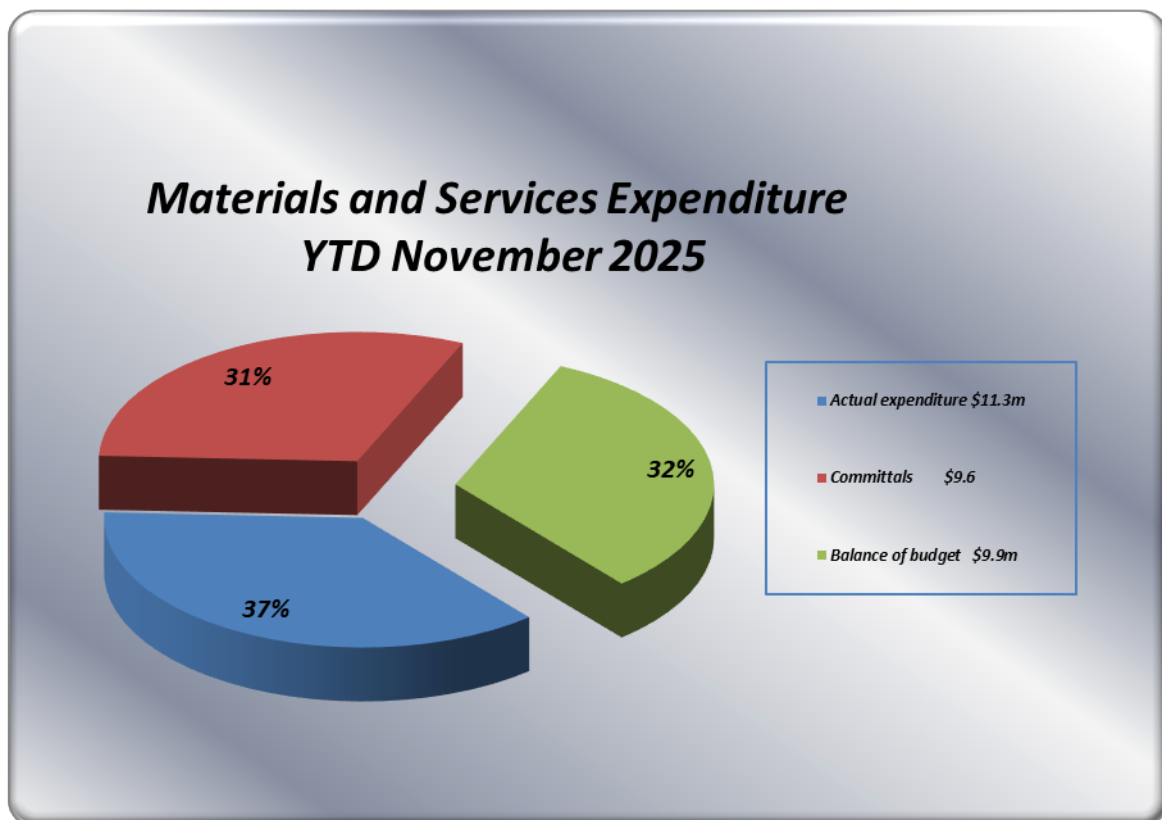


Figure 2.

Operating Result

- The year-to-date operating surplus is currently \$2.3m above budget expectations.
- As reflected in the attached report, operating revenue at the end of November was \$463k above budget and operating expenditure (\$1.8m) below budget.
- This has resulted in an actual operating surplus of \$4.3m compared to a budgeted surplus of \$2.1m.

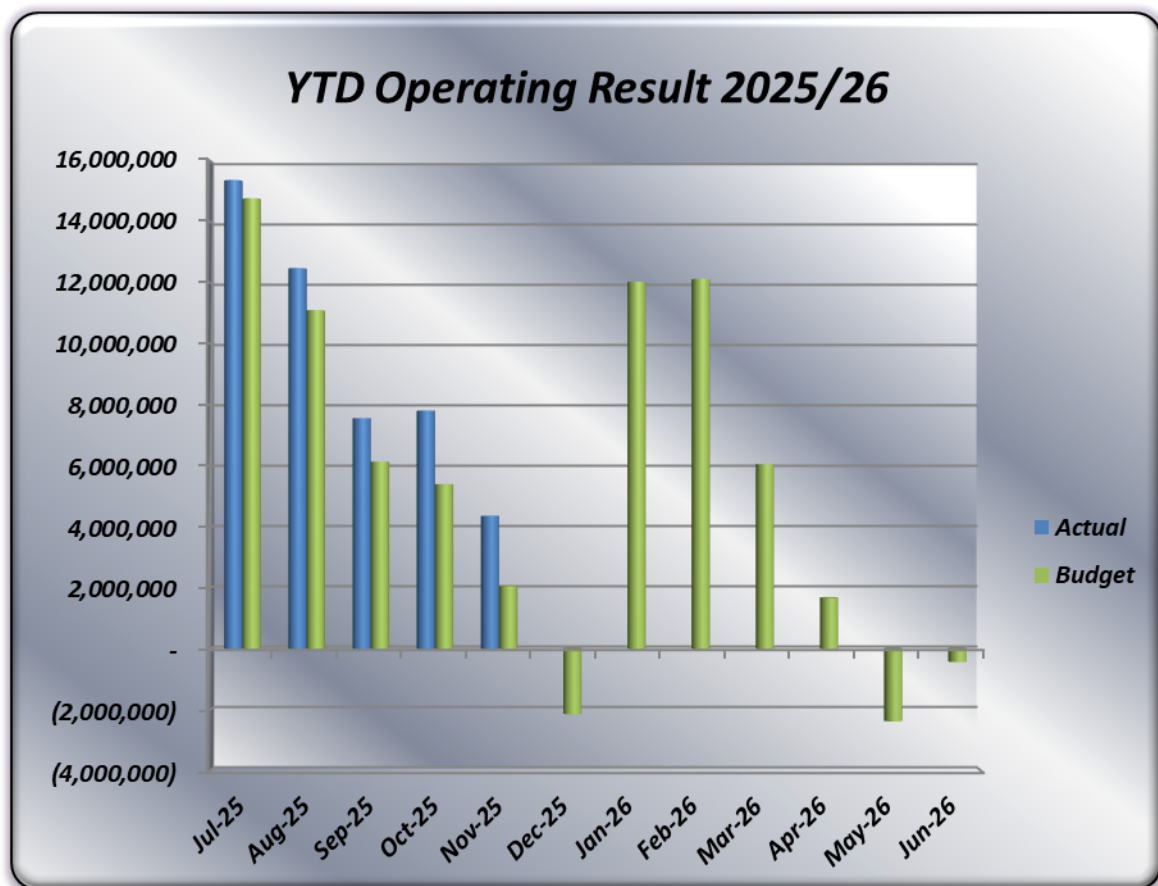


Figure 3.

Capital Revenue and Expenditure

- Council has received \$39.2m in Capital Grants, \$35.8m of this relates to disaster funding. This includes \$15m for Water Security projects. Council has also received \$899k in developer contributions.
- Capital works income and expenditure budgets include projects that may be completed across multiple financial years.
- Year-to-date capital expenditure is \$39.4m and a further \$53m has been committed for capital expenditure at the end of November 2025.

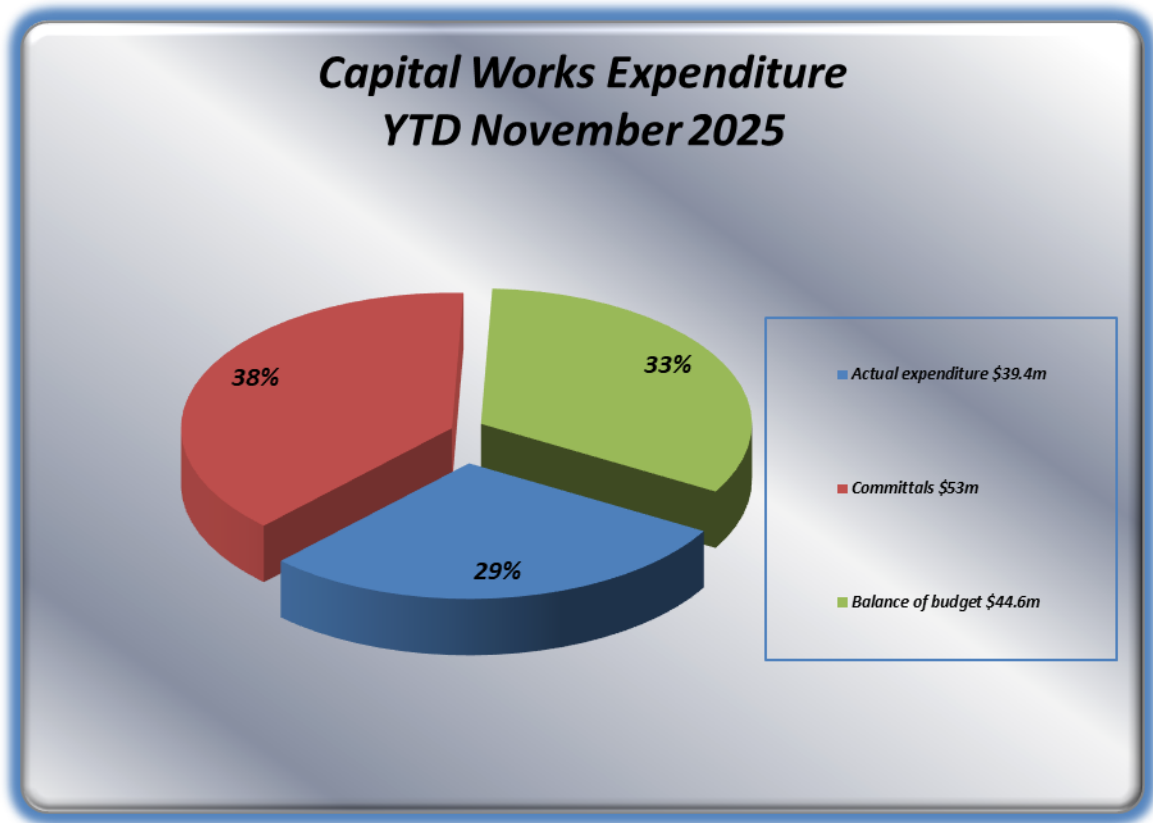


Figure 4.

Statement of Financial Position

- The Statement of Financial Position as at 30 November 2025, reflects net community assets of \$640.4m.
- All of Council cash holdings are currently held in interest bearing accounts earning an average return of approximately 4%

Statement of Cash Flows

- The Statement of Cash Flows reports how income received, and expenses paid impacts on Council's cash balances.

PROPOSAL

That Council notes the Statement of Comprehensive Income, Statement of Financial Position and Statement of Cashflows for month ended 30 November 2025.

FINANCIAL/RESOURCE IMPLICATIONS

The timing of expenditure and subsequent reimbursement of recovery and restoration works will be closely monitored as they impact on Council's liquidity position.

RISK MANAGEMENT IMPLICATIONS

Monthly financial reporting informs Council of progress in relation to the budget and allows for timely corrective action if required. It will be imperative that Council monitor the expenditure on finalisation of recovery projects and ensure that claims for funding are submitted in a timely manner.

SUSTAINABILITY IMPLICATIONS

Economic:	The aim of the long-term financial forecast is to meet all the 'measures of financial sustainability'.
Environmental:	Nil
Social:	Nil

CORPORATE/OPERATIONAL PLAN, POLICY REFERENCE

This report has been prepared in accordance with the following:

Corporate Plan 2025-2030 Initiatives:

Theme 3 - Service Delivery

We deliver Council services effectively and efficiently to meet community expectations, focusing on the wellbeing of both the community and our employees.

3.1 - Deliver the Corporate Plan, Operational Plan and Budget.

Operational Plan 2025-2026 Actions:

Legislative requirement.

COUNCIL'S ROLE

Council can play a number of different roles in certain circumstances and it is important to be clear about which role is appropriate for a specific purpose or circumstance. The implementation of actions will be a collective effort and Council's involvement will vary from information only through to full responsibility for delivery.

The following areas outline where Council has a clear responsibility to act:

Custodian	Council owns and manages infrastructure, facilities, reserves, resources and natural areas. In fulfilling its role as custodian, Council will be mindful of the community, the economy, the environment, and good governance.
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ATTACHMENTS

1. 2025 November Statement of Comprehensive Income [7.7.1 - 1 page]
2. 2025 November Statement of Financial Position [7.7.2 - 1 page]
3. 2025 November Statement of Cash Flows [7.7.3 - 1 page]

Douglas Shire Council			Business As Usual			Disaster			Consolidated				
Statement of Comprehensive Income			Actual YTD	Budget YTD	Variance YTD	Actual YTD	Budget YTD	Variance YTD	ACTUAL YTD	Budget YTD	Variance	Annual Budget 25/26	Actual as % of Annual Budget
Financial Report November 2025			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Operating Revenue													
Rates and utility charges			22,803,278	22,488,318	314,960			-	22,803,278	22,488,318	314,960	48,362,313	47%
less: Financial Assistance, Remissions (incl. Pensioners)			(359,115)	(361,511)	2,396			-	(359,115)	(361,511)	2,396	(722,714)	50%
Net rates and utility charges			22,444,091	22,126,807	317,284			-	22,444,091	22,126,807	317,284	47,639,600	47%
Fees and charges			4,415,241	4,525,447	(110,206)			-	4,415,241	4,525,447	(110,206)	8,904,306	50%
Grants and subsidies			2,826,235	2,477,626	348,609	(175,338)	(148,773)	(26,565)	2,650,897	2,328,853	322,044	10,218,904	26%
Interest received			751,359	757,976	(6,617)	552,658	552,658	-	1,304,017	1,310,634	(6,617)	2,439,133	53%
Other recurrent income			467,901	527,398	(59,497)	18,311	18,326	(15)	486,212	545,724	(59,512)	1,414,514	34%
Total Operating Revenue			30,904,827	30,415,254	489,573	395,631	422,211	(26,580)	31,300,458	30,837,465	462,993	70,616,456	44%
Operating Expenses													
Employee benefits			8,227,185	8,428,563	(201,378)	259,950	331,954	(72,004)	8,487,135	8,760,517	273,382	22,098,426	38%
Materials and services			11,227,102	12,438,580	(1,211,478)	104,360	427,369	(323,009)	11,331,462	12,865,949	1,534,487	30,804,313	37%
Depreciation			7,096,082	7,131,888	(35,806)			-	7,096,082	7,131,888	35,806	18,037,418	39%
Finance costs			35,820	28,041	(63,861)			-	35,820	28,041	(7,779)	98,599	36%
Total Recurrent Expenses			26,586,189	28,027,072	(1,440,883)	364,309	759,323	(395,014)	26,950,499	28,786,395	1,835,896	71,038,756	38%
Operating Result			4,318,638	2,388,182	1,930,456	31,322	(337,112)	368,434	4,349,960	2,051,070	2,298,890	(422,300)	(1030%)
Capital Revenue													
Capital grants and subsidies			3,379,825	2,322,126	1,057,699	35,824,595	45,820,721	(9,996,126)	39,204,419	48,142,847	(8,938,428)	115,542,833	34%
Contributions from developers			899,727	250,000	649,727			-	899,727	250,000	649,727	250,000	360%
Gain/(Loss) non current assets & Insurance Proceeds			(20,127)	-	(20,127)			-	(20,127)	-	20,127	-	
Total capital revenue			4,259,425	2,572,126	1,687,299	35,824,595	45,820,721	(9,996,126)	40,084,019	48,392,847	(8,308,828)	115,792,833	35%
Net Result			8,578,063	4,960,309	3,617,754	35,855,916	45,483,609	(9,627,692)	44,433,979	50,443,917	(6,009,938)	115,370,533	39%
Capital Works Program													
Capital additions			7,284,958	12,589,451	5,304,493	32,162,337	44,330,304	12,167,967	39,447,295	56,919,755	17,472,460	136,619,412	29%
Total capital additions			7,284,958	12,589,451	(5,304,493)	32,162,337	44,330,304	(12,167,967)	39,447,295	56,919,755	17,472,460	136,619,412	29%

Douglas Shire Council
Statement of Financial Position
November 2025

	2026	2025
	\$	\$
Current assets		
Cash and cash equivalents	70,120,753	63,701,155
Investments	-	-
Trade and other receivables, Contract Assets, Prepayments	8,569,858	15,770,226
Inventories	133,100	139,492
Total current assets	78,823,711	79,610,873
Non-current assets		
Property, plant and equipment	605,381,921	572,595,985
Right of use assets	222,540	222,540
Intangible assets	32,876	32,876
Total non-current assets	605,637,337	572,851,402
Total assets	684,461,047	652,462,274
Current liabilities		
Trade and other payables, Contract Liabilities	33,687,257	47,303,632
Lease Liabilities	163,037	163,037
Provisions	5,854,532	5,224,303
Total current liabilities	39,704,826	52,690,972
Non-current liabilities		
Borrowings	-	-
Provisions	4,163,170	4,163,171
Unearned Revenue	195,897	195,896
Total non-current liabilities	4,359,067	4,359,067
Total liabilities	44,063,894	57,050,039
Net community assets	640,397,154	595,412,235

**** Statement of Financial Position is a representation of Council's financial position at a point in time. No adjustments or considerations have been assessed or made for outstanding revenues or expenses or ongoing Contract assets or liabilities which arise from the receipt of Grant funding. Assessments of Leave provisions, Landfill provisions are undertaken annually.**

Douglas Shire Council
Statement of Cash Flows
November 2025

	YTD 2026	2025
	\$	\$
Cash flows from operating activities		
Receipts from customers	38,315,625	51,247,296
Payments to suppliers and employees	(33,434,971)	(53,420,487)
	4,880,654	(2,173,191)
Interest received	1,304,017	2,704,324
Rental income	145,606	341,102
Non capital grants and contributions	2,650,897	11,503,170
Borrowing costs/Bank Charges	(35,820)	(84,152)
Net cash inflow from operating activities	8,945,354	12,291,253
Cash flows from investing activities		
Payments for property, plant and equipment	(38,123,340)	(58,581,882)
Payments for intangible assets	-	-
Payments for assets donated	-	(78,960)
Proceeds from sale of property plant and equipment	141,448	55,354
Net Movement in Investments	-	5,000,000
Grants, subsidies, contributions and donations	35,456,135	75,941,971
Capital insurance proceeds	-	-
Net cash used in investing activities	(2,525,757)	22,336,483
Cash flows from financing activities		
Proceeds from borrowings	-	-
Repayment of borrowings	-	-
Net cash inflow (outflow) from financing activities	-	-
Net (decrease)/increase in cash and cash equivalent held	6,419,597	34,627,736
Cash and cash equivalents at the beginning of the financial year	63,701,156	29,073,420
Cash and cash equivalents at the end of the Reporting Month	70,120,753	63,701,156

**** Statement of Cash Flow is a representation of Council's cashflow at a point in time. No adjustments or considerations have been assessed or made for outstanding revenues or expenses or ongoing Contract assets or liabilities which arise from the receipt of Grant funding. Assessments of Leave provisions, Landfill provisions are undertaken annually.**