



**2022/23
REVISED ANNUAL
BUDGET**

BUDGETED FINANCIAL STATEMENTS
AND SUPPORTING INFORMATION

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Douglas Shire Council - Budgeted Statement of Income and Expenditure
For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
Operating Revenue			
Rates and utility charges	39,626,789	41,232,235	42,900,292
Less: Pensioner remissions / Rebates	(630,090)	(654,665)	(680,196)
Less: Discounts	0	0	0
Net rates and utility charges	<u>38,996,699</u>	<u>40,577,570</u>	<u>42,220,095</u>
Fees and charges	8,008,782	8,041,125	8,354,728
Grants and subsidies	4,302,488	4,290,847	4,641,664
Interest received	727,937	728,301	728,665
Other operating revenue	<u>1,213,218</u>	<u>1,098,218</u>	<u>1,098,218</u>
TOTAL OPERATING REVENUE	<u>53,249,124</u>	<u>54,736,060</u>	<u>57,043,371</u>
Operating Expenses			
Employee benefits	18,251,821	19,168,601	20,127,032
Materials and services	22,001,120	22,136,533	22,911,311
Depreciation and amortisation	13,540,429	13,946,642	14,365,041
Finance costs	<u>121,550</u>	<u>123,981</u>	<u>126,460</u>
TOTAL OPERATING EXPENDITURE	<u>53,914,920</u>	<u>55,375,757</u>	<u>57,529,844</u>
Operating Surplus / (Deficit)	<u>(665,796)</u>	<u>(639,696)</u>	<u>(486,474)</u>
Capital Income			
Grants and subsidies	9,216,699	1,144,337	1,144,337
Contributions from developers	845,191	250,000	250,000
Gain/(Loss) on sale of non-current assets	<u>(145,000)</u>	<u>0</u>	<u>0</u>
TOTAL CAPITAL INCOME	<u>9,916,890</u>	<u>1,394,337</u>	<u>1,394,337</u>
Net Result	<u>9,251,094</u>	<u>754,641</u>	<u>907,863</u>
TOTAL COMPREHENSIVE INCOME	<u>9,251,094</u>	<u>754,641</u>	<u>907,863</u>

Douglas Shire Council - Budgeted Statement of Financial Position

For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
Current Assets			
Cash assets and equivalents	8,145,061	8,595,061	9,095,061
Investments	10,000,000	10,000,000	10,000,000
Receivables & contract assets	8,600,546	8,600,546	8,600,546
Inventory	93,356	93,356	93,356
	<u>26,838,963</u>	<u>27,288,963</u>	<u>27,788,963</u>
Non-Current Assets			
Property, plant and equipment	471,166,297	471,470,937	471,878,800
Intangibles	93,800	93,800	93,800
	<u>471,260,097</u>	<u>471,564,737</u>	<u>471,972,600</u>
TOTAL ASSETS	<u>498,099,060</u>	<u>498,853,700</u>	<u>499,761,563</u>
Current Liabilities			
Trade and other payables, contract liabilities	8,872,284	8,872,284	8,872,284
Borrowings	0	0	0
Provisions and Unearned Revenue	3,513,536	3,513,536	3,513,536
	<u>12,385,820</u>	<u>12,385,820</u>	<u>12,385,820</u>
Non-Current Liabilities			
Borrowings	0	0	0
Provisions	5,235,860	5,235,860	5,235,860
	<u>5,235,860</u>	<u>5,235,860</u>	<u>5,235,860</u>
TOTAL LIABILITIES	<u>17,621,680</u>	<u>17,621,680</u>	<u>17,621,680</u>
NET COMMUNITY ASSETS	<u>480,477,380</u>	<u>481,232,020</u>	<u>482,139,883</u>
Community Equity			
General reserves	3,127,586	3,577,586	4,077,586
Accumulated surplus / (deficit)	477,349,794	477,654,435	478,062,298
TOTAL COMMUNITY EQUITY	<u>480,477,380</u>	<u>481,232,020</u>	<u>482,139,883</u>

Douglas Shire Council - Budgeted Statement of Cash Flow
For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
Cash flows from operating activities			
Receipts			
Net rates and utility charges	38,996,699	40,577,570	42,220,095
Fees and charges	8,008,782	8,041,125	8,354,728
Grants, subsidies, contributions and donations	4,302,488	4,290,847	4,641,664
Interest received	727,937	728,301	728,665
Other operating revenue	1,213,218	1,098,218	1,098,218
	<u>53,249,124</u>	<u>54,736,060</u>	<u>57,043,371</u>
Payments			
Employee benefits	(18,251,821)	(19,168,601)	(20,127,032)
Materials and services	(22,001,120)	(22,136,533)	(22,911,311)
Finance costs	(121,550)	(123,981)	(126,460)
	<u>(40,374,491)</u>	<u>(41,429,115)</u>	<u>(43,164,803)</u>
Net cash inflow (outflow) from operating activities	<u>12,874,633</u>	<u>13,306,946</u>	<u>13,878,567</u>
Cash flows from investing activities			
Receipts			
Proceeds from sale of property plant and equipment	210,000	110,000	110,000
Grants, subsidies, contributions and donations	10,061,890	1,394,337	1,394,337
	<u>10,271,890</u>	<u>1,504,337</u>	<u>1,504,337</u>
Payments			
Payments for property, plant and equipment	(28,018,068)	(14,361,283)	(14,882,904)
Net cash inflow (outflow) from investing activities	<u>(17,746,178)</u>	<u>(12,856,946)</u>	<u>(13,378,567)</u>
Cash flows from financing activities			
Net cash inflow (outflow) from financing activities	<u>0</u>	<u>0</u>	<u>0</u>
Net increase (decrease) in cash and cash equivalents held	<u>(4,871,545)</u>	<u>450,000</u>	<u>500,000</u>
Cash and cash equivalents at the beginning of the financial year	23,016,606	18,145,061	18,595,061
Cash and cash equivalents/investments at the end of the financial year	<u>18,145,061</u>	<u>18,595,061</u>	<u>19,095,061</u>

Douglas Shire Council - Budgeted Statement of Changes in Equity
For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
GENERAL RESERVES			
Balance as at 1 July	2,382,395	3,127,586	3,577,586
Transfers to and from reserves			
Transfers to reserves	2,233,389	1,350,000	1,350,000
Transfers from reserves	(1,488,198)	(900,000)	(850,000)
Total transfers to and from reserves	<u>745,191</u>	<u>450,000</u>	<u>500,000</u>
Balance as at 30 June	<u>3,127,586</u>	<u>3,577,586</u>	<u>4,077,586</u>
ACCUMULATED SURPLUS / (DEFICIT)			
Balance as at 1 July	468,843,891	477,349,794	477,654,435
Net result	9,251,094	754,641	907,863
Total comprehensive income for the year	<u>9,251,094</u>	<u>754,641</u>	<u>907,863</u>
Transfers to and from reserves			
Transfers to reserves	(2,233,389)	(1,350,000)	(1,350,000)
Transfers from reserves	1,488,198	900,000	850,000
Total transfers to and from reserves	<u>(745,191)</u>	<u>(450,000)</u>	<u>(500,000)</u>
Balance as at 30 June	<u>477,349,794</u>	<u>477,654,435</u>	<u>478,062,298</u>
TOTAL COMMUNITY EQUITY	<u>480,477,380</u>	<u>481,232,020</u>	<u>482,139,883</u>

Douglas Shire Council - Long Term Financial Forecast
For the period ending 30 June 2023

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Revenue										
Rates and utility charges	38,996,699	40,577,570	42,220,095	43,926,679	45,699,820	47,542,113	49,456,255	51,445,049	53,511,406	55,658,351
Fees and charges	8,008,782	8,041,125	8,354,728	8,680,563	9,019,105	9,370,850	9,736,313	10,116,029	10,510,554	10,920,466
Grants and subsidies	4,302,488	4,290,847	4,641,664	4,734,497	4,829,187	4,925,771	5,024,286	5,124,772	5,227,267	5,331,812
Interest received	727,937	728,301	728,665	729,029	729,394	729,759	730,124	730,489	730,854	731,219
Other operating revenue	1,213,218	1,098,218	1,098,218	1,098,218	1,098,218	1,098,218	1,098,218	1,098,218	1,098,218	1,098,218
TOTAL OPERATING REVENUE	53,249,124	54,736,060	57,043,371	59,168,986	61,375,723	63,666,710	66,045,196	68,514,556	71,078,300	73,740,066
Operating Expenses										
Employee benefits	18,251,821	19,168,601	20,127,032	20,771,097	21,435,772	22,121,716	22,829,611	23,560,159	24,314,084	25,092,135
Materials and services	22,001,120	22,136,533	22,911,311	23,713,207	24,543,169	25,402,180	26,291,257	27,211,451	28,163,851	29,149,586
Depreciation and amortisation	13,540,429	13,946,642	14,365,041	14,795,993	15,239,872	15,697,068	16,167,981	16,653,020	17,152,611	17,667,189
Finance costs	121,550	123,981	126,460	128,990	131,569	134,201	136,885	139,622	142,415	145,263
TOTAL OPERATING EXPENDITURE	53,914,920	55,375,757	57,529,844	59,409,286	61,350,383	63,355,166	65,425,733	67,564,252	69,772,961	72,054,173
Operating Surplus / (Deficit)	(665,796)	(639,696)	(486,474)	(240,299)	25,340	311,544	619,462	950,305	1,305,339	1,685,893
Capital Income										
Grants and subsidies	9,216,699	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337
Contributions from developers	845,191	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Gain/(Loss) on sale of non-current assets	(145,000)	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL INCOME	9,916,890	1,394,337	1,394,337	1,394,337	1,394,337	1,394,337	1,394,337	1,394,337	1,394,337	1,394,337
Net Result	9,251,094	754,641	907,863	1,154,038	1,419,677	1,705,881	2,013,799	2,344,642	2,699,676	3,080,230
Sources of capital funding										
Funded depreciation	11,486,435	12,206,946	12,778,567	13,455,693	14,165,213	14,908,612	15,687,443	16,503,325	17,152,611	17,667,189
Constrained works reserve	600,000	300,000	250,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Daintree ferry reserve	888,198	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Proceeds from sale of assets	210,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capital grants	9,216,699	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337	1,144,337
Contributed assets	0	0	0	0	0	0	0	0	0	0
Council source funding	5,616,736	0	0	0	0	0	0	0	0	0
General revenue	0	0	0	0	0	0	0	0	352,669	542,947
Total sources of capital funding	28,018,068	14,361,283	14,882,904	15,510,030	16,219,550	16,962,949	17,741,780	18,557,662	19,559,617	20,264,473
Application of capital funding										
Capital Works expenditure	28,018,068	14,361,283	14,882,904	15,510,030	16,219,550	16,962,949	17,741,780	18,557,662	19,559,618	20,264,473
Total application of capital funding	28,018,068	14,361,283	14,882,904	15,510,030	16,219,550	16,962,949	17,741,780	18,557,662	19,559,618	20,264,473
COMMUNITY ASSETS										
Total Assets	498,099,060	498,853,700	499,761,563	500,057,428	501,477,105	503,182,986	505,196,785	507,541,427	510,241,103	513,321,333
Total Liabilities	17,621,680	17,621,680	17,621,680	16,763,507	16,763,507	16,763,507	16,763,507	16,763,507	16,763,507	16,763,507
TOTAL COMMUNITY EQUITY	480,477,380	481,232,020	482,139,883	483,293,921	484,713,598	486,419,479	488,433,278	490,777,920	493,477,596	496,557,826

Douglas Shire Council - Measures of Financial Sustainability

For the period ending 30 June 2023

			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			%	%	%	%	%	%	%	%	%	%
Council's expected performance at 30 June against key financial ratios and targets:												
Ratio	How the measure is calculated	Target										
Operating surplus ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	Between 0% and 10%	(1.25)	(1.17)	(.85)	(.41)	0.04	0.49	0.94	1.39	1.84	2.29
Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense.	Greater than 90%	114.95	91.23	91.79	91.83	92.17	92.50	92.84	93.16	91.91	92.45
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	Not greater than 60%	(17.31)	(17.66)	(17.82)	(19.56)	(19.76)	(19.91)	(20.02)	(20.11)	(19.95)	(20.03)

Basis of Preparation

The financial sustainability ratios are prepared in accordance with the requirements of the *Local Government Regulation 2012* and the Financial Management (Sustainability) Guideline 2013 issued by the Department of Local Government, Community Recovery and Resilience.

Douglas Shire Council - Budgeted Sources and Application of Capital Funding

For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
Sources of capital funding			
Funded depreciation	11,486,435	12,206,946	12,778,567
* Constrained works reserve	600,000	300,000	250,000
Daintree ferry reserve	888,198	600,000	600,000
Public art reserve	0	0	0
Proceeds from sale of assets	210,000	110,000	110,000
Capital grants	9,216,699	1,144,337	1,144,337
Contributed assets	0	0	0
Council source funding	5,616,736	0	0
General revenue	0	0	0
Total sources of capital funding	28,018,068	14,361,283	14,882,904
Application of capital funding			
Capital Works expenditure	28,018,068	14,361,283	14,882,904
Total application of capital funding	28,018,068	14,361,283	14,882,904
<i>* Application of funds from Constrained works reserve</i>			
Road / Transport Network	198,000		
Public Spaces	72,000		
Water	162,000		
Wastewater	168,000		
	<u>600,000</u>		

Douglas Shire Council - Budgeted Movement in Reserves

For the period ending 30 June 2023

	2022/23	2023/24	2024/25
	\$	\$	\$
RESERVES			
Constrained works reserve			
Balance as at 1 July	2,382,395	2,627,586	2,577,586
Transfers to reserve	845,191	250,000	250,000
Transfers from reserve	(600,000)	(300,000)	(250,000)
Balance as at 30 June	<u>2,627,586</u>	<u>2,577,586</u>	<u>2,577,586</u>
Daintree ferry reserve			
Balance as at 1 July	0	500,000	1,000,000
Transfers to reserve	1,388,198	1,100,000	1,100,000
Transfers from reserve	(888,198)	(600,000)	(600,000)
Balance as at 30 June	<u>500,000</u>	<u>1,000,000</u>	<u>1,500,000</u>
Public art reserve			
Balance as at 1 July	0	0	0
Transfers to reserve	0	0	0
Transfers from reserve	0	0	0
Balance as at 30 June	<u>0</u>	<u>0</u>	<u>0</u>

Douglas Shire Council - Budgeted Rates and Utility Charges - Value of Change

For the period ending 30 June 2023

	2021/22	2022/23	Change	Change
	\$	\$	\$	%
Rates and utility charges	37,684,964	39,626,789	1,941,825	5.2%

Basis of Preparation

This information is provided in accordance with the requirements of the *Local Government Regulation 2012*. The change in \$ amount / percentage includes rates and utility charges levied on additional assessments, connections and services added since the previous financial year and a revised estimate of the value of utility charges for water consumption.

Douglas Shire Council - Capital Works Program

For the period ending 30 June 2023

	New/ Renewal/ Upgrade (N/R/U)	2022/23 \$
<u>Plant and Equipment</u>		
Daintree Ferry network connectivity	N	71,309
Network Hardware	N	25,000
Backup Tape Storage	N	8,800
Fleet renewal Program - Heavy Plant	R	1,006,746
Fleet renewal Program - Heavy Plant 21/22	R	245,010
		1,356,865
<u>Council & Community Facilities</u>		
Infrastructure Lighting Renewal Program	R	59,000
Video Streaming Room Setup	N	18,956
Grant Funding - Safe Places Emergency Accommodation	N	215,150
Grant Funding - QRA - QRRRF 20-21 - Diwan - Remote Power Monitoring	N	16,185
Grant Funding - Fisheries Infrastructure 2021-22 - CCTV - Douglas Jetties	N	99,000
Building and Facilities Renewal Program	R	350,000
Asbestos Renewal Program	R	41,000
Green Buildings Program	N	10,000
Pound Renewal	R	25,000
Wonga Caravan Park - Septic upgrade	U	157,238
Sports Master Plan Implementation for Port Douglas and Mossman	R	339,647
Douglas Arts Base Roof works	R	19,000
Macrossan Street Decorative Lighting Stage 2	N	150,000
Dunal Beach Access - Coastal Hazard Adaptation Strategy Implementation	N	200,000
Parks Renewal Program	R	652,000
Rex Smeal Playground	U	66,233
Grant Funding - Active Gameday - Coronation Park Light Replacement	R	350,408
Cassowary Soccer Lighting	R	50,000
Four Mile Beach Esplanade Beach Access Upgrade	U	35,000
Four Mile Beach Esplanade BBQ Shelter Upgrade	R	67,500
Streetscape Improvement	R	50,000
Floodwarning Infrastructure Funded QRA	N	23,609
Mossman Splash Park	N	492,275
Port Douglas Aquatic Precinct Masterplan, Concept & Detailed Designs Funded	N	1,442,814
Video Conferencing Equipment	U	43,755
Mossman & District Aged Care Facility Stage 2	N	58,992
		5,032,762
<u>Resource Management</u>		
Killaloe Landfill - Final Capping	R	1,300,000
Killaloe Interim Capping	R	183,170
Sanitary Depot Final Capping	R	60,000
Newell Landfill Capping	R	147,000
		1,690,170
<u>Marine</u>		
Options and Design of Sugar Wharf Concrete Jetty	R	50,000
Daintree Ferry - North Ramp Installation	R	255,498
		305,498
<u>Wastewater</u>		
Wastewater Pump Renewals Program	R	40,000
Port Douglas Wastewater Treatment Plant Aerators and Diffusers	R	971,420
Wastewater Network Renewal Program	R	125,283
Port Douglas Wastewater Treatment Plant SBR and Decanter Renewal Works	R	95,000
Port Douglas WWTP - Inlet Works Upgrade - Detailed Design	U	100,000
Process Control Renewal Program - Wastewater	R	50,000
RTU and Switchboard Renewal	R	120,059

Douglas Shire Council - Capital Works Program

For the period ending 30 June 2023

	New/ Renewal/ Upgrade (N/R/U)	2022/23 \$
		1,501,762
<u>Water Supply</u>		
Security and Disaster Response Strengthening Program	U	70,000
Process Control Renewal Program	R	70,000
Water Treatment Pump Overhaul Program	R	40,000
Ultrafiltration Cartridge Rack Works and Renewals Program	R	910,354
Work Health and Safety Hazard Rectification Works Whyanbeel and Daintree Water Treatment Plant	R	10,000
Water Main and Asset Fire Fighting Compliance	U	25,000
Daintree Intake - Safe Access - Handrails and Pipeworks - April 2022 weather event	R	25,000
Cooya Beach Bonnie Doon Water Main Emergent Works 14 Oct 2022	R	80,000
Mossman WTP - Hydro - Feasibility and Design	N	75,000
AC Water Mains Renewal Program - Design	R	25,000
Water and Sewer Planning Studies	R	25,000
Water Network Service Renewals Program	R	785,000
Smart Water Meter Program	R	1,361,980
Water Main Renewal Program	R	697,280
Additional Water Extraction Site	N	184,264
Chemical WHS WTP Works	R	59,280
MWTP Raw Water Line Repairs	R	56,266
UV Unit Renewals	R	197,126
Rocky Point Reservoir Generator	N	6,243
Water Main Disaster Management	R	50,000
RTU and Switchboard Renewal	R	103,583
MWTP Electrochlorination Project	R	31,622
Process Control Renewal Program	R	4,473
Protective Roof Turbidity Meter Cabinet	R	13,540
Water Infrastructure Upgrade - Grant Funded NQRRG	U	45,000
		4,951,011
<u>Drainage</u>		
Drainage Renewal Program	R	200,000
Warner Street Phase 2 Drainage and Footpaths Finalisation	R	95,622
Grant Funding - QRRRF 2021-22 Warner Mowbray St Trunk Drainage Infrastructure Project	U	900,000
		1,195,622
<u>Transport</u>		
Noah Creek Bridge Construction Grant Funded	U	1,875,751
Road Safety Improvement Program	U	30,000
Grant Funding - Cooya Beach Road Design Shared Path	N	96,363
Grant Funding - Port Douglas Road Design Shared Path	U	117,817
Island Point Road Safety Upgrade	U	40,000
Craiglie Residential Estate Trunk Infrastructure	N	600,000
Road Reseal / AC Overlay Renewal Program	R	641,000
Road Reseal Program	R	139,605
Pavement Renewal Program	R	455,828
Bus Stop Renewal	R	35,000
McDowel Lane Bank Protection	N	100,000
Footpath and Road Lighting Program	U	484,375
Gravel Road resheet program	R	450,000
Kerb and Channel Program	R	211,000
Footpath Renewal Program	R	150,000
Bridge Renewal - Designs	R	75,000
Disability Infrastructure Upgrades Program	R	50,000
Grant Funding - TIDS - Alex Range Embankment Stabilisation	R	150,000
Grant Funding - TIDS - Alex Range Surfacing	R	160,262
Purchase Land for land encroachment	N	5,000

Douglas Shire Council - Capital Works Program
For the period ending 30 June 2023

	New/ Renewal/ Upgrade (N/R/U)	2022/23 \$
Grant Funding - Design - PCN North Mossman to Newell Beach 2019-20	N	94,827
Mossman Gorge Speed Humps	R	1,300
Grant Funding - Construction - PCN Stage 2 Cooya Beach Cycleway	N	170,000
Warners Bridge Renewal Construction 2021/22	R	888,466
DRFA (NDRRA) - Bamboo Creek Rd Floodway - Betterment Cat E	U	245,678
DRFA (NDRRA) - Poletti Rd Floodway - Betterment Cat E	U	98,271
DRFA (NDRRA) - Whyanbeel Rd Floodway - Betterment Cat E	U	159,690
Grant Funding - QRRRF 2021-22 Forest Crk Rd Fldwy Program for Gravel Rds	U	420,000
Grant Funding - QRRRF 2021-22 Lees Brdg_Forest Crk Major Culvert Design	U	125,000
Grant Funding - LRCI 3 - Miallo Bamboo Creek Road, Bamboo, Sprayseal - Chainage 750 to 5600	R	134,000
Grant Funding - LRCI 3 - Barrier Street, Port Douglas, Asphalt - Chainage 40 to 440	R	225,000
Grant Funding - LRCI 3 - Macrossan Street, Port Douglas, Asphalt - Chainage 0 to 125	R	64,647
Grant Funding - LRCI 3 - Marlin Drive, Wonga , Asphalt - Chainage 0 to 760	R	125,000
Diggers Bridge Handrail Renewal	R	50,000
Grant Funding - TIDS - Cow Bay Primary School - footpath - Design	N	40,000
Grant Funding - TIDS - Alex Range - Fern Gully bridging structure - Design	U	50,000
Cooya beach Road Bus Stop	R	65,000
Daintree Ferry - Infrastructure Stage 1 Landside upgrades	U	686,324
Pedestrian Cycleway Bridge & Pathway between Kubirri & Mossman Gorge Centre	N	2,474,173
		<u>11,984,378</u>
Total Capital Works		<u>28,018,068</u>