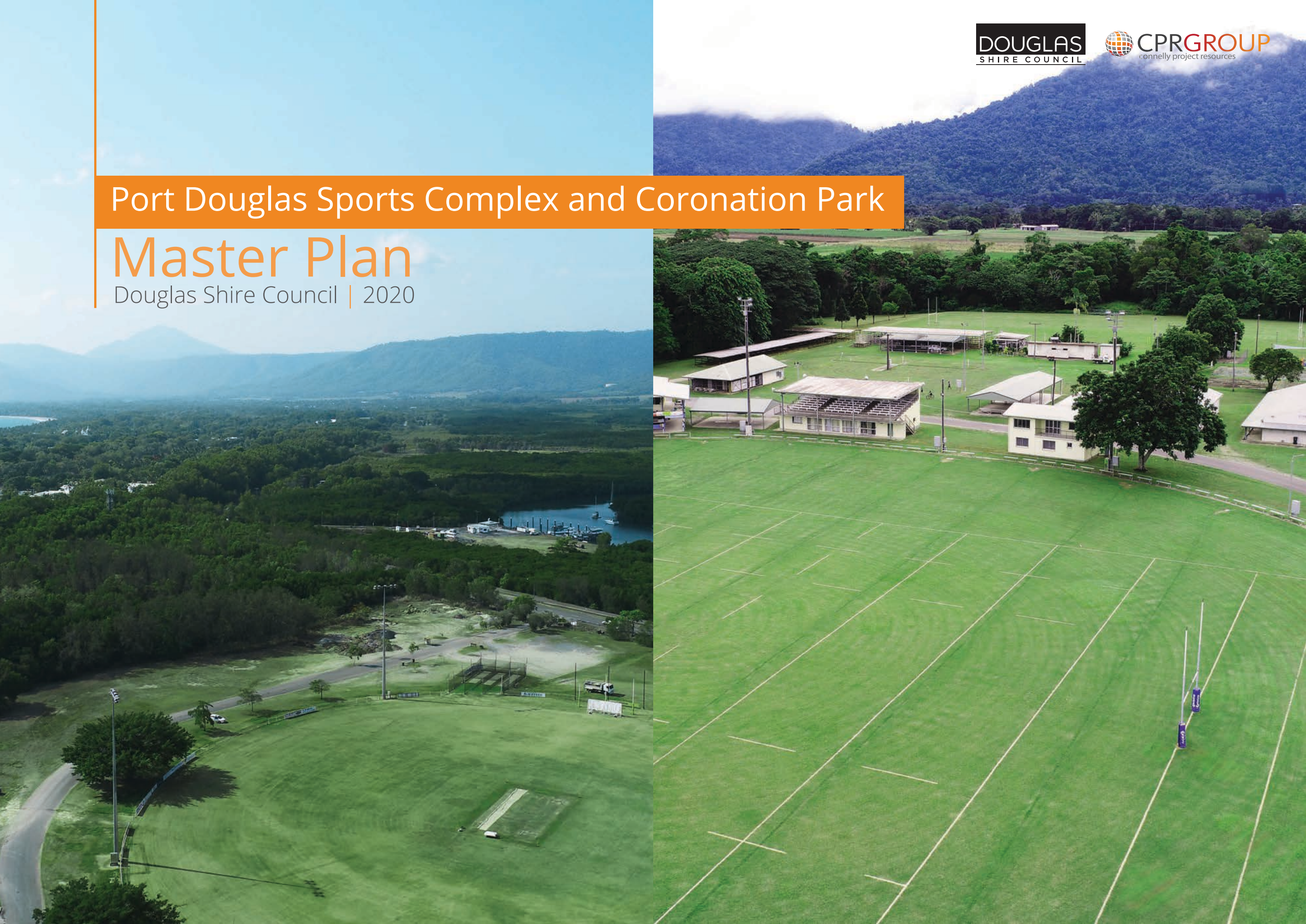


Port Douglas Sports Complex and Coronation Park

Master Plan

Douglas Shire Council | 2020



ACKNOWLEDGEMENTS

The contributions and cooperation of Douglas Shire Council, existing and potential user groups and the Port Douglas and Mossman communities are gratefully acknowledged.

Particular thanks are extended to Council's project team, Mayor and Councillors.

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Signature

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ii

1. INTRODUCTION

Douglas Shire boasts some of the most beautiful and significant ecosystems and natural attractions in Queensland. The region's well established tourism industry thrives on visitors' desire to experience all that the region has to offer. The creation of a network of strategically developed, high quality sport and recreation facilities in the region could accommodate regional, state, national and even international competitions and events. While competing in or watching their favourite sport in the heart of Queensland's tropical far north, participants could also experience all that this spectacular region has to offer.

Port Douglas Sports Complex and Coronation Park are functioning venues with established sports clubs, events and public recreation opportunities. They fulfil important roles in each community. But what if they could be activated in a way that made them the centre of each community, part of a wider network of sport and recreation venues within Douglas Shire that worked together to increase opportunities for sport and recreation and improve the health and wellbeing of the wider community?

From playing cricket with views across the Port Douglas marina to visiting the Mossman Gorge after a rugby league carnival, the opportunities to meld the existing tourism market with sports tourism are endless. Douglas Shire Council's investment in master planning the Port Douglas Sports Complex and Coronation Park demonstrate Council's commitment to developing the region's economy, liveability and potential as a sports tourism destination.

This master plan recommends upgrades and new facilities on both sites that have been carefully considered to form part of a region wide sport and recreation facility network. Future planning of other sites in the region should build on this plan to connect the network, allowing for the delivery of programs and participation opportunities relevant to each part of Douglas Shire, while at the same time attracting high level competitions and events, contributing to the local sports tourism market.

The sport and recreation activities that will be popular in the next 10 to 20 years may be different from those that are prominent today. It is therefore important that the master planning of both sites provides for future growth and opportunities through flexible, multi-use facilities and sound planning and management.

The creation of the Port Douglas Sports Complex and Coronation Park Master Plan has considered the intricate and individual needs of each community. The master plans were developed through extensive consultation, best practice planning approaches and future use considerations and are bespoke to their individual communities. This approach will ensure that even the plan's most ambitious recommendations will be well supported, to provide the greatest opportunity to attract external investment, including from the Queensland and Commonwealth governments.

The passion of the Port Douglas and Mossman communities was highlighted during extensive consultation, and this passion will ensure that the locals will feel engaged and invested in the future development of both sites.



NOTES

Please note these plans shall be read in conjunction with the associated Port Douglas Sports Complex and Coronation Park Master Plan Report and Prioritised Implementation Plan.

These plans are high level master plans. Exact locations of lighting, services and infrastructure shall be confirmed on site during future detailed design phases.

PLAN SET

PD00 Port Douglas Sports Complex Existing Site

PD01 Port Douglas Sports Complex Draft Master Plan

PD02 - Inset A Port Douglas Sports Complex Draft Master Plan

PD03 - Inset B Port Douglas Sports Complex Draft Master Plan

LEGEND

	Existing sewer
	Existing water
	Existing NBN
	Existing electricity

	Property boundary
	DNRME Vegetation Category C
	Communications tower (approximate location)



LEGEND

- 1 Wharf Street entry works
- 2 Overflow parking over turfed zones
- 3 Reinforced turf maintenance, emergency and event accessways
- 4 New AFL/Cricket digital scoreboard
- 5 Relocated cricket practice nets and 2 additional enclosed lockable nets with fixed bowling machine
- 6 2 megalitre water reservoir

- 7 Improved drainage and lighting on AFL/Cricket field
- 8 Repurposed multi-use storage shed with power
- 9 New multi-use training zone
- 10 New pedestrian pathways
- 11 New synthetic hockey field for shared use
- 12 New field for public recreation and football club use
- 13 New indoor sports and entertainment centre

- 14 Extended car park
- 15 New mountain bike learning and training circuit
- 16 Wayfinding signage with landscaping
- 17 Shade/street trees

- Property boundary
- New buildings and structures
- New exercise stations

- New public mountain bike path
- Communications tower (approximate location)

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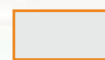

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LEGEND

- | | |
|--|---|
| 18 Repurposed shed for multi-use storage and gym | 31 New balustrading to existing rugby union clubhouse, stairs and decking |
| 19 Reinforced turf maintenance, emergency and event accessways | 32 New shade sail to rugby union clubhouse deck |
| 20 Extended clubhouse function room | 33 Extended car park |
| 21 Extended multi-use clubhouse | 34 Bollards and gates for controlled vehicular access |
| 22 New terracing in front of clubhouse | 35 Upgraded field lighting to rugby union/soccer field |
| 23 Extended netball courts and upgraded lighting | 36 Electronic scoreboard with power |
| 24 New netball training wall and pad | |
| 25 New fixed bench seating | |
| 26 New sheltered match control point | |
| 27 New netball courts with lighting | |
| 28 New pedestrian pathways | |
| 29 Internal road realignment | |
| 30 New retaining walls with safety fence | |

- | | |
|---|-------------------------------|
|  | New buildings and structures |
|  | New public mountain bike path |



Keyplan

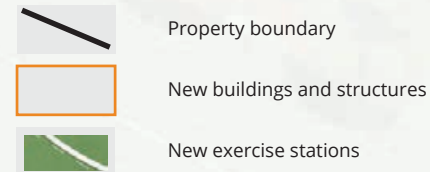
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0 10 25 50



LEGEND

- | | |
|--|--|
| 37 New pedestrian pathways and exercise stations | 50 New portable grandstands |
| 38 Storage shed for multi-use | 51 Bollards and gates for controlled vehicular access |
| 39 New shade trees | 52 New car park |
| 40 Existing pump track | 53 New screening shrubs to pump station |
| 41 New picnic shelter | 54 Mudlo Street entry works |
| 42 Existing covered skate facility | 55 New shade structure over existing seating along pentanque court |
| 43 New mini parkour space | 56 New public amenities block |
| 44 Future provision for shared public multi-use court or "Rage Cage" | 57 New pedestrian pathways connecting to existing pathway network |
| 45 Reinforced turf maintenance, emergency and event accessways | 58 Existing community centre and library |
| 46 New picnic shelters along footpath | 59 Wayfinding signage with landscaping and shade/street trees |
| 47 New junior playground with shade sails | |
| 48 New large BBQ picnic shelter | |
| 49 New pathway loop/trike path | |





NOTES

Please note these plans shall be read in conjunction with the associated Port Douglas Sports Complex and Coronation Park Master Plan Report and Prioritised Implementation Plan.

These plans are high level master plans. Exact locations of lighting, services and infrastructure shall be confirmed on site during future detailed design phases.

PLAN SET

CP00 Coronation Park Existing Site

CP01 Coronation Park Draft Master Plan

CP02 - Inset A Coronation Park Draft Master Plan

CP03 - Inset B Coronation Park Draft Master Plan

LEGEND

	Existing sewer
	Existing water
	Existing NBN

	Property boundary
	DNRME Vegetation Category C
	DNRME Vegetation Category R



LEGEND

- 1 New portable grandstands
- 2 New electronic scoreboard
- 3 Junior rugby league field upgrades and new lighting

- 4 New retaining walls
- 5 Removable bollards across shared pedestrian/vehicular road to junior rugby league field
- 6 Refurbished stables

- 7 New grass hockey field with lighting
- 8 New multi-use amenities, change rooms, storage and canteen building
- 9 New cattle stalls

- 10 Refurbished poultry pavilion
- 11 New pedestrian pathways
- 12 Retained undercover area
- 13 Upgraded clubhouse

- 14 New commentary box
- 15 Senior rugby league field upgrades and lighting
- 16 Refurbished office

- 17 New entry works and ticket booth
- 18 New car parking with shade trees
- 19 Overflow event parking over turfed zone along Jack Street

- Property boundary
- New buildings and structures
- New exercise stations

Drone photography



LEGEND

- | | |
|--|---|
| 20 New multi-use Victor Crees Pavilion | 31 New portable grandstands |
| 21 Additional car parking with shade trees (locations TBC with Showmens Guild) | 32 Refurbished undercover shed |
| 22 Additional shade tree planting and landscaping throughout site | 33 Renovated and extended grandstand building with public amenities |
| 23 New internal road | |
| 24 New pedestrian pathways | |
| 25 Exercise stations along pedestrian paths | |
| 26 Traffic calming along internal road | |
| 27 Refurbished Johnston Pavilion | |
| 28 Additional car parking | |
| 29 Refurbished show society building | |
| 30 Refurbished bar | |
-
- | | |
|--|------------------------------|
| | Property boundary |
| | New buildings and structures |
| | New exercise stations |






Keyplan

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LEGEND

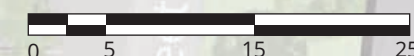
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| 34 Additional car parking with shade trees (locations TBC with Showmens Guild) | 43 Overflow event parking over turf zone along Jack Street |
| 35 New internal road | 44 New Grogan Street entry works including signage, landscaping and lighting |
| 36 New pedestrian pathways | 45 Internal road realignment including turning area for large vehicles |
| 37 Exercise stations along pedestrian paths | 46 New car parking with shade trees |
| 38 New public amenities building | |
| 39 New junior playground | |
| 40 New public tennis and multiuse basketball/tennis courts with removable fencing to accommodate side show alley during the show | |
| 41 Traffic calming along internal road | |
| 42 Additional shade tree planting and landscaping throughout site | |
-
- | | |
|---|------------------------------|
|  | Property boundary |
|  | New buildings and structures |
|  | New exercise stations |

Drone photography



Keyplan

Issue C 16.06.20 Scale 1:250@A1/1:500@A3



4. PRIORITISED IMPLEMENTATION PLANS

The following prioritised implementation plans identify each master plan element, the rationale for inclusion, and whether the element is a short, medium or longer-term priority.

The implementation of the master plans is realistically planned over a 10 to 20 year project life cycle. Some of the potential developments will require significant investment from user groups, Council and external funding agencies.

Staging the implementation of the plan will allow capital expenditure to be distributed across multiple budget years, enhance opportunities to access external funding and facilitate the amortisation of costs over a longer period.

The inclusion of elements in the master plans does not represent a commitment from Douglas Shire Council to fund proposed improvements, works or upgrades. Master plan elements identified in the implementation plans are indications of future improvements or enhancements and are not a guarantee of implementation.

Council should support user groups in their endeavours to obtain funding for recommended facility upgrades and new infrastructure, subject to confirmation of community demand. All projects will be subject to user group financial contributions, normal budget prioritisation and consideration by Council. The implementation of construction projects recommended in this plan is subject to relevant approvals, including Council development and building approvals and land owner consent.

Short term priority project cost estimates have been included. The estimates are based on the Queensland Government’s *Sport and Recreation Facility Costs Fact Sheet*¹, approved facility funding for the most recent *Get in the Game* funding program² and current landscape construction industry rates. Cost estimates are indicative only and have not been reviewed by a quantity surveyor or other qualified professional. More detailed cost investigations will be required at the appropriate stages of detailed design to inform Council’s budget allocations and future funding applications.

Estimated lighting levels (Lux) have been included in the prioritised implementation plan, however lighting requirements will need to be confirmed with relevant peak bodies during detailed design.

SPORT ICONS

Within the prioritised implementation plans the below icons are used to highlight where the master plan elements are relevant to each sport.



Shared facilities
(multiple sports)



Rugby union




Netball



Cricket



Hockey



Senior Rugby League



Junior Rugby League




Soccer



Tennis



Petanque



Mountain Bike

1 2018 *Sport and Recreation Facilities Costs Fact Sheet*, V4, Queensland Government, available at: https://www.qld.gov.au/__data/assets/pdf_file/0020/9074/getplaying-facility-costs.pdf

2 Get in the Game; Get Playing Places and Spaces, Approved Funding - Round 7, Queensland Government, available at: https://www.qld.gov.au/__data/assets/pdf_file/0023/91823/round7-getplaying-recipients.pdf

4.1 PORT DOUGLAS SPORTS COMPLEX MAJOR PROJECTS

Port Douglas Sports Complex is strategically placed to become the centre of sports tourism in Douglas Shire. Design and development of the original complex included consideration of possible future uses and the site's potential to provide sport and recreation opportunities for not only the local and regional community, but as a national and international venue for competition and events.

Three of the major projects identified in this master plan will increase the reach and potential of the Port Douglas Sports Complex as a hub for sports tourism. The inclusion of an indoor sports and entertainment centre, extension of the current clubhouse and a synthetic hockey field resulted from consultation with Council, current and potential user groups and the broader community (Refer Section 8. Stakeholder Engagement on page 33).

The indoor sports and entertainment centre would provide an air-conditioned, all weather venue not currently available in Port Douglas. Opportunities for existing and emerging sports such as basketball and futsal to be located in the centre would provide the community with a wider range of sport and recreation activities that can be played indoors, avoiding heat and weather conditions. The centre would also fill the need for a major entertainment venue in Port Douglas, providing opportunities for a wider range of events that have not previously been held due to a lack of appropriate venues.

The current clubhouse was built as a multi-purpose facility to be shared by all site user groups. Due to the growth in many clubs on site, the current facility is too small to provide adequate spaces for equitable sharing

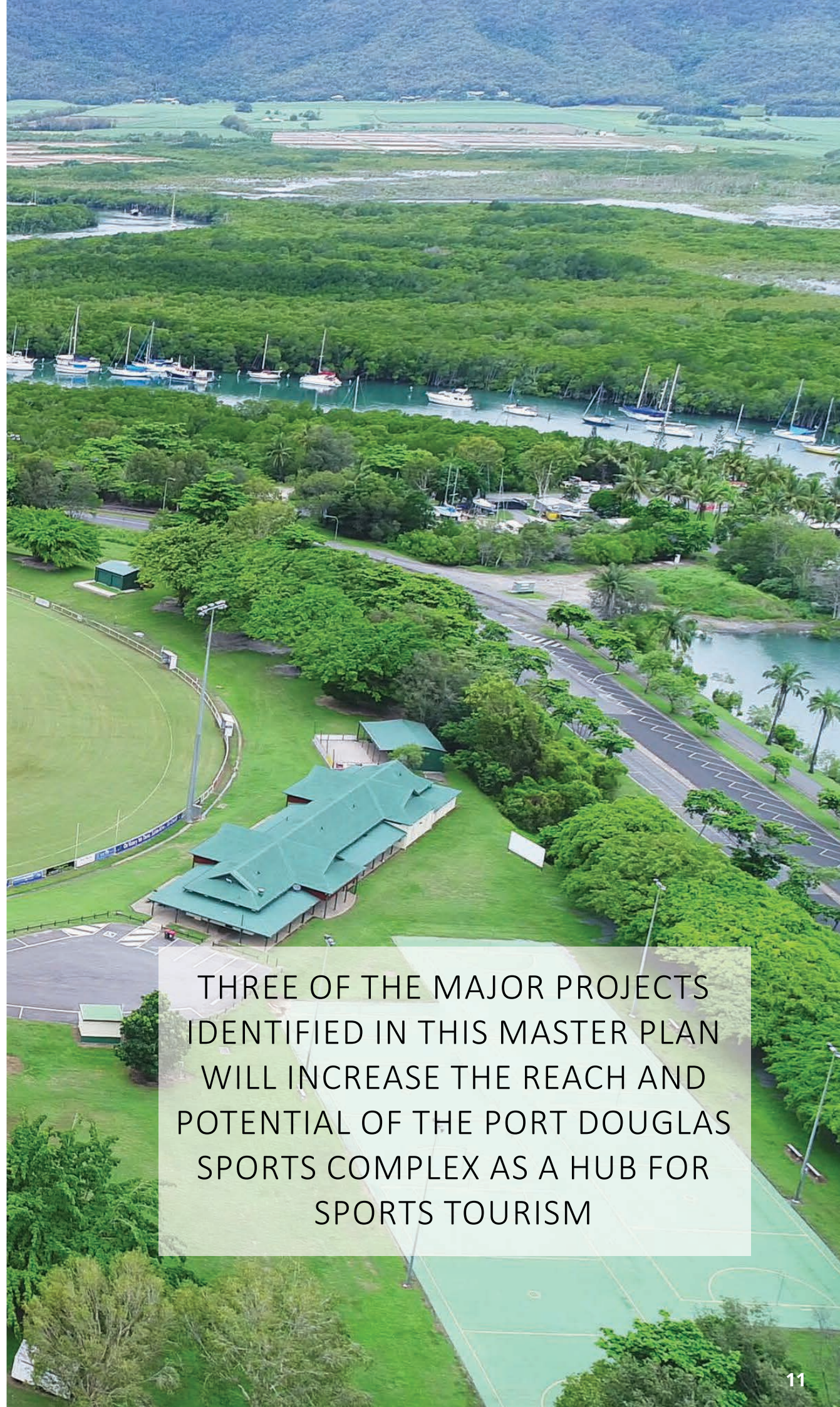
between multiple clubs. The extension to the clubhouse will ensure the facility can be a true multi-user building as was originally intended. Smaller buildings that have been constructed on site to accommodate those groups that have been unable to access the main clubhouse can be repurposed for additional storage spaces in strategic locations around the site.

Hockey is an emerging sport in the Douglas region, with over 100 playing members signing up during the first year of Douglas Hockey Association's establishment. Hockey Queensland has indicated its support for a synthetic surface field to be constructed in Far North Queensland to support the growth of the sport and to provide a new venue for state and national level competition. This endorsement of the project by Hockey Queensland provides strong support for the site to be promoted and operated as a sports tourism venue.

Port Douglas is a popular tourist destination and is quickly becoming a desirable destination for hosting regional, state and national sport competitions and events. The inclusion of lighting upgrades for fields will provide opportunities for sports to host and compete at higher levels, and even host televised events.










The accumulation of the smaller, short term projects identified in the following prioritised implementation plan will provide significant benefits to site users and the broader community. Although some projects may seem small, they are high priority elements that need to be delivered to set the foundations for the larger, major projects to be delivered in the longer term.

Prioritising projects as listed in the implementation plan will build on existing facilities and promote investment in medium and longer-term major projects.








THREE OF THE MAJOR PROJECTS IDENTIFIED IN THIS MASTER PLAN WILL INCREASE THE REACH AND POTENTIAL OF THE PORT DOUGLAS SPORTS COMPLEX AS A HUB FOR SPORTS TOURISM

4.2 PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX





Master Plan Element	Reference		Detail	Rationale	Priority	Approximate Cost ³
Rugby union clubhouse balustrading	31		<ul style="list-style-type: none">Assess, design and construct balustrading to existing clubhouse, decks and stairs to ensure compliance	Safety	Short term	\$2,000- \$5,000
New portable grandstands	50		<ul style="list-style-type: none">Purchase portable, shaded grandstands to be shared by all site users	Stakeholder and broader community need	Short term	\$35,000- \$70,000
Rugby union clubhouse shade sail	32		<ul style="list-style-type: none">Design and install shade sail over rugby union clubhouse deck	Safety	Short term	\$2,500- \$5,000
Power to existing cricket club shed	8		<ul style="list-style-type: none">Install power to existing cricket club shed prior to its repurposing as a multi-use storage shed	Stakeholder need	Short term	\$2,000- \$5,000
Netball training wall	24		<ul style="list-style-type: none">Design and construct training wall and pad at the end of courts 3 and 4	Stakeholder and broader community need	Short term	\$20,000- \$35,000
Netball bench seating	25		<ul style="list-style-type: none">Install fixed seating between courts	Stakeholder and broader community need	Short term	\$15,000- \$20,000
Netball match control point	26		<ul style="list-style-type: none">Design and construct a sheltered match control point in a central location to view all courts	Stakeholder and broader community need	Short term	\$2,000- \$5,000
Retaining wall	30		<ul style="list-style-type: none">Design and construct a retaining wall to support construction of additional netball courtsInstall a safety fence at the top of the retaining wall	Stakeholder and broader community need	Short term	\$25,000- \$35,000
Existing netball court extension and new netball courts	23, 27		<ul style="list-style-type: none">Extend edging around all courts in line with Australian standards (minimum 3m overrun)Design and construct 3 additional courts adjacent to existing courts (fill, retain and install drainage as required)Install bollards around courts to prevent vehicular accessAssess and improve drainage in netball zone	Stakeholder and broader community need	Short term	\$350,000- \$400,000

3 Approximate costs for short term elements only



PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX

Master Plan Element	Reference		Detail	Rationale	Priority	Approximate Cost ³
Netball lighting upgrades	27		<ul style="list-style-type: none">• Replace existing halogen lighting with LED lighting (200 lux)• Further investigations during detailed design phase needed to assess existing poles and landfill issues• Approximate costs are an indicative range only and subject to the ability to use existing poles	Stakeholder and broader community need	Short term	\$80,000-\$120,000
AFL/Cricket field lighting	7		<ul style="list-style-type: none">• Investigations to assess existing poles, electricity supply and landfill issues to determine options available to upgrade lighting• Replace existing cricket / AFL field halogen lighting with LED lighting (up to 500 lux, subject to further investigation)• Upgraded lighting will allow for regional, state, national and international level cricket and AFL level matches to be played on the ground• Approximate costs are an indicative range only and subject to the ability to use existing poles	Stakeholder and broader community health need	Short term	\$100,000-\$400,000
Rugby union lighting upgrades	35		<ul style="list-style-type: none">• Replace existing halogen lighting with LED lighting (200 lux)• Further investigations during detailed design phase needed to assess existing poles and landfill issues• Approximate costs are an indicative range only and subject to the ability to use existing poles	Stakeholder need	Short term	\$80,000-\$250,000
AFL/Cricket field drainage	7		<ul style="list-style-type: none">• Survey, design and construct appropriate swale and sub-surface drainage to perimeter of cricket/AFL field and other problem areas on site	Stakeholder and broader community health need	Short term	\$100,000-\$150,000
Improved shade tree provision	17, 39, 59		<ul style="list-style-type: none">• Install shade shelters as per locations on master plan• Plant additional shade trees in strategic locations	Council, stakeholder and broader community need	Short term	\$12,000
Relocate existing cricket nets and construct additional nets	5		<ul style="list-style-type: none">• Move existing cricket nets away from field boundary as per master plan location• Design and construct two additional lockable nets with fixed bowling machine for exclusive cricket club use	Stakeholder and broader community need	Short term	\$100,000-\$150,000




PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX

Master Plan Element	Reference		Detail	Rationale	Priority	Approximate Cost ³
Power to rugby union scoreboard	36		<ul style="list-style-type: none">Install power to existing electronic scoreboard on rugby union field	Stakeholder and broader community need	Short term	\$2,000
Wharf Street entry works	1		<ul style="list-style-type: none">Design and construct a formal entry statement at Wharf Street entry including signage, footpaths, power and associated lighting and landscape worksDesign and construct small covered area to be used as a ticket office during events	Council, stakeholder and broader community need	Short term	\$200,000-\$250,000
Mudlo Street entry works	54		<ul style="list-style-type: none">Design and construct formal entry statement at Mudlo Street including upgraded internal road and pedestrian networks, entry and wayfinding signage and landscaping works	Council, stakeholder and broader community need	Short term	\$150,000-\$250,000
Wayfinding signage	16, 59		<ul style="list-style-type: none">Design and install wayfinding signage and landscaping on the corner of Wharf and Mowbray Streets and Mowbray and Mudlo StreetsDesign to be in accordance with future signage and finishes palette documentAdditional street trees to provide visual connections along Mowbray Street footpath	Council, stakeholder and broader community need	Short term	\$50,000-\$100,000
Multi-use training zone	9		<ul style="list-style-type: none">Design and construct multi-use training zone including grading and turfing for shared user group and community use	Stakeholder need	Short / medium term	\$75,000-\$150,000
Clubhouse function room extension	20		<ul style="list-style-type: none">Enclose eastern veranda on clubhouse and install sliding doors to extend function room	Council, stakeholder and broader community need	Short / medium term	\$30,000-\$50,000
Multi-use clubhouse extension	21		<ul style="list-style-type: none">Extend existing clubhouse to the north to include additional shared storage areas, public amenities, female change rooms and amenities and upgraded canteen	Council, stakeholder and broader community need	Short / medium term	\$1.9m- \$2.1m



PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX

Master Plan Element	Reference		Detail	Rationale	Priority
Lease area metering	-		<ul style="list-style-type: none">Design and implement metering of electricity and water for each lease area	Best practice recommendation	Medium term
Water reservoir	6		<ul style="list-style-type: none">Installation of a 2 megalitre reservoir	Environmental and cost benefits	Medium term
Recycled water			<ul style="list-style-type: none">Installation of appropriate infrastructure and connection to recycled water lines	Environmental and cost benefits	Medium term
Internal road realignment	29		<ul style="list-style-type: none">Including turning area for refuse truck	Site rationalisation	Medium term
Clubhouse terracing	22		<ul style="list-style-type: none">Construct new terracing infront of clubhouse for shared use and functions	Council, stakeholder and broader community need	Medium term
Repurposed storage shed	38		<ul style="list-style-type: none">Repurpose existing shed near pump truck for multi-use storage	Site rationalisation	Medium term
Repurposed storage shed	8		<ul style="list-style-type: none">Repurpose existing cricked shed for multi-use storage	Site rationalisation	Medium term
Repurposed storage shed	18		<ul style="list-style-type: none">Repurpose existing junior AFL/Gym shed for multi-use storage and gym	Site rationalisation	Medium term
Petanque shading	55		<ul style="list-style-type: none">Install shade structure over existing unshaded seating	Stakeholder and broader community need	Medium term
Maintenance and accessways	3, 19, 45		<ul style="list-style-type: none">Reinforce turf and emergency and event accesswaysBollards to be installed around accessible field perimeters	Site rationalisation	Medium term
Pedestrian pathways	10, 28, 37, 57		<ul style="list-style-type: none">Design and construct footpath network as per master planWorks to be in line with relevant standards and guidelines, including DDA accessibilityRefuse bins to be installed strategically throughout the path network	Stakeholder need	Medium term

PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX

Master Plan Element	Reference		Detail	Rationale	Priority
Bollards and gates	34, 51		<ul style="list-style-type: none">Gates and bollards to be installed on internal roads to prevent unauthorised access during events	Stakeholder need	Medium term
Extend car park	33		<ul style="list-style-type: none">Additional car parking adjacent to existing rugby union clubhouse car parking for shared site use	Stakeholder need	Medium term
AFL/Cricket digital scoreboard	4		<ul style="list-style-type: none">Remove existing electronic scoreboard and replace with digital scoreboard for AFL/Cricket field	Stakeholder need	Medium term
Picnic shelter	41, 46		<ul style="list-style-type: none">Design and construct picnic shelters	Broader community need	Medium term
BBQ picnic shelter	48		<ul style="list-style-type: none">Design and construct large picnic shelter with BBQs, bins, lighting, bubblers, dog drinking bowls, taps and shade trees	Broader community need	Medium term
Junior playground	47		<ul style="list-style-type: none">Design and construct junior playground with shade sails	Broader community need	Medium term
Pathway loop	49		<ul style="list-style-type: none">Design and construct trike path circuit	Broader community need	Medium term
Mini parkour space	43		<ul style="list-style-type: none">Design and construct mini parkour spaceRetain existing shade sails	Broader community need	Medium term
Public amenities	56		<ul style="list-style-type: none">Design and construct public amenities block including changerooms and parents room	Broader community need	Medium term
Exercise stations	37, 44		<ul style="list-style-type: none">Design and install exercise stations along pedestrian path network with drinking fountains and dog drinking bowls	Broader community need	Medium term
Overflow parking	2		<ul style="list-style-type: none">Informal overflow parking on turfed zones	Council, stakeholder and broader community need	Medium term
Public recreation field / football field	12		<ul style="list-style-type: none">Design and construct multi-purpose field for public recreation and football (soccer) club use including linemarking and permanent goals	Stakeholder and broader community need	Long term
Indoor sports and entertainment centre	13		<ul style="list-style-type: none">Design and construct indoor sports and entertainment centre including facilities for entertainment and events and indoor sports e.g. basketball, futsalCentre to include shared clubhouse area, canteen, amenities, changerooms and storageVenue to be available for community use and hire	Council, stakeholder and broader community need	Long term

PRIORITISED IMPLEMENTATION PLAN - PORT DOUGLAS SPORTS COMPLEX

Master Plan Element	Reference	Detail	Rationale	Priority
Car park extension	14	<ul style="list-style-type: none">Extend existing community centre car park to provide additional parking for indoor sports and entertainment centreProvide visual, signed and palette connections to future green spine across Mowbray Street	Additional parking to accommodate increased site usage	Long term
Synthetic hockey field	11	 <ul style="list-style-type: none">Design and construct synthetic hockey field and lighting for shared use e.g. fitness activities, emerging sports	Stakeholder and broader community need	Long term
Mountain bike learning and training circuit	15	 <ul style="list-style-type: none">Design and construct formalised track for club and public useThe areas designated for the hockey field and public recreation field may be used for informal temporary tracks prior to construction of the new fields	Stakeholder need	Long term
New car park	52	<ul style="list-style-type: none">Construct additional parking for recreational users	Additional parking to accommodate increased site usage	Long term
Screening shrubs to pump station	53	<ul style="list-style-type: none">Install screening to pump station	Improved visual amenity	Long term
Public multi-use court / Rage Cage	44	<ul style="list-style-type: none">Future provision for a public multi-use court or “Rage Cage” style space for informal multi-court sporting activities	Future public need	Future



OPERATIONAL CONSIDERATIONS - PORT DOUGLAS SPORTS COMPLEX

4.3 OPERATIONAL CONSIDERATIONS - PORT DOUGLAS SPORTS COMPLEX

Item	Detail
Land Management Plan	A Land Management Plan for the site is currently being completed internally. Council may wish to contract CPR Group to conduct an independent review of the Land Management Plan prior to entering into new tenure arrangements with site users.
Douglas Shire Council Leasing Policy	Develop a Council-wide lease policy. Ensure issues such as light, noise and dust are addressed, as well as the maintenance and management responsibilities of each party.
Douglas Shire Council Leasing Template Document and Leasing Register	Develop a Council-wide leasing template to inform Council’s Leasing Register (to be developed). Template to include lease area drawings, shared facility arrangements and maintenance and rental agreements etc. Template to be completed for each Council owned site.
Tenure for future infrastructure	Tenure to be resolved for future infrastructure proposed to cross property boundaries.
Contaminated Land Use and Works Policy	Develop a Council-wide contaminated land use and works policy addressing construction techniques, safe use and work practices.
Leases	Leases should be implemented in line with Council and state government policies where applicable, including the recommended Douglas Shire Council Leasing Policy.
Consolidate Council’s annual operational financial contribution to the site	<p>Council has previously covered all operations and maintenance costs on the site, including electricity, water, mowing, field works etc.</p> <p>Formalising tenure arrangements on site will assist Council in rationalising its overall spend by determining which costs are the responsibility of the lessee and which will remain the responsibility of Council.</p>
Design palette and beautification works	Council-wide design palette to be produced to inform renovation works for the site. This will aid in efficiencies in capital works expenditure and formalisation of the Shire’s identity.
Funding opportunities	There are a suite of capital and non-capital improvements needing funding as identified in the master plan. Council and user groups should work together to apply for state and federal funding as available.
Strategic planning	All user groups should seek external funding assistance or self-fund governance and operational support projects including strategic planning and committee and governance training. Council may wish to provide training opportunities and support for local clubs and organisations through its Sport and Recreation department to improve the operations, viability and long-term sustainability of site users.
General maintenance	Establish maintenance schedules for elements such as fencing, gates, amenities, buildings and other infrastructure. Maintenance schedules may be appropriately managed using a suitable asset management system that can be managed by lessees and user groups (e.g. assetTRAC).

4.4 CORONATION PARK MAJOR PROJECTS

Coronation Park acts as the heart of the Mossman community, with long-established sporting clubs and the annual show bringing locals together and providing a community wellbeing focus. The park was widely acknowledged during consultation as an important, central part of the current and future development of Mossman and surrounds.

The current buildings on site are predominately show society structures that are used for the annual show held in July each year. However, the site is used most regularly for sport and recreation. A number of small-scale projects have been recommended as part of this plan to ensure future site development is delivered in a consistent way that continues to provide for the site's main activities.








As the Mossman Show occurs once a year, it is logical that any upgrades or additional buildings and infrastructure have multi-use flexibility. All of the infrastructure on the site should adequately accommodate activities both during and outside of the show period, minimising any negative impact on users.

The master plan has identified the replacement of the Victor Crees Pavilion as the major project for the site. The new Victor Crees Pavilion would be designed for multi-purpose use, retaining and referencing its historic importance as a show society building, but modernising spaces and areas to effectively accommodate multiple groups year round.

All planned field upgrades or developments on the site would include lighting upgrades, allowing more flexible training and competition times for clubs and the opportunity for clubs and associations to participate at higher levels of competition.




4.5 PRIORITISED IMPLEMENTATION PLAN - CORONATION PARK


Master Plan Element	Reference		Detail	Rationale	Priority	Approximate Cost ⁴
Site electricity upgrades	-		<ul style="list-style-type: none">Assess current electricity provision and design and install upgradesInstall new power outlets close to proposed event spaces and fields	Council, stakeholder and broader community need	Short term	Dependent on audit and scope
Caretaker's residence	-		<ul style="list-style-type: none">Relocate caretaker's residenceLocation to be determined by Douglas Shire Council	Council, stakeholder and broader community need	Short term	To be determined once location confirmed
Multi-use amenities, changerooms, storage and canteen building	8		<ul style="list-style-type: none">Design and construction of new multi-use building to include air conditioning, shared amenities, change rooms, female change rooms and amenities, storage, small canteen and veranda space.	Council, stakeholder and broader community need	Short term	\$1-\$1.5 million
Shaded areas	22, 42		<ul style="list-style-type: none">Purchase temporary shade structures for events and activitiesPlant additional shade trees throughout the site	Council, stakeholder and broader community need	Short term	\$8,000-\$10,000
New commentary box	14		<ul style="list-style-type: none">Remove existing structureDesign and construct new commentary box	Site rationalisation	Short term	\$10,000
Senior rugby league field upgrades	15		<ul style="list-style-type: none">Level and topdress field (sportsfield sand and 'rub in', not including laser grading)	Site rationalisation	Short term	\$6,000-\$10,000
Senior rugby league lighting	15		<ul style="list-style-type: none">Replace existing lighting with new posts and LED lighting to competition standard (200 lux)	Safety and stakeholder need	Short term	\$200,000-\$250,000
New electronic scoreboard	2		<ul style="list-style-type: none">Purchase and install electronic scoreboard for junior rugby league field	Stakeholder need	Short term	\$7,000-\$10,000
Victor Crees Pavilion	20		<ul style="list-style-type: none">Remove existing pavilion and design and construct new Victor Crees PavilionDesign to reference historical cues from existing structure and incorporate interior photographic displays of the building and show throughout historyBuilding to include air conditioning, office, first aid area, veranda and connection to new multi-use amenities, changerooms, storage and canteen building.Internal tiered seating to be designed to include storage for judo and show society display cages.	Council, stakeholder and broader community need	Short term	\$1.3- \$2 million

4 Approximate costs for short term elements only







PRIORITISED IMPLEMENTATION PLAN - CORONATION PARK

Master Plan Element	Reference		Detail	Rationale	Priority
Lease area metering	-		<ul style="list-style-type: none">Design and implement metering of electricity and water for each lease area	Best practice recommendation	Medium term
Recycled water			<ul style="list-style-type: none">Installation of appropriate infrastructure and connection to recycled water lines	Environmental and cost benefits	Medium term
Refurbished office building	16		<ul style="list-style-type: none">Refurbish existing office building at Jack Street entryDemolish existing play equipment and landscape area	Dilapidated infrastructure and safety	Medium term
Refurbished stables	6		<ul style="list-style-type: none">Refurbish existing stables	Council, stakeholder and broader community need	Medium term
New cattle stalls	9		<ul style="list-style-type: none">Remove existing cattle stallsDesign and construct new cattle stalls as per master plan	Council, stakeholder and broader community need	Medium term
Demolish existing infrastructure	-		<ul style="list-style-type: none">Demolish existing tennis courts, playground and storage buildingRemove camping zone and associated infrastructure elementsDemolish existing amenities block	Dilapidated infrastructure and site rationalisation	Medium term
New retaining walls	4		<ul style="list-style-type: none">Design and construct retaining walls to support construction of hockey field, investigate the need for safety/barrier fencing during detailed design	Site rationalisation	Medium term
New grass hockey field	7		<ul style="list-style-type: none">Design and construct grass hockey field with appropriate line markingField to also be used for junior rugby league training and games	Council, stakeholder and broader community need	Medium term
Hockey field lighting	7		<ul style="list-style-type: none">Install training standard lighting (200 lux)	Council, stakeholder and broader community need	Medium term
Portable grandstands	1, 31		<ul style="list-style-type: none">Purchase portable shaded grandstands to be shared by all site users	Stakeholder need	Medium term
Junior rugby league field upgrades	3		<ul style="list-style-type: none">Level and topdress field including line markingInstall gates and bollards along eastern side of field to prevent vehicular access	Stakeholder need	Medium term

PRIORITISED IMPLEMENTATION PLAN - CORONATION PARK

Master Plan Element	Reference		Detail	Rationale	Priority
Junior rugby league field lighting	3		<ul style="list-style-type: none">Install training standard lighting (50 lux)	Safety and stakeholder need	Medium term
Jack Street entry works and ticket booth	17		<ul style="list-style-type: none">Design and construct formal entry statement including signage, footpaths, power, lighting and landscape worksDesign and construct ticket booth	Council and stakeholder need	Medium term
Grogan Street entry works	44		<ul style="list-style-type: none">Design and construct formal entry statement including signage, footpaths, power, lighting and landscape works	Council and stakeholder need	Medium term
Landscaping works	22		<ul style="list-style-type: none">Create landscaped areas throughout site as per master planInstall additional shade trees throughout site as shownEntry landscaping along field perimeter at Grogan Street entrance	Council and stakeholder need	Medium term
Removable bollards across shared pedestrian/vehicular road	5		<ul style="list-style-type: none">Install bollards around accessible field perimeters where necessaryGates and/or bollards to be installed on internal roads to prevent unauthorised access during events	Stakeholder need	Medium term
New pedestrian pathways	5,11, 24, 36		<ul style="list-style-type: none">Design new pedestrian pathways as per master planRoad to junior rugby league field to be for shared pedestrian access, graded for all abilitiesWorks to meet relevant standards and guidelines, including DDA accessibility	Stakeholder need	Medium term
Internal road network	23, 35, 45		<ul style="list-style-type: none">Design and construct new internal road network as per master planInstall bollards around accessible field perimeters where necessaryConstruct turning area for large vehicles at Grogan Street entrance	Stakeholder need	Medium term
Car parking	18, 19, 21, 28, 34, 43, 46		<ul style="list-style-type: none">Design and construct new car parking with shade trees as per master plan (shade tree locations TBC with Showmens Guild)Provision of overflow event parking over turfed zones along Jack StreetWorks to meet relevant standards and guidelines, including DDA accessibility	Stakeholder need	Medium term
Traffic calming on internal roads	26, 41		<ul style="list-style-type: none">Traffic calming on all internal roads including pedestrian crossings and speed bumps	Council, stakeholder and broader community need	Medium term
Refurbished poultry pavilion	10		<ul style="list-style-type: none">Refurbish existing poultry pavilion	Council, stakeholder and broader community need	Medium term

PRIORITISED IMPLEMENTATION PLAN - CORONATION PARK

Master Plan Element	Reference		Detail	Rationale	Priority
Exercise stations	25, 37		<ul style="list-style-type: none">Design and install exercise stations along pedestrian path network with drinking fountains and dog drinking bowls	Broader community need	Medium term
New public amenities	38		<ul style="list-style-type: none">Demolish existing amenities near Grogan Street entryDesign and construct new amenities block and footpath with controlled public access	Dilapidated infrastructure and safety	Long term
Upgraded clubhouse	13		<ul style="list-style-type: none">Design and renovate existing clubhouse including DDA access upgrades throughout the buildingWork with Council to assess the need to remove asbestos in line with Council's Asbestos Management Plan	Council, stakeholder and broader community need	Long term
New public tennis and multiuse basketball/tennis court	40		<ul style="list-style-type: none">Design and construct tennis court and multiuse basketball/tennis court for public recreational use at Grogan Street entryIncorporate removable fencing to enable hardstand use during show time	Council, stakeholder and broader community need	Long term
New junior playground	39		<ul style="list-style-type: none">Design and construct playground for public recreational use at Grogan Street entry	Council, stakeholder and broader community need	Long term
Renovated and extended grandstand building with public amenities	33		<ul style="list-style-type: none">Renovate interior and exterior of grandstand buildingExtend building to accommodate new amenities for shared public use	Council, stakeholder and broader community need	Long term
Refurbished Johnston Pavilion	27		<ul style="list-style-type: none">Paint and refurbish existing Johnston pavilionDesign to be in accordance with future signage and finishes palette document	Stakeholder need	Long term
Refurbished show society building	29		<ul style="list-style-type: none">Paint and refurbish show society buildingDesign to be in accordance with future signage and finishes palette document	Stakeholder need	Long term
Refurbished bar	30		<ul style="list-style-type: none">Paint and refurbish barDesign to be in accordance with future signage and finishes palette document	Stakeholder need	Long term
Refurbish undercover shed	32		<ul style="list-style-type: none">Paint and refurbish undercover shedDesign to be in accordance with future signage and finishes palette document	Stakeholder need	Long term

OPERATIONAL CONSIDERATIONS - PORT DOUGLAS SPORTS COMPLEX

4.6 OPERATIONAL CONSIDERATIONS - CORONATION PARK

Item	Detail
Land Management Plan	Develop a Land Management Plan for the site, consistent with the <i>Land Act 1994</i> , the <i>Land Regulation 2009</i> and the Department of Natural Resources, Mines and Energy’s <i>Secondary Use of Trust Land Policy and Information Kit for Land Management Planning for Reserves or Deeds of Grant in Trust</i> , prior to entering into new tenure arrangements with site users.
Douglas Shire Council Leasing Policy	Develop a Council-wide lease policy. Ensure issues such as light, noise and dust are addressed, as well as the maintenance and management responsibilities of each party.
Douglas Shire Council Leasing Template Document and Leasing Register	Develop a Council-wide leasing template to inform Council’s Leasing Register (to be developed). Template to include lease area drawings, shared facility arrangements and maintenance and rental agreements etc. Template to be completed for each Council owned site.
Leases	Leases should be implemented in line with Council and state government policies where applicable, including the recommended Douglas Shire Council Leasing Policy.
Consolidate Council’s annual operational financial contribution to the site	<p>Council has previously covered all operations and maintenance costs on the site, including electricity, water, mowing, field works etc.</p> <p>Formalising tenure arrangements on site will assist Council in rationalising its overall spend by determining which costs are the responsibility of the lessee and which will remain the responsibility of Council.</p>
Design palette and beautification works	Council-wide design palette to be produced to inform renovation works for the site. This will aid in efficiencies in capital works expenditure and formalisation of the Shire’s identity.
Funding opportunities	There are a suite of capital and non-capital improvements needing funding as identified in the master plan. Council and user groups should work together to apply for state and federal funding as available.
Strategic planning	All user groups should seek external funding assistance or self-fund governance and operational support projects including strategic planning and committee and governance training. Council may wish to provide training opportunities and support for local clubs and organisations through its Sport and Recreation department to improve the operations, viability and long-term sustainability of site users.
General maintenance	Establish maintenance schedules for elements such as fencing, gates, amenities, buildings and other infrastructure. Maintenance schedules may be appropriately managed using a suitable asset management system that can be managed by lessees and user groups (e.g. assetTRAC).
Event and Show Parking Strategy	Develop an Event and Show Parking Strategy for the site to address parking considerations during the annual show, including implementation of Park ‘n’ ride and mini buses during peak hours.

5. PROJECT BACKGROUND

In 2019, Douglas Shire Council commissioned master plans for Port Douglas Sports Complex and Coronation Park, Mossman, to strategically plan for the future development of both sites and to capitalise on sports tourism opportunities in North Queensland.

The plan identifies and prioritises future development, equipment and infrastructure that will benefit all current user groups, future user groups and the broader community. The master plan provides direction for Port Douglas Sports Complex and Coronation Park to form part of the broader sport and community facility network across Douglas Shire.

The master plan will assist Council in the allocation of public funds and to attract external funding assistance to invest in the development of additional and improved facilities at Port Douglas Sports Complex and Coronation Park. This could include applications for significant state or federal funding programs, or a series of applications to smaller grant programs by user groups.



The master planning process included thorough community and stakeholder consultation to ensure the recommendations presented in this plan achieved the following objectives:



OBJECTIVES

- To create a highly desirable, regional sports-focused precinct, designed to complement the area’s **natural beauty** and to create pride of place, giving consideration to current and future community events in the region
- To provide **improved facilities** for the community, large clubs and growing clubs who are restricted by space or do not have a facility
- To provide **community health benefits** by encouraging participation in sport through providing quality venues and training grounds
- To stimulate sports club **membership growth** and increase the availability of sports opportunities for the community
- To provide equitable facilities that cater to a **wide range of users**, including youth and females, and to improve access to people of all abilities
- To provide flexibility in use, including **provision for regional events**, the annual show, entertainment and artistic events

6. SITE AND SITUATION

6.1 SITE DETAILS - PORT DOUGLAS SPORTS COMPLEX

Port Douglas Sports Complex	
Location	Wharf St and Mowbray St, Port Douglas QLD 4877
Lot and Plan	Lot 99 on SP150469
Area	14.87Ha
Owner	Trust Land / Department of Natural Resources, Mines and Energy
Uses	Reserve for Recreation: Public Recreation and Open Space
DNRME Vegetation Overlays	<p>As indicated on the master plan Category C: High-value regrowth areas. Exempt clearing work, or notification and compliance with managing Category C regrowth vegetation accepted development vegetation clearing code.</p> <p>Within Category C is Regional Ecosystem 7.1.2 with VMA status “of concern”.</p> <p>Balance of site is Category X: Clearing on freehold land, indigenous land and leasehold land for agriculture and grazing purposes is considered exempt clearing work under the vegetation management framework. Contact DNRME to clarify whether a development approval is required for other State land tenures. No permit or notification required on freehold land, indigenous land and leasehold land for agriculture and grazing. A development approval may be required for some State land tenures.</p>
Existing user groups	<ul style="list-style-type: none">• Douglas Cricket Association Inc.• Douglas United Football Club Inc. (soccer)• Douglas Netball Association Inc.• Port Douglas Rugby Club Inc.• Port Douglas Football Club Inc. (AFL)• Port Douglas Junior Football Club Inc. (AFL)• D.I.R.T. (Douglas Integrated Riders and Trailbuilders)• Informal Petanque group

6.2 SITUATION - PORT DOUGLAS SPORTS COMPLEX

There are currently seven incorporated associations operating at the Port Douglas Sports Complex. The only association with formalised tenure on site is Douglas Cricket Association, who have a trustee permit for their club shed, expiring in August 2020.

There is no centralised method of field use coordination or light usage management.

The site accommodates the Port Douglas Community Centre and Library and informal recreation areas including a petanque court, children's playground and skate facility. There are no publicly accessible amenities located on site.

Entry to the site is via Wharf Street to the south and Mudlo Street to the east. The community centre is accessed via Mowbray Street and has formalised parking, drop off zone and street parking. The site

is bordered by Crystalbrook Marina and Port Douglas Yacht Club to the west, commercial and residential land to the north, and dense vegetation to the east and south.

The complex is located on a previous landfill site with minimal clay capping and known leaching issues, resulting in difficulties with drainage and construction of new or upgraded infrastructure.



6.3 SITE DETAILS - CORONATION PARK

Coronation Park	
Location	Grogan St and Jack St, Mossman QLD 4873
Lot and Plan	Lot 92 on SR81 & Lot 129 on SR81
Area	4.88Ha & 354m² Total: 4.91Ha
Owner	Trust Land / Department of Natural Resources, Mines and Energy
Uses	Reserve for Recreation (Showgrounds)
DNRME Vegetation Overlays	<p>As indicated on the master plan Category B: Remnant vegetation areas. Exempt clearing work, or notification and compliance with accepted development vegetation clearing codes, area management plans or development approval.</p> <p>Category R: Regrowth within 50m of a watercourse or drainage feature in the Great Barrier Reef catchment Areas. Exempt clearing work, or notification and compliance with managing Category R regrowth accepted development vegetation clearing code or area management plans.</p> <p>Balance of site is Category X: Clearing on freehold land, indigenous land and leasehold land for agriculture and grazing purposes is considered exempt clearing work under the vegetation management framework. Contact DNRME to clarify whether a development approval is required for other State land tenures. No permit or notification required on freehold land, indigenous land and leasehold land for agriculture and grazing. A development approval may be required for some State land tenures.</p>
Existing user groups	<ul style="list-style-type: none">• Coral Coast Judo Club Incorporated• Its My Time - Fitness For Women Inc.• Douglas Hockey Association Inc.• Mossman and District Show Society Inc.• Mossman Port Douglas Senior Rugby League Club Inc.• Mossman Junior Rugby League Club Inc.

6.4 SITUATION - CORONATION PARK

There are currently six incorporated associations operating at Coronation Park. Coral Coast Judo Inc. have a trustee permit for use of Victor Crees Pavilion for the provision of judo and training, expiring in May 2020. Its My Time Fitness previously held a trustee permit for the area under the grandstand building which expired in 2016.

There is no centralised method of field or facility use coordination.

Entry to the site is via Jack Street and Grogan Street to the east. The site is bordered by residential lots and St Augustine's Primary School to the east, Mossman District Hospital to the south and agricultural land to the north and west. The vacant land to the south of the site is planned to be developed for the Mossman Aged Care Centre.

LAND ACQUISITION AND CYCLONE SHELTER

During the project inception meeting and subsequent meetings with Council staff, the construction of multi-use cyclone shelters at either or both Coronation Park or Port Douglas Sports Complex and the acquisition of a land parcel to the north of Coronation Park were identified as potential options for the master plans. The possible inclusion of multi-use cyclone shelters and the proposed land acquisition was discussed with relevant user groups as part of the consultation program.

Consultation indicated a lack of demand and potential future use of multi-use cyclone shelters or in the land acquisition. The broad community survey also revealed limited support for these projects.

Based on the outcomes of consultation, meetings with Council staff and further investigations, the option to acquire land to the north of Coronation Park was withdrawn, and multi-use cyclone shelters were not recommended as part of this master plan.



7. POPULATION AND TOURISM

In 2018, the estimated population of Douglas Shire was 12,257⁵. Although the resident population is small in relation to the size of the shire, the region experiences a high transient population including tourists and seasonal workers.

The region's economy is highly dependant on tourism as its main source of income and employment. In 2019, the household services sector, which includes accommodation and food services, accounted for 47.5% of employment in the Far North Queensland Region⁶. In 2018/2019 in the Douglas Shire, accommodation and food services was the most productive industry, generating \$113 million and the largest output by industry, generating \$237 million⁷.

In 2018/19, the total tourism and hospitality sales in Douglas were \$549.3 million, and the total value added was \$265.0 million. In 2016, 1,452 people were employed in the tourism and hospitality industry, 64.5% worked full-time and 31.1% worked part-time⁸.

Given the large transient population and workforce composition, it is vital that both sites provide suitable opportunities for active sport and recreation. The inclusion of unstructured recreational areas will provide opportunities for casual and recreation use. Adequate lighting and amenities will provide safe public spaces that can be accessed during the day and night, providing flexibility of use. It is also important that clubs and associations understand the importance of offering flexible programs and competitions to suit shift workers, hospitality industry employees and seasonal workers.

GIVEN THE LARGE TRANSIENT
POPULATION AND WORKFORCE
COMPOSITION, IT IS VITAL THAT
BOTH SITES PROVIDE SUITABLE
OPPORTUNITIES FOR ACTIVE SPORT
AND RECREATION

⁵ .idcommunity (2019) *Far North Queensland Regional Organisation of Councils: Community Profile* Available at: <https://profile.id.com.au/fnqroc/highlights-2016?WebID=150&BMID=40>

⁶ .idcommunity (2019) *Far North Queensland Regional Organisation of Councils: Economic Profile* Available at: <https://economy.id.com.au/fnqroc>

⁷ *ibid*

⁸ *ibid*

7.1 SPORTS TOURISM AND ECONOMICS

The outdoor recreation industry is a powerful economic sector. In Queensland, sport and active recreation economic and social benefits are estimated to be around \$18 billion per year, equivalent to 5% of Gross State Product. The sector makes an economic contribution of around \$5 billion per annum and supports approximately 34,000 jobs⁹.

Sport tourism might form a small section of the outdoor recreation market, but it is one of the largest and fastest growing segments of the travel and tourism industry. Sports tourism can be defined as, “...all forms of active and passive involvement in sporting activity, participated casually or in an organised way for non-commercial or business/commercial reasons that necessitate travel away from home and work locality”¹⁰.

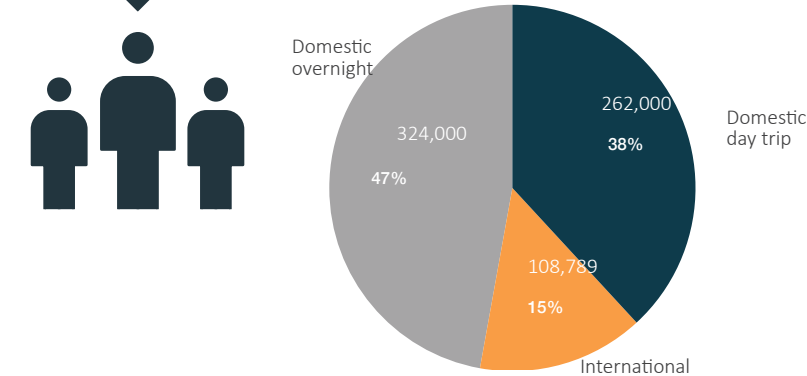
Sport tourism can be categorised as hard and soft. Hard sport tourism relates to active sport tourism that is designed to attract a large number of visitors to a particular place to witness an event such as the Olympic Games or large state-based or regional competitions. Soft sport tourism refers to tourists traveling to participate in a recreational setting or signing up for leisure activities such as rowing, hiking and mountain biking.

The sport and recreational activities within Douglas Shire form parts of both the soft and hard sports tourism markets. Both markets contribute significantly to the tourist traffic and economic development of the region and increase social capital in the community.

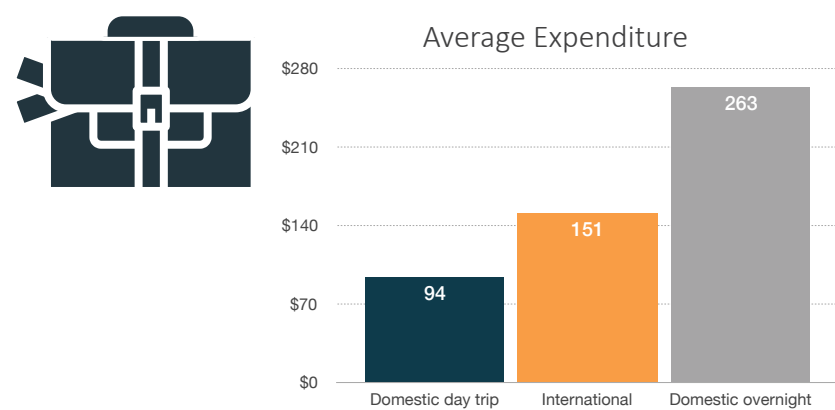
Tourism visitation significantly increases the Douglas Shire’s population.

In 2018 the Douglas Local Government Area received over 688,000 visitors, of which 324,000 were domestic overnight, 262,000 were domestic day trip visitors and 101,000 were international visitors.¹¹ From 2014 to 2019, the region had an average of 108,789 international visitors per annum. The average length stay for these visitors was 5.6 days. In 2018/2019, 807,054 international visitors and 1,751,971 domestic visitor nights were spent in Douglas Shire.

Over 688,000 visitors
in 2018



321 tourism businesses
in 2018



Tourism spend is a significant contributor to the Douglas economy. According to Tourism Research Australia, the average expenditure for day trips in Douglas was \$94 and the average nightly expenditure was \$263 for domestic overnight visitors and \$151 for international overnight visitors¹². Visitor expenditure also supports a range of industries including restaurants, accommodation, transport and retail, which actively contribute to developing liveable communities. In 2018, there were 321 tourism businesses in the Douglas Shire¹³.

The important influence that the tourism industry has on the area has been considered as part of the master plans for Port Douglas Sports Complex and Coronation Park. Planned facility upgrades on both sites take into consideration future sport tourism opportunities. Lighting, playing surfaces and ancillary facilities have been planned to cater for state, national and international events and competitions.

THE DEVELOPMENT OF BOTH FACILITIES
WILL ALLOW DOUGLAS SHIRE
COUNCIL TO INCREASE ITS ALREADY
EXTENSIVE OFFERINGS TO DOMESTIC
AND INTERNATIONAL TOURISTS,
APPEALING TO NEW MARKETS WITH
SPORTS TOURISM OPPORTUNITIES AS A
DRAWCARD FOR THE REGION.

⁹ Adept Economics (2019) *Economic, Social and Health Impacts of Sport and Active Recreation in Queensland*, Active Queenslanders Industry Alliance

¹⁰ Adair, D. and Ritchie, B. (2004) *Sport Tourism: Interrelationships, Impacts and Issues*. Channel View Publications, p.8

¹¹ Austrade (2018) *Local Government Area Profiles 2018: Douglas*. Tourism Research Australia, Commonwealth of Australia

¹² *ibid*

¹³ *ibid*

8. STAKEHOLDER ENGAGEMENT

The consultation program for the Port Douglas Sports Complex and Coronation Park Master Plan was designed to achieve maximum input from stakeholders and the broader community.

The program was developed in compliance with the International Association for Public Participation (IAP2) Public Participation Spectrum, which is used in the development and implementation of public participation processes. When adhered to, the core values of this spectrum assist in facilitating better decisions that reflect the concerns and interests of stakeholders. The consultation program was developed in direct alignment with the IAP2 'Consult' Level of Engagement.

The objectives of the consultation program were to:

OBJECTIVES

Engage with **existing user groups** on each site to identify their current and future needs. Consultation included details relating to each user group's:

- Historical, current and forecasted uses of each site
- Strategic direction
- Ideas for each site

Seek information, data and evidence to support the need for new, refurbished or expanded facilities

Determine realistic **timeframes** for recommended developments

Engage with the **local community**

Obtain **public feedback** on analysis, alternatives and/or decisions



Consultation with user groups and key stakeholders informed the recommendations of the master plans. This consultative approach should continue as the implementation of the plans progress.

The community consultation program involved:

- Inception meeting with Council- November 2019
- On-site meetings with key stakeholders- November 2019
- Telephone consultation with potential user groups- December 2019 / January 2020
- Broad community questionnaire- November / December 2019
- Meeting with Mayor, Councillors and Council Officers- March 2020
- Draft master plan distribution to Council- March
- Key user group draft master plan feedback- TBC
- Council feedback- TBC
- Draft master plan public feedback opportunity- TBC
- Final master plan release- TBC

During consultation, user groups were reminded that the site is shared public infrastructure, and that balancing priorities, needs and wants can sometimes be challenging.

Groups were encouraged to take into consideration that elements of the master plan would require a timeframe of 10 to 20 years, as some of the potential developments would need significant investment from user groups and external funding agencies.

Douglas Shire Council delivered on its commitment through this consultation program to keep the public informed, acknowledge concerns and aspirations, and provide feedback on how public input influenced the project.

Stakeholders consulted included:

- **Douglas Shire Council Mayor, Councillors and Council officers**
- **Port Douglas Sports Complex User Groups:**
 - Douglas Cricket Association Inc.
 - Douglas United Football Club Inc. (soccer)
 - Douglas Netball Association Inc.
 - Port Douglas Rugby Club Inc.
 - Port Douglas Football Club Inc. (AFL)
 - Port Douglas Junior Football Club Inc. (AFL)
 - D.I.R.T. (Douglas Integrated Riders and Trailbuilders)
 - Informal Petanque group
- **Coronation Park User Groups:**
 - Coral Coast Judo Club Incorporated
 - Its My Time- Fitness For Women Inc.
 - Douglas Hockey Association Inc.
 - Mossman and District Show Society Inc.
 - Mossman Port Douglas Senior Rugby League Club Inc.
 - Mossman Junior Rugby League Club Inc.
- **Potential user groups:**
 - Port Douglas Basketball Club Inc.
 - Mossman Amateur Basketball Association Inc.
 - Mossman Squash and Tennis Club Inc.
 - Aikido Ki Society North Queensland Inc.
 - Mossman Karate Club
- **Broader Port Douglas and Mossman communities**
- **Queensland Chamber of Agricultural Societies**

8.1 DOUGLAS SHIRE COUNCIL

Council staff indicated that the main purpose of the master planning project was to grow clubs in the local area and to better utilise the space on both sites. Council was interested in possibly opening up the sites to other user groups and the future inclusion of new infrastructure to support unstructured sporting activities.

Council staff acknowledged that the lack of formalised leases on both sites was an issue and agreed that lighting upgrades, improved *Disability Discrimination Act (DDA) 1992* compliant access and parking were high priorities on both sites. A strong desire for both sites to be activated as youth precincts was noted.

8.2 USER GROUPS - PORT DOUGLAS SPORTS COMPLEX

The following points summarise the information provided during consultation with users of Port Douglas Sports Complex.

8.2.1 DOUGLAS CRICKET ASSOCIATION INC.

- During and following heavy rain, standing water pools between club shed and field and entire end of field goes under water. Need to extend existing spoon drain around field
- Training nets go under water. Need to be raised with proper access
- Have to access shared amenities in clubhouse
- Have small storage room on the side of the club room building. Need a bigger and better shaped room
- Publicly accessible BBQ area
- Two new lockable training nets with permanent bowling machine
- New facility would need to be where existing club shed is now or where the clubhouse is now
- New equipment shed- existing shed would be okay to move, would need power. Currently operate using a generator
- Can't play at night because of the quality of the lights
- During consultation, a Queensland Cricket representative indicated that the state body may be able to invest in cricket facilities but there are concerns about liquor licensing and lack of facility sharing



USER GROUPS - PORT DOUGLAS SPORTS COMPLEX



8.2.2 DOUGLAS UNITED FOOTBALL CLUB INC. (SOCCER)

- Previously located at Cassowary Park until lighting was removed. Juniors still play there
- Would need full field and additional training space to grow the club
- Need better formalisation of entry and exit points to prevent illegal entry, alcohol being brought in etc.
- Need better lighting
- Can't grow the club's membership or participate in higher level competitions without expanding

8.2.3 DOUGLAS NETBALL ASSOCIATION INC.

- The association is reportedly financially secure
- Focus is to grow membership, run school programs
- Recreational users also access the courts for workouts, strength and conditioning exercises
- Courts are not built to standard; incorrect overflow widths
- Need three additional courts and improved drainage. Courts cracking along the surface and need cleaning annually to remove mould
- Wouldn't use an indoor facility
- Need properly fitted out canteen with cooking facilities
- Install training wall at the end of the courts
- Lighting needs upgrading to LED
- Need control room that looks over the courts for timing and storage
- Install fixed seating between courts



USER GROUPS - PORT DOUGLAS SPORTS COMPLEX



8.2.4 PORT DOUGLAS RUGBY CLUB INC.

- The club raised money and received funding to construct the clubhouse
- Field was built by the club. Has pop-up irrigation installed
- Need LED lighting upgrade
- Install power to scoreboard. Currently run off a generator for games
- Install shade sail over deck
- Formalise access to stop people sneaking in and to comply with liquor licensing requirements
- Football (soccer) club access clubhouse and amenities

8.2.5 PORT DOUGLAS FOOTBALL CLUB INC. (AFL)

- Have recently been approved for full liquor license
- Issue with users of the cricket practice nets using outer field for run up
- Problems with grass length for cricket and AFL as they are different
- Need ticket box / formalised entry
- No female change rooms or amenities; can't grow female participation
- In consultation to possibly amalgamate the junior and senior AFL clubs
- Upgrade lighting
- Construct tiered concrete seating in front of clubhouse
- Update current scoreboard to a fully digital scoreboard
- Would use indoor facility for training, social events



USER GROUPS - PORT DOUGLAS SPORTS COMPLEX

8.2.6 PORT DOUGLAS JUNIOR FOOTBALL CLUB INC. (AFL)

- Possibly going to amalgamate the junior and senior AFL clubs
- Need more suitable entry
- Install speed bumps to reduce speed on internal roads
- Need female friendly facilities
- Need training field for warm ups etc. Could perhaps share a field with soccer
- Would use indoor facility for training, but open air facility with roof would better



8.2.7 D.I.R.T. (DOUGLAS INTEGRATED RIDERS AND TRAILBUILDERS)

- Club builds and maintains tracks for community use and to generate interest in mountain biking
- Would like a track at Port Douglas Sports Complex to be a skills park for younger riders as most don't have transport to travel to other remote tracks
- The club runs skills sessions for interested riders
- Previously had agreement with Council and built the existing trail. Hoping to improve current trail as part of the master plan
- Would need access to water

8.2.8 INFORMAL PETANQUE GROUP

- The group is aware that because they are not an incorporated association with a hire/lease arrangement, they are not entitled to exclusive use of the petanque court
- Would like shade over the court as many elderly people participate
- BBQ area would be well used proximate to the court
- Need publicly accessible toilet. Toilets at rear of community hall are accessed via a combination lock. Alarms have previously been set off when trying to access amenities
- Footpath connection would be required to allow disability access



8.3 USER GROUPS - CORONATION PARK

The following points summarise the information provided during consultation with users of Coronation Park.



8.3.1 CORAL COAST JUDO CLUB INCORPORATED

- Previously shared with gymnastics at Pinjarra Place, located at Coronation Park since April 2019
- Require 14m x 14m participation space; currently have 8m x 8m. Limited by show society display cages
- Not big enough to run competitions
- Share space with karate
- \$15,000 worth of mats reportedly weighing 2 tonnes need to be moved off site during show time
- Need better lighting to amenities; safety issue
- No change room facilities
- The club suggests extending either side of building and installing roller doors
- Remove show society display cages and replace with portable ones

8.3.2 ITS MY TIME - FITNESS FOR WOMEN INC.

- Club intends to remain as an incorporated association. Personal trainers operate out of the club, but they are a separate business
- Low cost, comfortable environment
- Some exterior damage has previously occurred due to sport being played outside
- Use adjacent undercover area for bootcamp activities
- Issues with cars speeding around internal road
- Need shower facilities
- Improve current amenities building



USER GROUPS - CORONATION PARK



8.3.3 DOUGLAS HOCKEY ASSOCIATION INC.

- Lots of interest from schools
- Run walking hockey program, juniors and seniors, Indigenous programs
- Need dedicated grassed hockey field and synthetic field in the future
- Ideally, would like indoor hockey facility
- Opportunity to bring international teams to Mossman / Port Douglas for training and competition
- Use underneath rugby league clubhouse, toilets and canteen
- Need new amenities with disabled access
- Would like club room and umpires room

8.3.4 MOSSMAN AND DISTRICT SHOW SOCIETY INC.

- Insufficient power at show time for food vans
- Need pathways linking buildings
- Improve lighting
- Could split or move existing stables
- Remove old camping infrastructure
- Clubhouse building was originally located at bowls club and was moved on site



USER GROUPS - CORONATION PARK



8.3.5 MOSSMAN PORT DOUGLAS SENIOR RUGBY LEAGUE CLUB INC.

- The club maintains clubhouse building. Source of revenue (bar, hiring for functions)
- Improve lighting; can't get Queensland Cup games due to inadequate lighting
- Ideally would like to move the field closer to clubhouse to improve viewing
- Improve disability access to clubhouse
- Club has liquor license
- Improve ring road access- one way to prevent people bringing in food and alcohol
- Need female change rooms and amenities

8.3.6 MOSSMAN JUNIOR RUGBY LEAGUE CLUB INC.

- Using senior field as there are no amenities at competition time near junior field. Too far for unsupervised children to be walking between junior field and amenities
- Install lighting to junior field
- Need modified field
- No power to field
- Club uses the canteen under the Senior Rugby League clubhouse
- Would like small clubhouse and amenities near junior field



8.4 POTENTIAL USER GROUPS

8.4.1 PORT DOUGLAS BASKETBALL CLUB INC.

Port Douglas Basketball Club Inc. was consulted as a potential user of Port Douglas Sports Complex.

- Based at Port Douglas State School, have one court only
- Membership is continually growing
- Need two court complex
- Can't run school based programs as the club doesn't have the facilities to accommodate them
- Linked with Cairns Basketball and Cairns Taipans
- Would use an indoor facility for competitions and events. Could also be used for concerts, shows, markets, large events
- Ready to run more programs, NBL exhibition games, events if facilities were improved

8.4.2 MOSSMAN AMATEUR BASKETBALL ASSOCIATION INC.

Mossman Amateur Basketball Association Inc. was consulted as a potential user of Port Douglas Sports Complex and/or Coronation Park.

- Originally one club before Port Douglas Basketball Club was established
- Financial, incorporated association, but with no active membership
- Club has donated money to other groups to help with their facilities
- Ideally would like to re-establish the association if facilities were available
- There is great Indigenous talent in the area
- Would be happy to invest in a facility at Port Douglas
- Focus on promoting basketball in Mossman and Port Douglas

8.4.3 MOSSMAN SQUASH AND TENNIS CLUB INC.

Mossman Squash and Tennis Club Inc. was consulted in case there was potential for the use of Coronation Park.

- Club are based at Mossman State Primary School
- Have recently received a \$140,000 grant for additional courts
- Club plans to continue using the school courts but would like 2 additional courts at their own site

8.4.4 AIKIDO KI SOCIETY NORTH QUEENSLAND INC.

Aikido Ki Society North Queensland Inc. was consulted as a potential user of Port Douglas Sports Complex and/or Coronation Park.

- Dojo located at Cooya Beach at private residence
- Club receives many enquiries but due to the distance from Mossman to Cooya Beach, many don't become members
- Some members travel from Port Douglas to Cooya Beach
- Ideally club needs sprung floor for training or wooden floor to put permanent mats on
- Club happy to have facilities in either Port Douglas or Mossman

8.5 BROAD COMMUNITY CONSULTATION

An online questionnaire was developed and distributed via Council’s website and social media to promote the project and to gather ideas and feedback from the broader community. The questionnaire was available online from Friday 29 November to Friday 15 December 2019. Stakeholders and user groups were contacted and encouraged to complete the questionnaire and to distribute it to their wider membership.

The questionnaire aimed to gauge support for additional infrastructure including indoor cyclone shelters, infrastructure improvements and a broader offering of sport and recreation activities on each site. A section of the questionnaire was aimed at residents 18 years and under to understand their ideas and desires for each site.

58% are interested in participating in a sport or recreation activity if it was available at the Port Douglas Sports Complex and Coronation Park

Top mentions	Percentage of mentions
Cricket	15%
Basketball	13%
Yoga	11%
Hockey	11%
Soccer	9%
Netball	7%
Football	7%
Gym	7%
Swimming	4%
Touch football	4%
Fitness	4%
Softball	4%
Horse sports	4%



8.5.1 PORT DOUGLAS SPORTS COMPLEX SURVEY SUMMARY

8% believe the Port Douglas Sports Complex **meets their needs**

Of the other

92% the top improvement areas were:

Improved shade

More toilets and change rooms

Improved quality of toilets and change rooms

Improved lighting

Addition of all-weather facility options

Better management

More car parking and sealed roads

More storage areas

Improved electrical infrastructure

Improved catering facilities

Improved entries and landscaping

Additional footpaths and disabled access

More buildings

Improved safety

More outdoor spaces/fields

62 respondents provided further detail about their **desired facility improvements**

Top five desired improvements

Shared facilities

Change rooms

Cricket facilities

Female facilities

Netball facilities

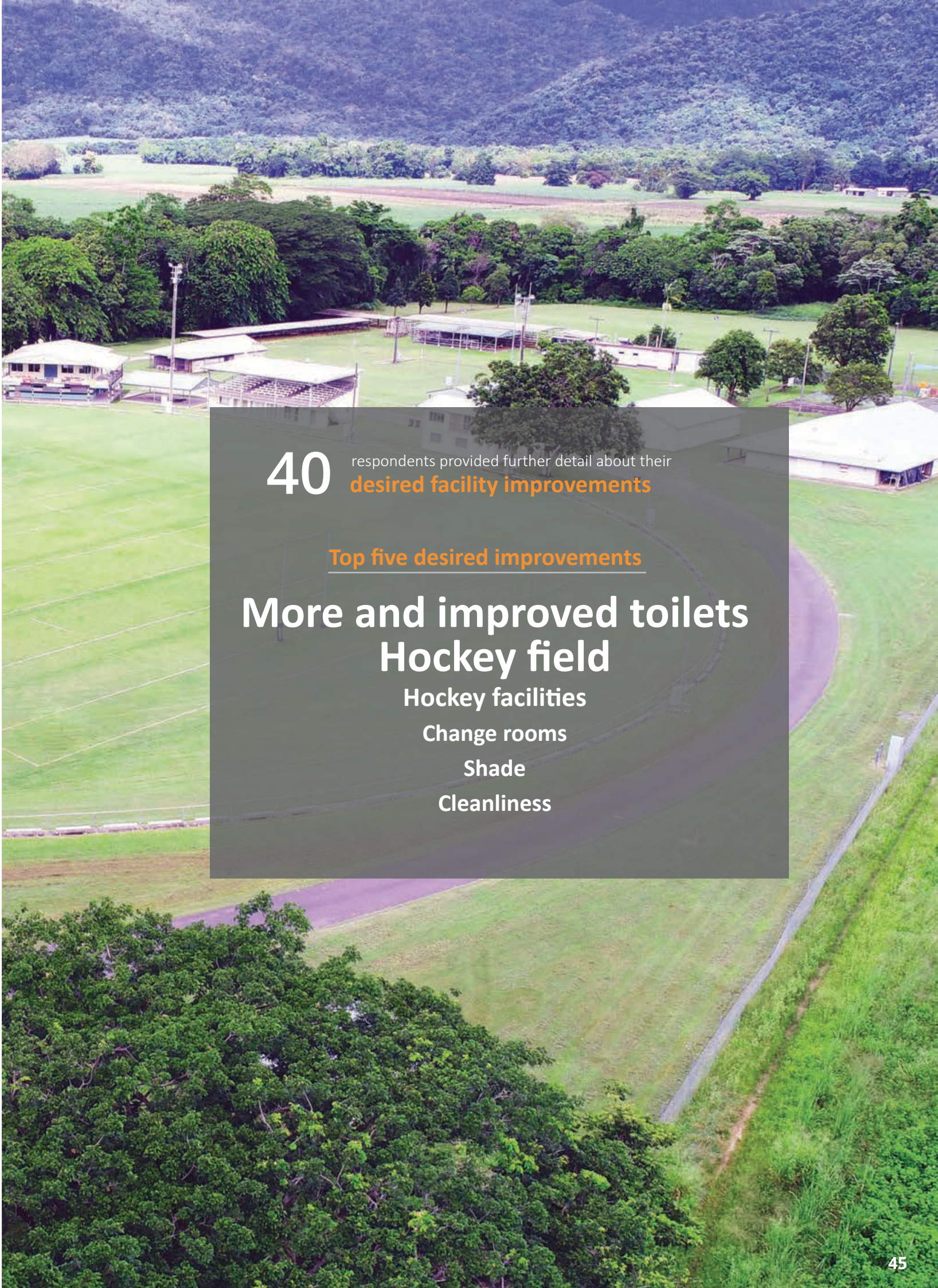
Shade

8.5.2 CORONATION PARK SURVEY SUMMARY

8% believe the Coronation Park meets their needs

Of the other 92% the top improvement areas were:

- More toilets and change rooms
- Better management
 - Improved quality of toilets and change rooms
 - Addition of all-weather facility options
 - Improved shade provision
 - Improved lighting
 - More storage areas
 - Improved catering facilities
 - More outdoor spaces/fields
- More car parking and sealed roads
 - Additional footpaths and disabled access
 - Improved entries and landscaping
 - Improved electrical infrastructure
 - More buildings



40 respondents provided further detail about their desired facility improvements

Top five desired improvements

- More and improved toilets
- Hockey field
- Hockey facilities
- Change rooms
- Shade
- Cleanliness

9. CONCLUSION

The Port Douglas Sports Complex and Coronation Park Master Plan provides a sound, prioritised and considered approach to the development of both sites over the next 10 to 20 years, and provides the foundation for the establishment of a future region-wide sport and recreation network.

The implementation of the plan will ensure the continued development of sport and recreation and sports tourism across the region and provide opportunities for the existing and future communities of Port Douglas and Mossman to improve their health, wellbeing and community connectedness.

The implementation of the master plan will be an exciting journey for Douglas Shire Council and the communities of Port Douglas and Mossman. Council should use the following steps to guide the implementation of the plan:

1. Endorse the Port Douglas Sports Complex and Coronation Park Master Plan to guide further detailed planning for the staged development of the sites, subject to budget considerations, external funding opportunities and user group investments
2. Support the current and emerging user groups at Port Douglas Sports Complex and Coronation Park in their governance, planning and operation to build on their capacity to contribute to the implementation of the facility developments and upgrades recommended in this plan, as resources and funding permit
 - a. Council should maintain regular communication with user groups and encourage their ongoing collaboration.
 - b. The operational considerations identified in the master plan for each site can guide Council in aligning the implementation of the master plan with other policy and statutory reporting requirements.
3. Actively pursue external investment in the staged implementation of the master plan

