# 3.13. ANNUAL BUDGET 2016 - 2017

**GENERAL MANAGER:** Darryl Crees, General Manager Corporate Services

**DEPARTMENT:** Corporate Services

#### RECOMMENDATION

That Council adopts the Annual Budget 2016 - 2017 as presented, including:

- 1. Statement of Comprehensive Income
- 2. Statement of Financial Position
- 3. Statement of Cash Flows
- 4. Statement of Changes in Equity
- 5. Long Term Financial Forecast
- 6. Measures of Financial Sustainability

#### **EXECUTIVE SUMMARY**

Council is required to adopt an annual budget for each financial year and also determine the rates and charges to be levied for the same period. The Annual Budget 2016 - 2017 presented to Council has been prepared in collaboration with all Councillors.

This budget is based on sound financial sustainability principles and employs a strategy to return Council's operating result to a balanced budget within the shortest reasonable period.

### **BACKGROUND**

The Local Government Act 2009 requires Council to resolve the rates and charges to be levied for each financial year (section 94(2)) and adopt an annual budget before 01 August each year (section 107A).

Previous reports included in this agenda identify the rates and charges to be levied for the period 01 July 2016 to 30 June 2017.

## **PROPOSAL**

The Annual Budget 2016 - 2017 including all legislative requirements as defined by section 169 of the *Local Government Regulation 2012* is presented for adoption.

## FINANCIAL/RESOURCE IMPLICATIONS

In accordance with Section 204 of the *Local Government Regulation 2012*, monthly financial reports which state the progress that has been made against the budget will be prepared and presented to Council.

## **RISK MANAGEMENT IMPLICATIONS**

To mitigate risk, progress against budget will be actively monitored by the management team and reported on a monthly basis to Council.

# CORPORATE/OPERATIONAL PLAN, POLICY REFERENCE

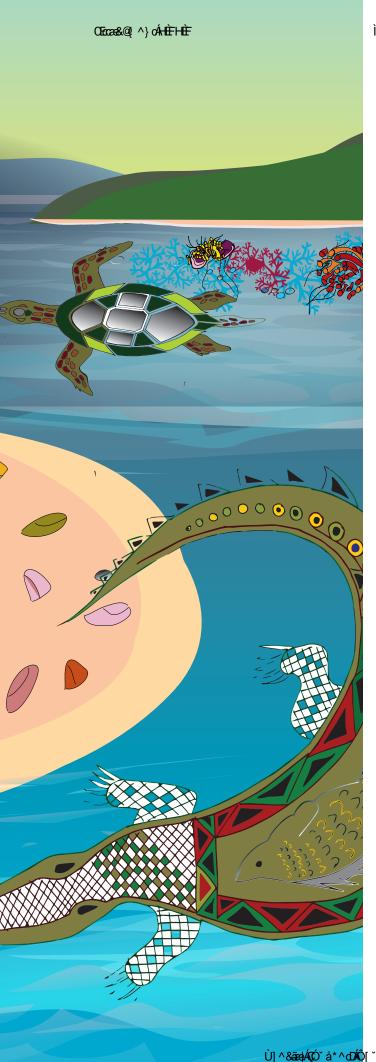
The budget has been prepared to ensure that appropriate resources are available to deliver the activities and initiatives detailed in the Operational Plan 2016 – 2017 which has been developed based on the objectives of the Corporate Plan 2014 – 2019.

## **CONSULTATION**

The budget process has occurred over a number of months and involved input from all key areas of Council and included many workshops with Councillors to consider the various components of the budget such as the capital works program, fees & charges, rates, materials & services and Council's long term financial forecast.

#### **ATTACHMENTS**

Attachment 1 - Annual Budget 2016 - 2017

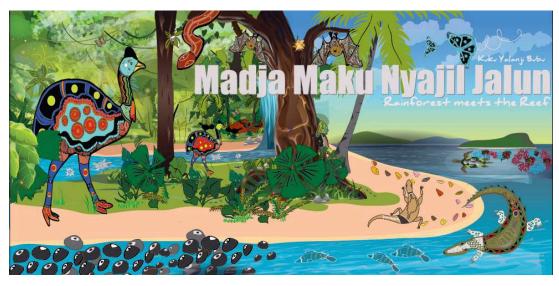


# DOUGLAS SHIRE COUNCIL **ANNUAL BUDGET**

**BUDGETED FINANCIAL** STATEMENTS AND SUPPORTING **INFORMATION** 

2016 2017





Douglas Shire Council would like to show its appreciation by acknowledging local indigenous artists Lenice Schonenberger, Loretta Pierce (Lenoy) and Ronald Bamboo for providing the cover artwork entitled '**Daintree Ferry**'.

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# Douglas Shire Council - Budgeted Statement of Comprehensive Income For the period ending 30 June 2017

For the period ending 30 June 2017			
	2016/17	2017/18	2018/19
	\$	\$	\$
Operating Revenue			
Rates and utility charges	30,740,135	31,963,594	33,235,744
Less: Pensioner remissions / Rebates	(366,466)	(381,051)	(396,217)
Net rates and utility charges	30,373,670	31,582,542	32,839,527
Fees and charges	4,698,303	4,834,554	4,974,756
Grants, subsidies, contributions and donations	1,411,949	1,440,188	1,468,992
Interest received	903,790	903,790	903,790
Other operating revenue	635,907	635,907	635,907
TOTAL OPERATING REVENUE	38,023,619	39,396,981	40,822,972
Operating Expenses			
Employee benefits	13,179,685	13,443,279	13,712,144
Materials and services	16,028,243	16,332,779	16,643,102
Depreciation and amortisation	10,501,189	10,711,212	10,925,437
Finance costs	214,000	207,657	199,354
TOTAL OPERATING EXPENDITURE	39,923,116	40,694,927	41,480,037
Operating Surplus / (Deficit)	(1,899,498)	(1,297,947)	(657,066)
Capital Income			
Grants, subsidies, contributions and donations	5,895,075	5,700,000	700,000
TOTAL CAPITAL INCOME	5,895,075	5,700,000	700,000
Net Result	3,995,577	4,402,053	42,934
TOTAL COMPREHENSIVE INCOME	3,995,577	4,402,053	42,934

# **Douglas Shire Council - Budgeted Statement of Financial Position**

For the period ending 30 June 2017

	2016/17 \$	2017/18 \$	2018/19 \$
	<b>*</b>	<b>p</b>	<b>y</b>
Current Assets			
Cash assets and equivalents	18,484,314	15,092,293	15,442,293
Receivables	3,905,977	3,905,977	3,905,977
Inventory	104,441	104,441	104,441
	22,494,732	19,102,711	19,452,711
Non-Current Assets			
Property, plant and equipment	316,117,963	320,452,251	320,003,594
Intangibles	810,143	810,143	810,143
	316,928,106	321,262,394	320,813,737
OTAL ASSETS	339,422,838	340,365,105	340,266,449
urrent Liabilities			
Trade and other payables	4,975,683	4,975,683	4,975,683
Borrowings	132,286	141,591	151,247
Provisions	4,908,140	1,580,640	1,580,640
	10,016,109	6,697,914	6,707,570
on-Current Liabilities			
Borrowings	1,747,920	1,606,329	1,455,082
Provisions	3,122,611	3,122,611	3,122,611
	4,870,531	4,728,940	4,577,693
OTAL LIABILITIES	14,886,640	11,426,854	11,285,263
IET COMMUNITY ASSETS	324,536,198	328,938,251	328,981,186
ommunity Equity			
General reserves	4,419,646	4,317,193	4,667,193
Accumulated surplus / (deficit)	320,116,552	324,621,058	324,313,993

# **Douglas Shire Council - Budgeted Statement of Cash Flows**

For the period ending 30 June 2017

For the period ending 30 June 2017	2016/17	2017/18	2018/19
	\$	\$	\$
Cash flows from operating activities			
Receipts			
Net rates and utility charges	30,373,670	31,582,542	32,839,527
Fees and charges	4,698,303	4,834,554	4,974,756
Grants, subsidies, contributions and donations	1,411,949	1,440,188	1,468,992
Interest received	903,790	903,790	903,790
Other operating revenue	635,907	635,907	635,907
	38,023,619	39,396,981	40,822,972
Payments			
Employee benefits	(13,179,685)	(13,443,279)	(13,712,144
Materials and services	(16,028,243)	(16,332,779)	(16,643,102
Finance costs	(214,000)	(207,657)	(199,354
	(29,421,928)	(29,983,715)	(30,554,600
Net cash inflow (outflow) from operating activities	8,601,691	9,413,265	10,268,371
Cash flows from investing activities			
Receipts			
Proceeds from sale of property plant and equipment	110,000	110,000	110,000
Grants, subsidies, contributions and donations	5,895,075	5,700,000	700,000
	6,005,075	5,810,000	810,000
Payments			
Payments for property, plant and equipment	(14,905,500)	(18,383,000)	(10,486,780
Payments for intangible assets	(77,500)	(100,000)	(100,000
,	(14,983,000)	(18,483,000)	(10,586,780
Net cash inflow (outflow) from investing activities	(8,977,925)	(12,673,000)	(9,776,780)
Cash flows from financing activities			
Receipts			
Proceeds from borrowings	0	0	0
Payments			
Repayment of borrowings	(123,579)	(132,286)	(141,591)
Net cash inflow (outflow) from financing activities	(123,579)	(132,286)	(141,591)
Net increase (decrease) in cash and cash equivalents held	(499,813)	(3,392,021)	350,000
Cash and cash equivalents at the beginning of the financial year	18,984,127	18,484,314	15,092,293
Cash and cash equivalents at the end of the financial year			
cash and cash equivalents at the ellu of the illidicial year	18,484,314	15,092,293	15,442,293

# **Douglas Shire Council - Budgeted Statement of Changes in Equity**

For the period ending 30 June 2017

For the period ending 30 June 2017	2016/17	2017/18	2018/19
	\$	\$	\$
GENERAL RESERVES			
Balance as at 1 July	4,919,459	4,419,646	4,317,193
Transfers to and from reserves			
Transfers to reserves	800,000	800,000	800,000
Transfers from reserves	(1,299,813)	(902,453)	(450,000)
Total transfers to and from reserves	(499,813)	(102,453)	350,000
Balance as at 30 June	4,419,646	4,317,193	4,667,193
ACCUMULATED SURPLUS / (DEFICIT)			
Balance as at 1 July	315,621,162	320,116,552	324,621,058
Net result	3,995,577	4,402,053	42,934
Total comprehensive income for the year	3,995,577	4,402,053	42,934
Transfers to and from reserves			
Transfers to reserves	(800,000)	(800,000)	(800,000)
Transfers from reserves	1,299,813	902,453	450,000
Total transfers to and from reserves	499,813	102,453	(350,000)
Balance as at 30 June	320,116,552	324,621,058	324,313,993
TOTAL COMMUNITY EQUITY	324,536,198	328,938,251	328,981,186

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## **Douglas Shire Council - Long Term Financial Forecast**

For the period ending 30 June 2017

Application of capital funding

2016/17 2017/18 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 **Operating Revenue** Rates and utility charges 30,373,670 31,582,542 32,839,527 34,146,540 35,136,790 36,155,757 37,204,274 38,283,197 39,393,410 40,535,819 4,698,303 4,834,554 4,974,756 5,119,024 5,231,642 5,346,738 5,464,367 5,584,583 5,707,444 5,833,007 Fees and charges 1.440.188 Grants, subsidies, contributions and donations 1,411,949 1,468,992 1,498,372 1,528,339 1.558.906 1.590.084 1.621.886 1.654.323 1.687.410 Interest received 903,790 903,790 903,790 903,790 903,790 903,790 903,790 903,790 903,790 903,790 Other operating revenue 635,907 635,907 635,907 635,907 635,907 635,907 635,907 635,907 635,907 635,907 TOTAL OPERATING REVENUE 38,023,619 39,396,981 40,822,972 42,303,632 43,436,468 44,601,098 45,798,421 47,029,363 48,294,874 49,595,933 **Operating Expenses** 13,179,685 13,443,279 13,712,144 13,986,387 14,266,115 14,551,437 14,842,466 15,139,315 15,442,101 15,750,943 Employee benefits Materials and services 16,028,243 16,332,779 16,643,102 16,959,321 17,281,548 17,609,898 17,944,486 18,285,431 18,632,854 18,986,878 10,501,189 10,711,212 10,925,437 11,143,945 11,366,824 11,594,161 11,826,044 12,062,565 12,303,816 12,549,892 Depreciation and amortisation 214.000 207,657 199.354 190.697 180.808 170,456 159.320 147,496 134.477 120.631 Finance costs TOTAL OPERATING EXPENDITURE 39,923,116 40,694,927 41,480,037 42,280,351 43,095,295 43,925,952 44,772,316 45,634,807 46,513,249 47,408,345 Operating Surplus / (Deficit) (1,899,498) (1,297,947) (657,066) 23,282 341,173 675,146 1,026,106 1,394,556 1,781,625 2,187,588 **Capital Income** Grants, subsidies, contributions and donations 5,895,075 5,700,000 700,000 700,000 700,000 700,000 700,000 700,000 700,000 700,000 TOTAL CAPITAL INCOME 5,895,075 700,000 700,000 700,000 700,000 700,000 700,000 700,000 700,000

5,700,000

Net Result	3,995,577	4,402,053	42,934	723,282	1,041,173	1,375,146	1,726,106	2,094,556	2,481,625	2,887,588
Sources of capital funding										
Funded depreciation	8,001,691	8,813,265	9,668,371	10,567,227	11,107,997	11,594,161	11,826,044	12,062,565	12,303,816	12,549,892
Constrained works reserve	912,868	652,453	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Daintree ferry reserve	345,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Public art reserve	41,945	0	0	0	0	0	0	0	0	0
Proceeds from sale of assets	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capital grants	5,695,075	5,500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
General revenue	0	3,289,568	0	0	0	75,146	426,106	794,556	1,181,625	1,587,588
Total sources of capital funding	15,106,579	18,615,286	10,728,371	11,627,227	12,167,997	12,729,307	13,312,150	13,917,121	14,545,441	15,197,480

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# **Douglas Shire Council - Measures of Financial Sustainability**

For the period ending 30 June 2017

			2016/17 %	2017/18 %	2018/19 %	2019/20 %	2020/21 %	2021/22 %	2022/23 %	2023/24 %	2024/25 %	2025/26 %
Council's expected performance	at 30 June against key financial ratios and targets:											
Ratio	How the measure is calculated	Target	_									
Operating surplus ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	Between 0% and 10%	(5.00)	(3.29)	(1.61)	0.06	0.79	1.51	2.24	2.97	3.69	4.41
Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense.	Greater than 90%	56.08	68.99	78.00	90.11	90.83	90.97	91.02	91.21	91.33	91.37
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	Not greater than 60%	(20.01)	(19.48)	(20.01)	(20.49)	(23.84)	(24.39)	(24.93)	(25.44)	(25.94)	(28.79)

#### **Basis of Preparation**

The financial sustainability ratios are prepared in accordance with the requirements of the Local Government Regulation 2012 and the Financial Management (Sustainability) Guideline 2013 issued by the Department of Local Government, Community Recovery and Resilience.

# Douglas Shire Council - Budgeted Sources and Application of Capital Funding

For the period ending 30 June 2017

	2016/17	2017/18	2018/19
	\$	\$	\$
ources of capital funding			
Funded depreciation	8,001,691	8,813,265	9,668,37
* Constrained works reserve	912,868	652,453	200,00
Daintree ferry reserve	345,000	250,000	250,00
Public art reserve	41,945	0	
Proceeds from sale of assets	110,000	110,000	110,00
Capital grants	5,695,075	5,500,000	500,00
General revenue	0	3,289,568	
otal sources of capital funding	15,106,579	18,615,286	10,728,37
Application of capital funding			
Principal repayments on loans	123,579	132,286	141,59
Capital Works expenditure	14,983,000	18,483,000	10,586,78
otal application of capital funding	15,106,579	18,615,286	10,728,37
* Application of funds from Constrained works reserve			
Road / Transport Network	650,000		
Public Spaces	16,112		
Parking	9,065		
Water	237,691		
	912,868		

# **Douglas Shire Council** - Budgeted Movement in Reserves and Funded Depreciation

For the period ending 30 June 2017

For the period ending 30 June 2017	2016/17	2017/18	2018/19
	\$	\$	\$
	·		
RESERVES			
Constrained works reserve			
Balance as at 1 July	1,169,931	457,063	4,610
Transfers to reserve	200,000	200,000	200,000
Transfers from reserve	(912,868)	(652,453)	(200,000)
Balance as at 30 June	457,063	4,610	4,610
Daintree ferry reserve			
Balance as at 1 July	3,707,583	3,962,583	4,312,583
Transfers to reserve	600,000	600,000	600,000
Transfers from reserve	(345,000)	(250,000)	(250,000)
Balance as at 30 June	3,962,583	4,312,583	4,662,583
Public art reserve			
Balance as at 1 July	41,945	0	0
Transfers to reserve	0	0	0
Transfers from reserve	(41,945)	0	0
Balance as at 30 June		0	0
FUNDED DEPRECIATION			
Balance as at 1 July	0	0	0
Add: Additions	8,001,691	8,813,265	9,668,371
Less: Utilisation	(8,001,691)	(8,813,265)	(9,668,371)
Balance as at 30 June	0	0	0

# Douglas Shire Council - Budgeted Rates and Utility Charges - Value of Change

For the period ending 30 June 2017

	2015/16	2016/17	Change	Change
	\$	\$	\$	%
Rates and utility charges	29,502,548	30,740,135	1,237,587	4.19

## Basis of Preparation

This information is provided in accordance with the requirements of the Local Government Regulation 2012

The change in \$ amount / percentage includes rates and utility charges levied on additional assessments, connections and services added since the previous financial year and a revised estimate of the value of utility charges for water consumption.

# Douglas Shire Council - Capital Works Program For the period ending 30 June 2017

For the period ending 30 June 2017	New/ Renewal/ Upgrade (N/R/U)	2016/17 \$
Buildings and Other Structures		
Mossman Library Painting	R	85,000
Mossman Show Grounds - Paint and Re-Seal Grandstand	R	25,000
Mossman Administration Building - External Painting	R	50,000
Port Douglas Community Hall - Paint Outside of Building	R	70,000
Port Douglas Community Hall - Replace Ceiling Lights	R	25,000
Fire Hoses for Mossman Van Park	U	30,000
Fire Hoses for Wonga Van Park	U	30,000
Wonga Van Park - Electrical Supply Upgrade	U	95,000
Daintree Ferry - LED Sign for Ticket Office	U	35,000
Port Douglas Sugar Wharf - Hand Rail for Rock Wall	Ν _	15,000 <b>460,000</b>
Plant and Equipment	_	
Printer / Scanner Refresh Program	R	10,000
Network / Phones / Infrastructure Refresh Program	N	28,000
Additional Software Licences	N	7,500
Security Camera Systems	N	18,000
Access Logging Software for On-Call / Scada Officers	N	5,000
Community Enterprise Suite Software Decommissioning	N	40,000
Phone System - Collaborative Edge (Jabber)	N	25,000
Daintree Cash Registers & Wi-Fi Refresh	R	60,000
Fleet Replacement as Per Program	R	400,000
Replace Tip Truck	R	225,000
Quick Spray Unit for Polaris	Ν _	15,000 <b>833,500</b>
Roads/Transport Network	_	
Reseal Program	R	1,200,000
Bridge Renewal Program	R	650,000
Footpath Renewal Program	R	100,000
Kerb and Channel Renewal Program	R	100,000
Gravel Roads Renewal Program	R	500,000
Warner Street Port Douglas - Upgrade Footpath between Grant and Wharf Streets	R	30,000
Mowbray River Fishing Platform  Report Pond and Englant to a Part Ponder Read (Service Read) from Atall Street to the Southern End of the Service Read	R	100,000
Renew Road and Footpath on Port Douglas Road (Service Road) from Atoll Street to the Southern End of the Service Road Connect Two Sections of Existing Concrete Roadway on the North side of Cowrie Range on The Bloomfield Track	R U	170,000 422,000
Flagstaff Hill Scenic Lookout Upgrade	U	75,000
Stewarts Creek Road - Widening at narrow one lane section, chainage 3.110	U	10,000
Flagstaff Hill Walking Track	N	150,000
Daintree Gateway Development Stage 3	U	250,000
Upgrade to Power Supply for Dixie Park and Rex Smeal Park	Ü	35,000
Improvements to Macrossan Street	R	100,000
Installation of Water Bubbler / Bottle Filler x 2 in Front Street / Raintrees Area	N	25,000
Installation of Street Art in Macrossan Street and Front Street	N	55,000
Upgrade Footpath between Foxton Bridge and North Mossman	U _	80,000
Public Spaces	-	4,052,000
Playground Renewal Program	R	25,000
Electric BBQ Renewal Program	R	12,000
Park Shelter Renewal Program	R	15,000
Shade Sail Upgrades	R	50,000
Port Douglas Cemetery Beam	N	20,000
Disability Access to Four Mile Beach at The Lifeguard Hut	N	30,000
Concept Investigation for Wangetti Trail	N	25,000
	<del>-</del>	177,000
Disaster Management		
Automatic Water Level Gauge at Barratt Creek, Daintree	Ν _	30,000
	=	30,000

# Douglas Shire Council - Capital Works Program For the period ending 30 June 2017

	New/	
	Renewal/	
	Upgrade	2016/17
	(N/R/U)	\$
Wedne		
Water		170 000
Gas Chlorination Project Whyanbeel Water Treatment Plant (WTP) Secure Water Infrastructure	U	170,000
	-	15,000
Upgrade of Control Systems At Mossman WTP Replace Pumps and Motors at Craiglie Water Pump Station	U	30,000
Replace Pumps and Motors at Craiglie Water Pump Station  Refurbish Craiglie Water Pump Station Building	R	36,500
	R U	40,000
Fit New Control Valves to Daintree WTP		15,000
Replace Daintree WTP Service Water Pumps and Prefilter System	R	12,000
Replace Daintree Compressed Air Dryer System and Wago Air Valve Control Systems	R	20,000
Replace Whyanbeel Compressed Air Dryer System and Air Valve Control Systems	R	17,000
Replace Whyanbeel Back Wash Water Filter System and Residual Pumps	R	16,000
Investigate Back Wash Water Discharge and Re-Use Options at Mossman WTP	U	45,000
Replace Wago Compressed Air Valve Control Systems at Mossman WTP	R	11,000
Chlorination Project Daintree WTP	U	100,000
Daintree WTP Bank Stabilisation Adjacent to Raw Water Reservoir  Drinking Water Storage - Investigate and Implement Integrity Sealing Options for all Water Storage / Reservoirs in the Water Supply	U	130,000
Schemes	U	150.000
Replacement of Craiglie Reservoir Roof	R	120,000
Replacement of Johnson Screen and Renew Remaining Raceway	R	50,000
Replacement of Water Supply Mains	R	80,000
Replacement of Aging Asbestos Cement Water Mains	R	80,000
Upgrade of Mowbray River Road Water Mains	U	80,000
Daintree Intake - Safe Access for Workers to Maintain and Monitor Intake	U	30.000
20ML Reservoir - Crees Road, Port Douglas	N	5,000,000
Water Supply Security - Mossman Supply Scheme	N	310,000
нас. Серру Сосин, посына серру сыны	'' -	6,557,500
Wastewater	-	2,221,222
Mossman Wastewater Treatment Plant (WWTP) - Inlet Works, Screening and Grit Removal	U	190.000
Mossman WWTP - Upgrade of Plant to meet Flow Requirements in EHP Licence and Quality Requirements for Recycled Water	N	200,000
Mossman WWTP - River Bank Stabilisation (Junction South Mossman and Mossman Rivers)	U	880,000
Port Douglas SBR Process Control Systems and Entire Aeration System	R	30,000
Sewer Pump Stations - Pump Replacement	R	50,000
Sewer Pump Stations - Switchboard, Soft Starters, VSD's, Telemetry, Flow Monitoring and Infrastructure Connection Upgrade	R	150,000
Sewer Pump Stations - Replace Pump Station Safety Lids	R	35.000
Sewer Reticulation - Manhole Rehabilitation and Sealing	R	80,000
Sewer Reticulation - CCTV Investigation, Sewer Relining of Reticulation System and Refurbishment of House Connection Branches	R	1,000,000
Sever reduction - 6017 investigation, sever remaining of reductation system and reductions intention reduce our investigation,	Κ _	2,615,000
Calld Waste Disposal	-	2,615,000
Solid Waste Disposal  Cow Bay Transfer Station - Site office Renewal	Б	E0 000
Cow Bay Transfer Station - Site office Renewal  Cow Bay Transfer Station - Traffic Ramp Upgrade	R	50,000
,	U	61,000
Killaloe Transfer Station - Additional Surveillance	U	17,000
Killaloe Transfer Station - Recycle Shop Drop Off Point	N	20,000
Killaloe Transfer Station - Construction of an Enclosed Shed for Cardboard Storage	N	50,000
Daintree Transfer Station - Reinstatement of Boundary Fence	R	10,000
Installation of Additional Public Place Recycling Bins	N	30,000
Feasibility and Design - Cape Tribulation Transfer Station	Ν _	20,000
	_	258,000
Total Capital Works	_	14 082 000
Total Capital Works	-	14,983,000